

STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES

IN THE MATTER OF THE PETITION OF
SOUTH JERSEY GAS COMPANY
FOR APPROVAL OF INCREASED BASE TARIFF RATES AND CHARGES
FOR GAS SERVICE AND OTHER TARIFF REVISIONS

BPU Docket No.

OAL Docket No.

Direct Testimony

of

Paul R. Moul, Managing Consultant
P. Moul & Associates

Concerning

Cost of Equity and Fair Rate of Return

South Jersey Gas Company
Direct Testimony of Paul R. Moul
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GLOSSARY OF ACRONYMS AND DEFINED TERMS

ACRONYM	DEFINED TERM
AFUDC	Allowance for Funds Used During Construction
β	Beta
b	Represents the retention rate that consists of the fraction of earnings that are not paid out as dividends
$b \times r$	Represents internal growth
BPU	Board of Public Utilities
CAPM	Capital Asset Pricing Model
CCR	Corporate Credit Rating
CE	Comparable Earnings
CIP	Conservation Incentive
CPI	Commercial Paper Funding Facility
CWIP	Construction Work in Progress
DCF	Discounted Cash Flow
FFO	Funds from Operations
Flot.	Flotation
FOMC	Federal Open Market Committee
g	Growth rate
GSE	Government-sponsored enterprises
IGF	Internally Generated Funds
LDC	Local Distribution Companies
Lev	Leverage modification
LT	Long Term
MLPs	Master Limited Partnerships
P-E	Price-earnings
PUC	Public Utility Commission
r	Represents the expected rate of return on common equity
RAC	Remediation Adjustment Clause
Rf	Risk-free rate of return
Rm	Market risk premium

GLOSSARY OF ACRONYMS AND DEFINED TERMS

ACRONYM	DEFINED TERM
RP	Risk Premium
s	Represents the new common shares expected to be issued by a firm
s x v	Represents external growth
S&P	Standard & Poor's
SJG	South Jersey Gas Company
SJI	South Jersey Industries
TAC	Temperature Adjustment Clause
TAF	Term Auction Facility
TARP	Troubled Asset Relief Program
v	Represents the value that accrues to existing shareholders from selling stock at a price different from book value

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INTRODUCTION AND SUMMARY OF RECOMMENDATIONS

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Q. Please state your name, occupation and business address.

A. My name is Paul Ronald Moul. My business address is 251 Hopkins Road, Haddonfield, New Jersey 08033-3062. I am Managing Consultant at the firm P. Moul & Associates, an independent financial and regulatory consulting firm. My educational background, business experience and qualifications are provided in Appendix A, which follows my direct testimony.

Q. What is the purpose of your direct testimony?

A. My testimony presents evidence, analysis, and a recommendation concerning the appropriate rate of return that the New Jersey Board of Public Utilities (“BPU” or the “Board”) should recognize in the determination of the revenues that South Jersey Gas Company (“SJG” or the “Company”) should realize as a result of this proceeding. My analysis and recommendation are supported by the detailed financial data set forth in Exhibit No. PRM-1, which is a multi-page document that is divided into fourteen (14) schedules. Additional evidence, in the form of appendices, follows my direct testimony. The items covered in these appendices provide additional detailed information concerning the explanation and application of the various financial models upon which I rely. My testimony is based upon my first hand knowledge of SJG consisting of information obtained from meetings with the Company's management and Company-specific data, which is widely disseminated within the financial community.

Q. Based upon your analysis, what is your conclusion concerning the appropriate rate of return for the Company in this case?

A. My conclusion is that the Company’s cost of common equity is 11.50% and that the Board should adopt this cost rate as part of a reasonable rate of return. With this return,

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1 I have presented on Schedule 1 the weighted average cost of capital for the test year
2 ended June 30, 2010. The capital structure ratios and cost rates shown on Schedule 1
3 are based upon three (3) months actual and nine (9) months estimated data, together
4 with pro forma adjustments. As the case progresses, the Company will update the
5 estimates with actual data. The resulting overall cost of capital, which is the product of
6 weighting the individual capital costs by the proportion of each respective type of
7 capital, should, if adopted by the Board, establish a compensatory level of return for the
8 use of capital and provide the Company with the ability to attract capital on reasonable
9 terms.

10 **Q. What background information have you considered in reaching a conclusion**
11 **concerning the Company's cost of capital?**

12 A. The Company provides natural gas distribution service to 340,100 customers
13 throughout southern New Jersey. For the year 2008, the Company's gas throughput
14 (combined sales and transportation) was represented by approximately 25% to
15 residential and commercial customers and 75% to industrial, cogeneration/electric
16 generation, off-system, capacity release/storage and other customers. While
17 representing a meaningful proportion (i.e., 45%) of its residential, commercial, and
18 industrial throughput, non-sale customers represent a relatively small proportion (i.e.,
19 8%) of the Company's customers. Indeed, setting aside the residential and commercial
20 transportation customers, just 64 of the Company's industrial customers account for
21 27% of the Company's residential, commercial and industrial throughput. This means
22 that the energy needs of a few customers could have a significant impact on the
23 Company's operations.

24 The Company obtains its natural gas supply through connections with two

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1 interstate pipelines. The Company also has arrangements with one additional upstream
2 pipeline. The Company supplements flowing natural gas that it obtains from various
3 producers and marketers with peak shaving supplies of LNG and withdrawals from
4 underground storage.

5 SJG is a wholly-owned subsidiary of South Jersey Industries, Inc. (“SJI” or the
6 “Parent Company”). While engaged in other energy business, SJG represents
7 approximately 59% of SJI’s revenues, 55% of SJI’s operating income, and 75% of SJI’s
8 identifiable assets. The common stock of SJI is traded on the New York Stock
9 Exchange. The shares of SJI are considered to be within the mid-cap group according
10 to Value Line.

11 **Q. How have you determined the cost of common equity in this case?**

12 A. The cost of common equity is established using capital market and financial data relied
13 upon by investors to assess the relative risk, and hence the cost of equity, for a gas
14 distribution utility, such as the Company. In this regard, I have considered four (4)
15 well-recognized measures of the cost of equity: the Discounted Cash Flow (“DCF”)
16 model, the Risk Premium (“RP”) analysis, the Capital Asset Pricing Model (“CAPM”),
17 the Comparable Earnings (“CE”) approach.

18 **Q. In your opinion, what factors should the Board consider when determining the**
19 **Company’s cost of capital in this proceeding?**

20 A. The Board should consider the ratesetting principles that I have set forth in Appendix
21 B. In this regard, the Board’s rate of return allowance must be set to cover the
22 Company’s interest and dividend payments, provide a reasonable level of earnings
23 retention, produce an adequate level of internally generated funds to meet capital
24 requirements, be commensurate with the risk to which the Company’s capital is

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1 exposed, support reasonable credit quality, and allow the Company to raise capital on
2 reasonable terms.

3 **Q. How have you measured the cost of equity in this case?**

4 A. The models that I used to measure the cost of common equity for the Company were
5 applied with market and financial data developed from a group of seven (7) gas
6 companies. The companies are identified on page 2 of Schedule 3. I will refer to these
7 companies as the “Gas Group” throughout my testimony.

8 **Q. Please explain the selection process used to assemble the Gas Group?**

9 A. I began with the all of gas utilities contained in the basic service of The Value Line
10 Investment Survey, which consists of twelve companies. Value Line is an investment
11 advisory service that is a widely used source in public utility rate cases. Through the
12 application of my screening process, I eliminated five companies, which were Laclede
13 and NICOR because they lack a weather normalization/revenue decoupling feature in
14 their tariffs, NiSource due to its electric operations and its natural gas pipeline and
15 storage operations, Southwest Gas due to its location where service is provided in an
16 arid region of the U.S., and UGI Corporation because of its highly diversified
17 businesses. The remaining seven companies are included in my Gas Group.

18 **Q. How have you performed your cost of equity analysis with the market data for the**
19 **Gas Group?**

20 A. I have applied the models/methods for estimating the cost of equity using the average
21 data for the Gas Group. I have not measured separately the cost of equity for the
22 individual companies within the Gas Group, because the determination of the cost of
23 equity for an individual company can be problematic. The use of group average data
24 will reduce the effect of potentially anomalous results for an individual company if a

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1 company-by-company approach were utilized. This is to say, by employing group
2 average data, rather than individual company analysis; I have helped to minimize the
3 effect of extraneous influences on the market data for an individual company.

4 **Q. Please summarize your cost of equity analysis.**

5 A. My cost of equity determination was derived from the results of the methods/models
6 identified above. In general, the use of more than one method provides a superior
7 foundation to arrive at the cost of equity. At any point in time, any single method can
8 provide an incomplete measure of the cost of equity. The specific application of these
9 methods/models will be described later in my testimony. The following table provides
10 a summary of the indicated costs of equity using each of these approaches.

	<u>Excluding</u> <u>Flotation Costs</u>	<u>Including</u> <u>Flotation Costs</u> ¹
DCF	11.23%	11.45%
RP	11.50%	11.72%
CAPM	10.65%	10.87%
CE	16.25%	16.25%

11 The average of all methods is 12.41%, excluding flotation costs, and 12.57%, including
12 flotation costs. Focusing upon the market models of the cost of equity (i.e., DCF, RP
13 and CAPM), the equity return is 11.13% ($11.23\% + 11.50\% + 10.65\% = 33.38\% \div 3$),
14 excluding flotation cost, and 11.35% ($11.45\% + 11.72\% + 10.87\% = 34.04\% \div 3$),
15 including flotation costs. The DCF and Risk Premium cost rates provide a rate of
16 return of 11.37% ($11.23\% + 11.50\% = 22.73\% \div 2$), excluding flotation costs, and

¹ Flotation costs are defined as the out-of-pocket costs associated with the issuance of common stock. Those costs typically consist of the underwriters' discount and company issuance expenses.

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1 11.59% ($11.45\% + 11.72\% = 23.17\% \div 2$), including flotation costs. From these
2 results, a reasonable return for the Company would be 11.50%. My recommended rate
3 of return on common equity of 11.50% makes no provision for the prospect that the rate
4 of return may not be achieved due to unforeseen events, such as unexpected spikes in
5 the cost of purchased products and other expenses. To obtain new capital and retain
6 existing capital, the rate of return on common equity must be high enough to satisfy
7 investors' requirements. Indeed, in a study dated December 9, 2008, prepared for the
8 American Gas Foundation, it was noted that allowed equity returns below the level
9 required by investors may lessen a utility's ability to maintain and develop systems that
10 are necessary to provide natural gas service efficiently. Furthermore, the report
11 specifically found that returns below 10% would trigger broad disenchantment with
12 LDC investment.

NATURAL GAS RISK FACTORS

13
14 **Q. What factors currently affect the business risk of natural gas utilities?**

15 A. Gas utilities face risks arising from competition, economic regulation, the business
16 cycle, and customer usage patterns. Today, they operate in a more complex
17 environment with time frames for decision-making considerably shortened. Their
18 business profile is influenced by market-oriented pricing for the commodity distributed
19 to customers and open access for the transportation of natural gas for customers.

20 Natural gas utilities have focused increased attention on safety and reliability
21 issues and on conservation. In order to address these issues and to comply with new
22 and pending pipeline safety regulations, natural gas companies are now allocating more
23 of their resources to addressing aging infrastructure issues.

24 **Q. Does the Company face competition in its natural gas business?**

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1 A. Yes. Natural gas faces significant competition from alternative energy sources. The
2 Company faces direct competition from electricity, fuel oil, and propane in its service
3 territory. Propane and fuel oil are strong competitors in the Company's market area
4 because they are not inhibited by regulatory constraints when conducting their
5 marketing activities. This situation is unlike that of SJG where specific thresholds must
6 be satisfied for system expansions, and where promotional activities are constrained.

7 **Q. How does the Company's throughput to transportation and interruptible**
8 **customers affect its risk profile?**

9 A. The Company's risk profile is influenced by natural gas sold/delivered to transportation
10 and interruptible customers. Deliveries to these customers are usually thought to be of
11 higher risk than sales to other customers. Success in this aspect of the Company's
12 market is subject to the business cycle, the price of alternative energy sources, and
13 pressures from the competitors noted above. Moreover, external factors can also
14 influence the Company's throughput to these customers which face competitive
15 pressure on their operations from facilities located outside the Company's service
16 territory. Indeed, plant closures can have a significant impact on the Company's
17 operations and revenues, especially for manufacturing facilities.

18 The threat of bypass in the Company's western industrial corridor represents
19 another significant risk. Bypass has already occurred for one of the Company's former
20 customers and several others have expressed an interest in bypass. This situation is
21 particularly acute in the industrial corridor along the Delaware River where major
22 interstate pipelines have their facilities. With the availability of customer-owned
23 transportation gas, along with delivery of uncertain volumes to dual-fuel customers,
24 risk will continue as large end users obtain for themselves the range of unbundled

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1 service offerings which are currently available from the interstate pipelines for the
2 LDCs.

3 **Q. Please indicate how the Company's risk profile is affected by its construction**
4 **program.**

5 A. The Company is faced with the requirement to undertake investment to maintain and
6 upgrade existing facilities in its service territory and to meet growth. To maintain safe
7 and reliable service to existing customers, the Company must invest to upgrade its
8 infrastructure. The rehabilitation of the Company's infrastructure represents a non-
9 revenue producing use of capital. Although the Company has made significant strides
10 in reducing its percentage of unprotected steel and cast iron pipe, they still comprise
11 about 24% of its distribution mains as of year-end 2008.

12 The continuing cost of upgrading, replacing and expanding the Company's
13 infrastructure will keep the level of construction expenditures at heightened levels.
14 Over the next five years, the Company's capital expenditures are expected to be
15 approximately \$438.173 million. These expenditures will represent an approximate
16 50% ($\$438.173 \text{ million} \div \874.464 million) increase in net utility plant from the level
17 at September 30, 2009. As noted previously, a fair rate of return for the Company
18 represents a key to a financial profile that will provide the Company with the ability to
19 raise the capital necessary to meet its capital needs on an ongoing basis. In the situation
20 where additional capital is required, as shown by the construction expenditures
21 indicated above, the regulatory process must establish a return on equity that provides a
22 reasonable opportunity for the Company to actually achieve its cost of capital.

23 **Q. In order to deal with the large capital expenditures associated with the**
24 **replacement and updating of portions of its infrastructure, the Company has**

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1 **proposed a reliability tracker mechanism. Would the Board’s authorization of the**
2 **reliability tracker cause you to alter your rate of return recommendation in this**
3 **case?**

4 A. No. The Board’s acceptance of the reliability tracker does not change the Company’s
5 risk profile to the point where the rate of return would change. Adoption of the
6 reliability tracker merely deals with the issue of timing of recovery of the capital costs
7 associated with this program. Ultimately, the return of and return on these capital
8 expenditures will occur through either the reliability tracker or through periodic rate
9 cases. That is to say, absent the reliability tracker, the Company will need to submit
10 more frequent rate cases to recover these capital costs. Moreover, the trend in the
11 natural gas utility industry has been to recover fixed costs through a variety of
12 regulatory mechanisms.

13 **Q. Does your cost of equity analysis and recommendation take into account the**
14 **Company’s Conservation Incentive Program (“CIP”)?**

15 A. Yes. The Company currently operates under a three-year CIP that provides revenue
16 decoupling and promotes conservation programs. It is intended to reconcile actual
17 weather adjusted sales margins with those approved in the rate case. Weather
18 variations are also part of the CIP, which formerly was handled through the
19 Temperature Adjustment Clause (“TAC”), which was in place for many years for the
20 Company. My cost of equity analysis that provides a rate of return on common equity
21 of 11.50% takes into account the Company’s decoupling mechanism.

22 **Q. How have you addressed this issue?**

23 A. The LDCs included in my Gas Group already have tariff mechanisms similar to
24 decoupling, and therefore my analysis already reflects the impact of decoupling on

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1 investor expectations through the use of market-determined models. The companies in
2 my Gas Group already have various forms of revenue stabilization, some of which are
3 related to temperature variations and others to margin reconciliation. As such, the
4 market prices of these companies' common stocks reflect the expectations of investors
5 related to a regulatory mechanism that adjusts revenues for conservation, abnormal
6 weather, and other items. The trend in the industry is to stabilize the recovery of fixed
7 costs, which are unaffected by usage. Indeed, there has been a proliferation of tracking
8 mechanisms in the LDC business.

9 **Q. How should the Board respond to the issues facing the natural gas utilities and, in
10 particular, the Company?**

11 A. The Board should recognize and take into account the competitive environment and the
12 risk it poses in the natural gas business in determining the cost of capital for the
13 Company, and provide a reasonable opportunity for the Company to actually achieve its
14 cost of capital during a period of significant investment in its infrastructure.

FUNDAMENTAL RISK ANALYSIS

16 **Q. Is it necessary to conduct a fundamental risk analysis to provide a framework for
17 a determination of a utility's cost of equity?**

18 A. Yes, it is. It is necessary to establish a company's relative risk position within its
19 industry through a fundamental analysis of various quantitative and qualitative factors
20 that bear upon investors' assessment of overall risk. The qualitative factors that bear
21 upon Company risk have already been discussed previously. The quantitative risk
22 analysis follows. The items that influence investors' evaluation of risk and its required
23 returns are described in Appendix C. For this purpose, I compared the Company to the
24 S&P Public Utilities, an industry-wide proxy consisting of various regulated

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1 businesses, and to the Gas Group.

2 **Q. What are the components of the S&P Public Utilities?**

3 A. The S&P Public Utilities is a widely recognized index that is comprised of electric
4 power and natural gas companies. These companies are identified on page 3 of
5 Schedule 4.

6 **Q. What companies comprise the gas group?**

7 A. My Gas Group consists of the following companies: AGL Resources, Inc., Atmos
8 Energy Corp., New Jersey Resources Corp., Northwest Natural Gas, Piedmont Natural
9 Gas Co., South Jersey Industries, Inc., and WGL Holdings, Inc.

10 **Q. Is knowledge of a utility's bond rating an important factor in assessing its risk and
11 cost of capital?**

12 A. Yes. Knowledge of a company's credit quality rating is important because the cost of
13 each type of capital is directly related to the associated risk of the firm. So while a
14 company's credit quality risk is shown directly by the rating and yield on its bonds,
15 these relative risk assessments also bear upon the cost of equity. This is because a
16 firm's cost of equity is represented by its borrowing cost plus compensation to
17 recognize the higher risk of an equity investment compared to debt.

18 **Q. How do the credit quality ratings compare for the Company, the Gas Group, and
19 the S&P Public Utilities?**

20 A. The Company's credit quality ratings are Baa1 from Moody's Investors Service
21 ("Moody's") and BBB+ from Standard & Poor's Corporation ("S&P"). These ratings
22 represent the Long Term ("LT") issuer rating by Moody's and the corporate credit
23 rating ("CCR") designation by S&P, which focuses upon the credit quality of the issuer
24 of the debt rather than upon the debt obligation itself. For the Gas Group, the average

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1 LT issuer rating is A3 by Moody's and the average CCR is A by S&P, as displayed on
2 page 2 of Schedule 3. For the S&P Public Utilities, the average credit quality rating is
3 Baa1 by Moody's and BBB+ by S&P, as displayed on page 3 of Schedule 4. Many of
4 the financial indicators that I will subsequently discuss are considered during the rating
5 process.

6 **Q. How do the financial data compare for the Company, the Gas Group, and the**
7 **S&P Public Utilities?**

8 A. The broad categories of financial data that I will discuss are shown on Schedule 2, 3,
9 and 4. The data cover the five-year period 2004-2008. The important categories of
10 relative risk may be summarized as follows:

11 Size. In terms of capitalization, the Company is smaller than the average size of
12 the Gas Group, and smaller still than the average size of the S&P Public Utilities. All
13 other things being equal, a smaller company is riskier than a larger company because a
14 given change in revenue and expense has a proportionately greater impact on a small
15 firm. As I will demonstrate later, the size of a firm can impact its cost of equity.

16 Market Ratios. Market-based financial ratios, such as earnings/price ratios and
17 dividend yields, provide a partial measure of the investor-required cost of equity. If all
18 other factors are equal, investors will require a higher rate of return for companies that
19 exhibit greater risk, in order to compensate for that risk. That is to say, a firm that
20 investors perceive to have higher risks will experience a lower price per share in
21 relation to expected earnings.²

22 There are no market ratios available for the Company because its stock is owned

²For example, two otherwise similarly situated firms each reporting \$1.00 in earnings per share would have different market prices at varying levels of risk (i.e., the firm with a higher level of risk will have a lower share value, while the firm with a lower risk profile will have a higher share value).

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1 by SJI. The five-year average price-earnings multiple for the Gas Group was the same
2 as the S&P Public Utilities. The five-year average dividend yields were slightly higher
3 for the Gas Group as compared to the S&P Public Utilities. The average market-to-
4 book ratios were fairly similar, albeit slightly lower, for the Gas Group and the S&P
5 Public Utilities. As the common stock of SJG is not traded, no comparisons of these
6 ratios can be made for the Company.

7 Common Equity Ratio. The level of financial risk is measured by the
8 proportion of long-term debt and other senior capital that is contained in a company's
9 capitalization. Financial risk is also analyzed by comparing common equity ratios (the
10 complement of the ratio of debt and other senior capital). That is to say, a firm with a
11 high common equity ratio has lower financial risk, while a firm with a low common
12 equity ratio has higher financial risk. The five-year average common equity ratios,
13 based on permanent capital were 55.2% for SJG, 54.1% for the Gas Group, and 45.0%
14 for the S&P Public Utilities. The financial risk is fairly similar for SJG and the Gas
15 Group.

16 Return on Book Equity. Greater variability (i.e., uncertainty) of a firm's earned
17 returns signifies relatively greater levels of risk, as shown by the coefficient of variation
18 (standard deviation ÷ mean) of the rate of return on book common equity. The higher
19 the coefficients of variation, the greater degree of variability. For the five-year period,
20 the coefficients of variation were 0.029 (0.3% ÷ 10.4%) for the Company, 0.025 (0.3%
21 ÷ 12.2%) for the Gas Group, and 0.068 (0.8% ÷ 11.8%) for the S&P Public Utilities.
22 The variability of the Company's rates of return was similar to the Gas Group, but less
23 than the S&P Public Utilities.

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1 Operating Ratios. I have also compared operating ratios (the percentage of
2 revenues consumed by operating expense, depreciation, and taxes other than income).³
3 The five-year average operating ratios were 86.4% for the Company, 88.8% for the Gas
4 Group, and 84.3% for the S&P Public Utilities. The operating risk for SJG and the Gas
5 Group are fairly comparable.

6 Coverage. The level of fixed charge coverage (i.e., the multiple by which
7 available earnings cover fixed charges, such as interest expense) provides an indication
8 of the earnings protection for creditors. Higher levels of coverage, and hence earnings
9 protection for fixed charges, are usually associated with superior grades of
10 creditworthiness. Excluding Allowance for Funds Used During Construction
11 (“AFUDC”), the five-year average pre-tax interest coverage was for 4.01 times for the
12 Company, 4.38 times for the Gas Group, and 3.34 times for the S&P Public Utilities.
13 The Company’s credit quality risk is somewhat higher as compared to the Gas Group.

14 Quality of Earnings. Measures of earnings quality usually are revealed by the
15 percentage of AFUDC related to income available for common equity, the effective
16 income tax rate, and other cost deferrals. These measures of earnings quality usually
17 influence a firm’s internally generated funds because poor quality of earnings would
18 not generate high levels of cash flow. Quality of earnings has not been a significant
19 concern for the Company, the Gas Group and the S&P Public Utilities.

20 Internally Generated Funds. Internally generated funds (“IGF”) provide an
21 important source of new investment capital for a utility and represent a key measure of
22 credit strength. Historically, the five-year average percentage of IGF to capital

³The complement of the operating ratio is the operating margin which provides a measure of profitability. The higher the operating ratio, the lower the operating margin.

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1 expenditures was 84.3% for the Company, 95.1% for the Gas Group and 95.0% for the
2 S&P Public Utilities. The Company's average cash flow to construction has been fairly
3 similar to the Gas Group.

4 Betas. The financial data that I have been discussing relate primarily to
5 company-specific risks. Market risk for firms with publicly-traded stock is measured
6 by beta coefficients. Beta coefficients attempt to identify systematic risk, i.e., the risk
7 associated with changes in the overall market for common equities.⁴ Value Line
8 publishes such a statistical measure of a stock's relative historical volatility to the rest
9 of the market. A comparison of market risk is shown by the Value Line beta of 0.66 as
10 the average for the Gas Group (see page 2 of Schedule 3) and 0.77 as the average for
11 the S&P Public Utilities (see page 3 of Schedule 4). Since the stock of SJG is not
12 traded, there are no published betas available for the Company.

13 **Q. Please summarize your risk evaluation.**

14 A. The risk of SJG parallels that of the Gas Group in certain respects. In several aspects,
15 principally related to its smaller size, its lower interest coverage and its weaker credit
16 quality rating, SJG's risk is higher than that of the Gas Group. Its common equity ratio,
17 its variability of equity returns, its operating ratio, its quality of earnings, and its IGF to
18 construction are fairly similar to the Gas Group. On balance, the risk factors average
19 out, indicating that the cost of equity for the Gas Group would provide a reasonable
20 basis for measuring the Company's cost of equity for this case.

⁴The procedure used to calculate the beta coefficient published by Value Line is described in Appendix I. A common stock that has a beta less than 1.0 is considered to have less systematic risk than the market as a whole and would be expected to rise and fall more slowly than the rest of the market. A stock with a beta above 1.0 would have more systematic risk.

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CAPITAL STRUCTURE RATIOS

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Q. Please explain the selection of capital structure ratios for the Company.

A. In the situation where the operating public utility raises its own debt directly in the capital markets, as is the case for SJG, it is proper to employ the capital structure ratios and senior capital cost rates of the regulated public utility for rate of return purposes. Therefore, the ratios of SJG, together with its embedded cost rates of senior securities, should be employed for this case.

Q. Does Schedule 5 provide the capitalization and capital structure ratios you have considered?

A. Yes. Schedule 5 presents the Company's actual capitalization and related capital structure ratios at September 30, 2009 and estimated at the June 30, 2010 with pro forma adjustments. The Company has already redeemed \$9,856,000 of its 6.50% medium term notes ("MTN"). It will issue \$15,000,000 of MTN's on March 1, 2010, and \$45,000,000 on June 30, 2010 which represent delayed take-downs of a long-term debt financing that was arranged on December 18, 2009. The new issues will mature on March 1, 2026 and June 30, 2026, respectively, and will have sinking fund payments that begin in 2021. The Company will also issue an additional \$45,000,000 million of MTNs on or about September 1, 2009, which I have identified as the pro forma issue. The pro forma issue will occur within three months after the conclusion of the test year. Explanatory notes are provided on Schedule 5 concerning these financing plans, as well as the forecast change in the Company's retained earnings account. I have not reflected short-term debt in the Company's capital structure ratios because it is not a permanent source of financing for the Company. Indeed, while the source of funds can be readily identified when they enter the Company's Treasury, their source cannot be identified

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1 when they are disbursed from the Treasury. For ratesetting purposes, the Company
2 realizes returns on non-rate base assets that traditionally have been financed with non-
3 permanent sources. For example, Construction Work in Progress (“CWIP”) receives a
4 return through the accrual of Allowance for Funds Used During Construction
5 (“AFUDC”), and therefore any non-permanent sources of funds associated with CWIP
6 must be excluded from the rate of return used to calculate base rates to avoid double
7 counting. Similarly, the Remediation Adjustment Clause (“RAC”) also has a carrying
8 cost component. Therefore, any non-permanent sources of funds used to finance the
9 RAC must also be excluded from the rate of return used to set base rates to avoid
10 double counting. Finally, non-permanent sources of capital must be adjusted to account
11 for any pro forma permanent financing that would be included in the development of
12 the capital structure ratios for rate of return purposes to set base rates. That is to say,
13 the Company periodically replaces non-permanent sources of funds (i.e., short-term
14 debt) with permanent capital. When that is expected to occur, the new permanent
15 financing replaces an equivalent amount of non-permanent capital in order to properly
16 reflect the actual dollars invested in the Company’s fixed assets.

17 **Q. Have you made specific ratesetting adjustments to the Company’s capital**
18 **structure to recognize the early redemption of long-term debt?**

19 A. Yes. I have made a ratesetting adjustment to the capital structure for the call premiums
20 paid to redeem long-term debt. In this regard, the principal amount of long-term debt
21 has been reduced by the amounts used to finance the call premiums for the early
22 redemption of long-term debt (see pages 1 and 2 of Schedule 6). To do otherwise
23 would deny the Company the full return on the premiums paid to redeem this long-term
24 debt since additional amounts of capital were used to pay the call premiums. The

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1 amounts issued to finance the call premiums do not increase the Company's rate base.
2 That is to say, no additional rate base was created through the additional debt that was
3 necessary to finance these transactions, and therefore a ratesetting adjustment is
4 required to provide the return necessary to service this additional capital. The
5 Company's long-term debt amount must be adjusted for this disparity so that the return
6 necessary to service the capitalization is produced from rate base investment times the
7 overall rate of return. The unamortized amount of the original issuance expenses on the
8 debt that was redeemed was added to the issuance costs on the new debt.

9 These adjustments are equitable since customers receive the cost savings
10 resulting from the refinancing in the form of a lower overall rate of return, and the
11 Company recovers all costs incurred in providing these benefits to customers. To
12 accomplish these savings, the Company paid the debt holders a premium over the
13 principal amount for surrendering their securities prior to maturity. These premiums
14 represented an investment made by the Company to reduce its overall cost of capital.
15 Since the reduced interest costs are reflected in the lower cost of capital to ratepayers, it
16 is appropriate that the Company recover the costs incurred to produce these savings.
17 That is to say, the Company is proposing to recover only those costs that produced
18 interest cost savings that are passed through to customers. Adjusting the principal
19 amounts as shown on pages 1 and 2 of Schedule 6 provides a return on the premium.

20 **Q. What capital structure ratios do you recommend be adopted for rate of return**
21 **purposes in this proceeding?**

22 A. Since ratesetting is prospective, the rate of return should consider conditions that will
23 exist during the period of time the proposed rates will be effective. As a result, I will
24 adopt the Company's pro forma capital structure ratios of 45.96% long-term debt and

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1 54.04% common equity. These capital structure ratios are the best approximation of
2 the mix of capital the Company will employ to finance its rate base.

3 COST OF SENIOR CAPITAL

4 **Q. What cost rate have you assigned to the debt portion of the Company's capital**
5 **structure?**

6 A. The determination of the cost of debt is essentially an arithmetic exercise. This is due
7 to the fact that the Company has contracted for the use of this capital for a specific
8 period of time at a specified cost rate. As shown on page 1 of Schedule 6, the
9 embedded cost rate of debt was 6.07% at September 30, 2009.

10 The pro forma embedded debt cost rate is estimated to be 5.82% for the test
11 year end, as shown on page 2 of Schedule 6. The actual coupon rate of the new MTN
12 series will be 4.84% for \$15,000,000 to be issued on March 1, 2010 and 4.96% on the
13 \$45,000,000 to be issued on June 30, 2010. An estimate for the pro forma issue of the
14 MTN series has also been reflected in the test year embedded cost of long-term debt.
15 Based upon the Blue Chip forecast, interest rates are expected to increase by September
16 2010, which supports a higher 5.50% coupon rate for the September 2010 issue. As
17 previously explained, I have also recognized the cost associated with the call premium
18 for the early redemption of long-term debt. The details leading to the development of
19 the individual effective cost rates for each series of long-term debt, using the cost rate
20 to maturity technique, are shown on page 3 of Schedule 6. The cost rate, or yield to
21 maturity, is the rate of discount that equates the present value of the interest and
22 principal payments with the net proceeds of the bond.

23 I will adopt the 5.82% pro forma embedded cost of debt for rate of return
24 purposes. The 5.82% debt cost rate is related to the amount of debt shown on Schedule

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1 5 that provides the basis for the 45.96% long-term debt ratio.

COST OF EQUITY – GENERAL APPROACH

3 **Q. Please describe the process you employed to determine the cost of equity for the**
4 **Company.**

5 A. Although my fundamental financial analysis provides the required framework to
6 establish the risk relationships between the Company, the Gas Group and the S&P
7 Public Utilities, the cost of equity must be measured by standard financial models that I
8 describe in Appendix D. Differences in risk traits, such as size, business
9 diversification, geographical diversity, regulatory policy, financial leverage, and bond
10 ratings must be considered when analyzing the cost of equity indicated by the models.

11 It also is important to reiterate that no one method or model of the cost of equity
12 can be applied in an isolated manner. As noted in Appendix D, and elsewhere in my
13 direct testimony, each of the methods used to measure the cost of equity contains
14 certain incomplete and/or overly restrictive assumptions and constraints that are not
15 optimal. Therefore, I favor considering the results from a variety of methods. In this
16 regard, I applied each of the methods with data taken from the Gas Group and have
17 arrived at a cost of equity of 11.50% for the Company.

DISCOUNTED CASH FLOW ANALYSIS

19 **Q. Please describe your use of the Discounted Cash Flow approach to determine the**
20 **cost of equity.**

21 A. The details of my use of the DCF approach and the calculations and evidence in support
22 of my conclusions are set forth in Appendix E. I will summarize them here. The DCF
23 model seeks to explain the value of an asset as the present value of future expected cash
24 flows discounted at the appropriate risk-adjusted rate of return. In its simplest form, the

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1 DCF return on common stock consists of a current cash (dividend) yield and future
2 price appreciation (growth) of the investment.

3 Among other limitations of the model, there is a certain element of circularity in
4 the DCF method when applied in rate cases. This is because investors' expectations for
5 the future depend upon regulatory decisions. In turn, when regulators depend upon the
6 DCF model to set the cost of equity, they rely upon investor expectations that include
7 an assessment of how regulators will decide rate cases. Due to this circularity, the DCF
8 model may not fully reflect the true risk of a utility.

9 As I describe in Appendix E, the DCF approach has other limitations that
10 diminish its usefulness in the ratesetting process where, as in this case, the firm's
11 market capitalization diverges significantly from the book value capitalization. When
12 this situation exists, the DCF method will lead to a misspecified cost of equity when it
13 is applied to a book value capital structure.

14 **Q. Please explain the dividend yield component of a DCF analysis.**

15 A. The DCF methodology requires the use of an expected dividend yield to establish the
16 investor-required cost of equity. For the twelve months ended November 2009, the
17 monthly dividend yields of the Gas Group are shown graphically on Schedule 7. The
18 monthly dividend yields shown on Schedule 7 reflect an adjustment to the month-end
19 prices to reflect the buildup of the dividend in the price that has occurred since the last
20 ex-dividend date (i.e., the date by which a shareholder must own the shares to be
21 entitled to the dividend payment – usually about two to three weeks prior to the actual
22 payment). An explanation of this adjustment is provided in Appendix E.

23 For the twelve months ending November 2009, the average dividend yield was
24 4.34% for the Gas Group based upon a calculation using annualized dividend payments

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1 and adjusted month-end stock prices. The dividend yields for the more recent six- and
2 three- month periods were 4.27% and 4.31%, respectively. I have used, for the purpose
3 of my direct testimony, a dividend yield of 4.27% for the Gas Group, which represents
4 the six-month average yield. The use of this dividend yield will reflect current capital
5 costs, while avoiding spot yields.

6 For the purpose of a DCF calculation, the average dividend yield must be
7 adjusted to reflect the prospective nature of the dividend payments i.e., the higher
8 expected dividends for the future. Recall that the DCF is an expectational model that
9 must reflect investor anticipated cash flows for the Gas Group. I have adjusted the six-
10 month average dividend yield in three different, but generally accepted manners, and
11 used the average of the three adjusted values as calculated in Appendix E. That
12 adjusted dividend yield is 4.41% for the Gas Group.

13 **Q. Please explain the underlying factors that influence investor's growth**
14 **expectations.**

15 A. As noted previously, investors are interested principally in the future growth of their
16 investment (i.e., the price per share of the stock). As I explain in Appendix E, future
17 earnings per share growth represents the DCF models primary focus because under the
18 constant price-earnings multiple assumption of the model, the price per share of stock
19 will grow at the same rate as earnings per share. In conducting a growth rate analysis, a
20 wide variety of variables can be considered when reaching a consensus of prospective
21 growth. The variables that can be considered include: earnings, dividends, book value,
22 and cash flow stated on a per share basis. Historical values for these variables can be
23 considered, as well as analysts' forecasts that are widely available to investors. A
24 fundamental growth rate analysis also can be formulated, which consists of internal

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1 growth (“ $b \times r$ ”), where “ r ” represents the expected rate of return on common equity
2 and “ b ” is the retention rate that consists of the fraction of earnings that are not paid out
3 as dividends. The internal growth rate can be modified to account for sales of new
4 common stock -- this is called external growth (“ $s \times v$ ”), where “ s ” represents the new
5 common shares expected to be issued by a firm and “ v ” represents the value that
6 accrues to existing shareholders from selling stock at a price different from book value.
7 Fundamental growth, which combines internal and external growth, provides an
8 explanation of the factors that cause book value per share to grow over time.

9 Growth also can be expressed in multiple stages. This expression of growth
10 consists of an initial “growth” stage where a firm enjoys rapidly expanding markets,
11 high profit margins, and abnormally high growth in earnings per share. Thereafter, a
12 firm enters a “transition” stage where fewer technological advances and increased
13 product saturation begin to reduce the growth rate and profit margins come under
14 pressure. During the “transition” phase, investment opportunities begin to mature,
15 capital requirements decline, and a firm begins to pay out a larger percentage of
16 earnings to shareholders. Finally, the mature or “steady-state” stage is reached when a
17 firm’s earnings growth, payout ratio, and return on equity stabilizes at levels where they
18 remain for the life of a firm. The three stages of growth assume a step-down of high
19 initial growth to lower sustainable growth. Even if these three stages of growth can be
20 envisioned for a firm, the third “steady-state” growth stage, which is assumed to remain
21 fixed in perpetuity, represents an unrealistic expectation because the three stages of
22 growth can be repeated. That is to say, the stages can be repeated where growth for a
23 firm ramps-up and ramps-down in cycles over time.

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1 **Q. What investor-expected growth rate is appropriate in a DCF calculation?**

2 A. Investors consider both company-specific variables and overall market sentiment (i.e.,
3 level of inflation rates, interest rates, economic conditions, etc.) when balancing their
4 capital gains expectations with their dividend yield requirements. I follow an approach
5 that is not rigidly formatted because investors are not influenced by a single set of
6 company-specific variables weighted in a formulaic manner. Therefore, in my opinion,
7 all relevant growth rate indicators using a variety of techniques must be evaluated when
8 formulating a judgment of investor expected growth.

9 **Q. What data for the proxy group have you considered in your growth rate analysis?**

10 A. I have considered the growth in the financial variables shown on Schedules 8 and
11 Schedule 9. The bar graph provided on Schedule 8 shows the historical growth rates in
12 earnings per share, dividends per share, book value per share, and cash flow per share
13 for the Gas Group. The historical growth rates were taken from the Value Line
14 publication that provides these data. As shown on Schedule 8, the historical growth of
15 earnings per share was in the range of 5.71% to 7.50% for the Gas Group.

16 Schedule 9 provides projected earnings per share growth rates taken from
17 analysts' forecasts compiled by IBES/First Call and Zacks and from the Value Line
18 publication. IBES/First Call and Zacks represent reliable authorities of projected
19 growth upon which investors rely. The IBES/First Call and Zacks forecasts are limited
20 to earnings per share growth, while Value Line makes projections of other financial
21 variables. The Value Line forecasts of dividends per share, book value per share, and
22 cash flow per share have also been included on Schedule 9 for the Gas Group.

23 Although five-year forecasts usually receive the most attention in the growth
24 analysis for DCF purposes, present market performance has been strongly influenced

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1 by short-term earnings forecasts. Each of the major publications provides earnings
2 forecasts for the current and subsequent year. These short-term earnings forecasts
3 receive prominent coverage, and indeed they dominate these publications.

4 **Q. Is a five-year investment horizon associated with the analysts' forecasts consistent**
5 **with the DCF model?**

6 A. Yes. Rather than viewing the DCF in the context of an endless stream of growing
7 dividends (e.g., a century of cash flows), the growth in the share value (i.e., capital
8 appreciation, or capital gains yield) is most relevant to investors' total return
9 expectations. Hence, the sale price of a stock can be viewed as a liquidating dividend
10 that can be discounted along with the annual dividend receipts during the investment-
11 holding period to arrive at the investor expected return. The growth in the price per
12 share will equal the growth in earnings per share absent any change in price-earnings
13 ("P-E") multiple -- a necessary assumption of the DCF. As such, my company-specific
14 growth analysis, which focuses principally upon five-year forecasts of earnings per
15 share growth, is consistent with the type of analysis that influences the total return
16 expectation of investors. Moreover, academic research focuses on five-year growth
17 rates as they influence stock prices. Indeed, if investors really required forecasts which
18 extended beyond five years in order to properly value common stocks, then I am sure
19 that some investment advisory service would begin publishing that information for
20 individual stocks in order to meet the demands of investors. The absence of such a
21 publication signals that investors do not require infinite forecasts in order to purchase
22 and sell stocks in the marketplace.

23 **Q. What specific evidence have you considered in the DCF growth analysis?**

24 A. As to the five-year forecast growth rates, Schedule 9 indicates that the projected

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1 earnings per share growth rates for the Gas Group are 5.93% by IBES/First Call, 6.54%
2 by Zacks, and 5.07% by Value Line. The Value Line projections indicate that earnings
3 per share for the Gas Group will grow prospectively at a more rapid rate (i.e., 5.07%)
4 than the dividends per share (i.e., 4.57%), which indicates a declining dividend payout
5 ratio for the future. As indicated earlier, and in Appendix E, with the constant price-
6 earnings multiple assumption of the DCF model, growth for these companies will occur
7 at the higher earnings per share growth rate, thus producing the capital gains yield
8 expected by investors.

9 **Q. What conclusion have you drawn from these data regarding the applicable growth**
10 **rate to be used in the DCF model?**

11 A. A variety of factors should be examined to reach a conclusion on the DCF growth rate.
12 However, certain growth rate variables should be emphasized when reaching a
13 conclusion on an appropriate growth rate. First, historical and projected earnings per
14 share, dividends per share, book value per share, cash flow per share, and retention
15 growth represent indicators that could be used to provide an assessment of investor
16 growth expectations for a firm. However, while history cannot be ignored, it cannot
17 receive primary emphasis. This is attributed to the fact that when developing a forecast
18 of future earnings growth, a securities' analyst would first apprise himself/herself of the
19 historical performance of a company. Hence, there is no need to count historical
20 growth rates separately, because historical performance is already reflected in analysts'
21 forecasts, which reflect an assessment of how the future will diverge from historical
22 performance. Second, from the various alternative measures of growth identified
23 above, earnings per share should receive greatest emphasis. Earnings per share growth
24 are the primary determinant of investor expectations concerning their total returns in

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1 the stock market. This is because the capital gains yield (i.e., price appreciation) will
2 track earnings growth with a constant price earnings multiple (a key assumption of the
3 DCF model). Moreover, earnings per share (derived from net income) are the source of
4 dividend payments, and are the primary driver of retention growth and its surrogate
5 book value per share growth. As such, under these circumstances, greater emphasis
6 must be placed upon projected earnings per share growth. In this regard, it is
7 worthwhile to note that Professor Myron Gordon, the foremost proponent of the DCF
8 model in rate cases, concluded that the best measure of growth in the DCF model is a
9 forecast of earnings per share growth.⁵ Hence, to follow Professor Gordon's findings,
10 projections of earnings per share growth, such as those published by IBES/First Call,
11 Zacks, and Value Line, represent a reasonable assessment of investor expectations.

12 It is appropriate to consider all forecasts of earnings growth rates that are
13 available to investors. In this regard, I have considered the forecasts from IBES/First
14 Call, Zacks, and Value Line. The IBES/First Call and Zacks growth rates are
15 consensus forecasts taken from a survey of analysts that make projections of growth for
16 these companies. The IBES/First Call and Zacks estimates are obtained from the
17 Internet and are widely available to investors free-of-charge. First Call is probably
18 quoted most frequently in the financial press when reporting on earnings forecasts. The
19 Value Line forecasts are also widely available to investors and can be obtained by
20 subscription or free-of-charge at most public and collegiate libraries.

21 The forecasts of earnings per share growth, as shown on Schedule 9 provide a
22 range of growth rates of 5.07% to 6.54%. Although the DCF growth rates cannot be

⁵“Choice Among Methods of Estimating Share Yield,” The Journal of Portfolio Management, spring 1989 by Gordon, Gordon & Gould.

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1 established solely with a mathematical formulation, it is my opinion that an investor-
2 expected growth rate of 6.00% is within the array of earnings per share growth rates
3 shown by the analysts' forecasts. The Value Line forecast of dividend per share growth
4 is inadequate in this regard due to the forecast decline in the dividend payout that I
5 previously described. As I previously indicated, the restructuring and consolidation
6 now taking place in the utility industry will provide additional risks and opportunities
7 as the utility industry successfully adapts to the new business environment. These
8 changes in growth fundamentals will undoubtedly develop beyond the next five years
9 typically considered in the analysts' forecasts and will enhance the growth prospects for
10 the future. As such, a 6.00% growth rate will accommodate all these factors.

11 **Q. Are the dividend yield and growth components of the DCF adequate to explain the**
12 **rate of return on common equity when it is used in the calculation of the weighted**
13 **average cost of capital?**

14 A. Only if the capital structure ratios are measured with the market value of debt and
15 equity. If book values are used to compute the capital structure ratios, then an
16 adjustment is required.

17 **Q. Please explain why.**

18 A. If regulators use the results of the DCF (which are based on the market price of the
19 stock of the companies analyzed) to compute the weighted average cost of capital with
20 a book value capital structure used for ratesetting purposes, those results will not reflect
21 the higher level of financial risk associated with the book value capital structure.
22 Where, as here, a stock's market price diverges from a utility's book value, the
23 potential exists for a financial risk difference, because the capitalization of a utility
24 measured at its market value contains more equity, less debt and therefore less risk than

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1 the capitalization measured at its book value.

2 It must be recognized that in order to make the DCF results relevant to the
3 capitalization measured at book value (as is done for rate setting purposes) the market-
4 derived cost rate cannot be used without modification. As I will explain later in my
5 testimony, the results of the DCF model can be modified to account for differences in
6 risk when the book value capital structure contains more financial leverage than the
7 market value capital structure.

8 **Q. Is your leverage adjustment dependent upon the market valuation or book**
9 **valuation from an investor's perspective?**

10 A. The only perspective that is important to investors is the return that they can realize on
11 the market value of their investment. As I have measured the DCF, the simple yield
12 (D/P) plus growth (g) provides a return applicable strictly to the price (P) that an
13 investor is willing to pay for a share of stock. The DCF formula is derived from the
14 standard valuation model: $P = D/(k-g)$, where P = price, D = dividend, k = the cost of
15 equity, and g = growth in cash flows. By rearranging the terms, we obtain the familiar
16 DCF equation: $k = D/P + g$. All of the terms in the DCF equation represent investors'
17 assessment of expected future cash flows that they will receive in relation to the value
18 that they set for a share of stock (P). The need for the leverage adjustment arises when
19 the results of the DCF model (k) are to be applied to a capital structure that is different
20 than indicated by the market price (P). From the market perspective, the financial risk
21 of the Gas Group is accurately measured by the capital structure ratios calculated from
22 the market capitalization of a firm. If the ratesetting process utilizes the market
23 capitalization ratios, then no additional analysis or adjustment would be required, and
24 the simple yield (D/P) plus growth (g) components of the DCF would satisfy the

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1 financial risk associated with the market value of the equity capitalization. Since the
2 ratesetting process uses a different set of ratios calculated from the book value
3 capitalization, then further analysis is required to synchronize the financial risk of the
4 book capitalization with the required return on the book value of the equity. This
5 adjustment is developed through precise mathematical calculations, using well
6 recognized analytical procedures that are widely accepted in the financial literature. To
7 arrive at that return, the rate of return on common equity is the unleveraged cost of
8 capital (or equity return at 100% equity) plus one or more terms reflecting the increase
9 in financial risk resulting from the use of leverage in the capital structure. Multiple
10 terms are used in the case of debt and preferred stock.

11 **Q. Is your leverage adjustment based on a factor designed to transform the return**
12 **into one that is designed to produce a particular market-to-book ratio?**

13 A. No. The adjustment that I label as a “leverage adjustment” is merely a convenient way
14 to incorporate into the result of the simple DCF model (i.e., $D/P + g$), when applied to
15 the capital structure used in ratemaking, which is computed with book value weights
16 rather than market value weights. I specify a separate factor, which I call the leverage
17 adjustment, but there is no need to do so other than providing identification for this
18 factor. If I expressed my return solely in the context of the book value weights that we
19 use to calculate the weighted average cost of capital, and ignore the familiar $D/P + g$
20 expression entirely, then there would be no separate element to reflect the financial
21 leverage change from market value to book value capitalization. This is because the
22 equity return applicable to the book value common equity ratio is equal to 9.38%,
23 which is the return for the Gas Group applicable to its equity with no debt in its capital
24 structure (i.e., the cost of capital is equal to the cost of equity with a 100% equity ratio)

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1 plus 1.84% compensation for having a 43.81% debt ratio, plus 0.01% for having a
2 0.24% preferred stock ratio (see pages E-12 and E-13 of Appendix E). The sum of the
3 parts is 11.23% (9.38% + 1.84% + 0.01%) and there is no need to even address the cost
4 of equity in terms of $D/P + g$. To express this same return in the context of the familiar
5 DCF model, I summed the 4.41% dividend yield, the 6.00% growth rate, and the 0.82%
6 for the leverage adjustment in order to arrive at the same 11.23% (4.41% + 6.00% +
7 0.82%) return. I know of no means to mathematically solve for the 0.82% leverage
8 adjustment by expressing it in the terms of any particular relationship of market price to
9 book value. The 0.82% adjustment is merely a convenient way to compare the 11.23%
10 return computed directly with the Modigliani & Miller formulas to the 10.41% return
11 generated by the DCF model based on a market value capital structure. My point is that
12 when we use a market-determined cost of equity developed from the DCF model, it
13 reflects a level of financial risk that is different (in this case, lower) from the capital
14 structure stated at book value. This process has nothing to do with targeting any
15 particular market-to-book ratio.

16 **Q. Are there specific factors that influence market-to-book ratios that determine**
17 **whether the leverage adjustment should be made?**

18 A. No. The leverage adjustment is not intended, nor was it designed, to address the
19 reasons that stock prices vary from book value. Hence, any observations concerning
20 market prices relative to book are not on point. The leverage adjustment deals with the
21 issue of financial risk and is not intended to transform the DCF result to a book value
22 return through a market-to-book adjustment. Again, the leverage adjustment that I
23 propose is based on the fundamental financial precept that the cost of equity is equal to
24 the rate of return for an unleveraged firm (i.e., where the overall rate of return equates

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1 to the cost of equity with a capital structure that contains 100% equity) plus the
2 additional return required for introducing debt and/or preferred stock leverage into the
3 capital structure.

4 Further, as noted previously, the high market prices of utility stocks cannot be
5 attributed solely to the notion that these companies are expected to earn a return on
6 equity that differs from its cost of equity. Stock prices above book value are common
7 for utility stocks, and indeed the stock prices of non-regulated companies exceed book
8 values by even greater margins. In this regard, according to the Barron's issue of
9 December 7, 2009, the major market indices' market-to-book ratios are well above
10 unity. The Dow Jones Utility index traded at a multiple of 1.63 times book value,
11 which is below the market multiple of other indices. For example, the S&P Industrial
12 index was at 3.06 times book value, and the Dow Jones Industrial index was at 4.60
13 times book value. It is difficult to accept that the vast majority of all firms operating in
14 our economy are generating returns far in excess of its cost of capital. Certainly, in our
15 free-market economy, competition should contain such "excesses" if they indeed exist.

16 Finally, the leverage adjustment adds stability to the final DCF cost rate. That
17 is to say, as the market capitalization increases relative to its book value, the leverage
18 adjustment increases while the simple yield (D/P) plus growth (g) result declines. The
19 reverse is also true that when the market capitalization declines, the leverage
20 adjustment also declines as the simple yield (D/P) plus growth (g) result increases.

21 **Q. What are the implications of a DCF derived return that is related to market value**
22 **when the results are applied to the book value of a utility's capitalization?**

23 A. The capital structure ratios measured at the utility's book value show more financial
24 leverage, and higher risk, than the capitalization measured at its market value. Please

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1 refer to page E-12 of Appendix E for the comparison. This means that a market-
2 derived cost of equity, using models such as DCF and CAPM, reflects a level of
3 financial risk that is different -- in this instance, much lower -- from that shown by the
4 book value capitalization. Hence, it is necessary to develop a cost of equity that reflects
5 the higher financial risk related to the book value capitalization used for ratesetting
6 purposes. Failure to make this modification would result in a mismatch of the lower
7 financial risk related to market value used to measure the cost of equity and the higher
8 financial risk of the book value capital structure used in the ratesetting process. That is
9 to say, the cost of equity for the Gas Group that is related to the 55.95% common equity
10 ratio using book value has higher financial risk than the 69.59% common equity ratio
11 using market values. Because the ratesetting process utilizes the book value
12 capitalization, it is necessary to adjust the market-determined cost of equity for the
13 higher financial risk related to the book value of the capitalization.

14 **Q. How is the DCF-determined cost of equity adjusted for the financial risk**
15 **associated with the book value of the capitalization?**

16 A. In pioneering work, Nobel laureates Modigliani and Miller developed several theories
17 about the role of leverage in a firm's capital structure. As part of that work, Modigliani
18 and Miller established that, as the borrowing of a firm increases, the expected return on
19 stockholders' equity also increases⁶. This principle is incorporated into my leverage
20 adjustment which recognizes that the expected return on equity increases to reflect the
21 increased risk associated with the higher financial leverage shown by the book value

⁶ Modigliani, F. and Miller, M.H. "The Cost of Capital, Corporation Finance, and the Theory of Investments." American Economic Review, June 1958, 261-297.

Modigliani, F. and Miller, M. H. "Taxes and the Cost of Capital: A Correction." American Economic Review, June 1963, 433-443.

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1 capital structure, as compared to the market value capital structure that contains lower
2 financial risk. Modigliani and Miller proposed several approaches to quantify the equity
3 return associated with various degrees of debt leverage in a firm's capital structure.
4 These formulas point toward an increase in the equity return associated with the higher
5 financial risk of the book value capital structure. Simply stated, the leverage
6 adjustment contains no factor for a particular market-to-book ratio. It merely expresses
7 the cost of equity as the unleveraged return plus compensation for the additional risk of
8 introducing debt and/or preferred stock into the capital structure. There can be no
9 dispute that a firm's financial risk varies with the relative amount of leverage contained
10 in its capital structure. As detailed in Appendix E, the Modigliani and Miller theory
11 when applied to the Gas Group shows that the cost of equity increases by 0.82%
12 (11.23% - 10.41%) when the book value of equity, rather than the market value of
13 equity, is used for ratesetting purposes.

14 **Q. Please provide the DCF return based upon your preceding discussion of dividend**
15 **yield, growth, and leverage.**

16 A. As explained previously, I have utilized a six-month average dividend yield (" D_1 / P_0 ")
17 adjusted in a forward-looking manner for my DCF calculation. This dividend yield is
18 used in conjunction with the growth rate (" g ") previously developed. The DCF also
19 includes the leverage modification (" $lev.$ ") required when the book value equity ratio is
20 used in determining the weighted average cost of capital in the ratesetting process
21 rather than the market value equity ratio related to the price of stock. The cost of equity
22 must also include an adjustment to cover flotation costs ("flot."). The factor used to
23 develop the modification that would account for the flotation costs adjustment is
24 provided in Schedule 10 and Appendix F. Therefore, a flotation costs adjustment must

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1 be applied to the DCF result (i.e., “k”) that provides an additional increment to the rate
2 of return on equity (i.e., “K”).

$$D_1/P_0 + g + lev. = k \times flot. = K$$

Gas Group 4.41% + 6.00% + 0.82% = 11.23% x 1.02 = 11.45%

3 As indicated by the DCF result shown above, the flotation cost adjustment adds 0.22%
4 (11.45% - 11.23%) to the rate of return on common equity for the Gas Group. In my
5 opinion, this adjustment is reasonable for reasons explained in Appendix F. The DCF
6 result shown above represents the simplified (i.e., Gordon) form of the model that
7 contains a constant growth assumption. I should reiterate, however, that the DCF
8 indicated cost rate provides an explanation of the rate of return on common stock
9 market prices without regard to the prospect of a change in the price-earnings multiple.
10 An assumption that there will be no change in the price-earnings multiple is not
11 supported by the realities of the equity market, because price-earnings multiples do not
12 remain constant. This is one of the constraints of this model that makes it important to
13 consider other model results when determining a company’s cost of equity.

RISK PREMIUM ANALYSIS

14
15 **Q. Please describe your use of the risk premium approach to determine the cost of**
16 **equity.**

17 A. The details of my use of the Risk Premium approach and the evidence in support of my
18 conclusions are set forth in Appendix H. I will summarize them here. With this
19 method, the cost of equity capital is determined by corporate bond yields plus a
20 premium to account for the fact that common equity is exposed to greater investment
21 risk than debt capital. As with other models of the cost of equity, the Risk Premium

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1 approach has its limitations, including potential imprecision in the assessment of the
2 future cost of corporate debt and the measurement of the risk-adjusted common equity
3 premium.

4 **Q. What long-term public utility debt cost rate did you use in your risk premium
5 analysis?**

6 A. In my opinion, a 6.00% yield represents a reasonable estimate of the prospective yield
7 on long-term A-rated public utility bonds. The Moody's index and the Blue Chip
8 forecasts support this figure.

9 The historical yields for long-term public utility debt are shown graphically on
10 page 1 of Schedule 11. For the twelve months ended November 2009, the average
11 monthly yield on Moody's A-rated index of public utility bonds was 6.10%. For the six
12 and three-month periods ended November 2009, the yields were 5.77% and 5.57%,
13 respectively. During the twelve-months ended November 2009, the range of the yields
14 on A-rated public utility bonds was 5.53% to 6.52%.

15 **Q. What forecasts of interest rates have you considered in your analysis?**

16 A. I have determined the prospective yield on A-rated public utility debt by using the Blue
17 Chip Financial Forecasts ("Blue Chip") along with the spread in the yields that I
18 describe above and in Appendix G. The Blue Chip is a reliable authority and contains
19 consensus forecasts of a variety of interest rates compiled from a panel of banking,
20 brokerage, and investment advisory services. In early 1999, Blue Chip stopped
21 publishing forecasts of yields on A-rated public utility bonds because the Federal
22 Reserve deleted these yields from its Statistical Release H.15. To independently
23 project a forecast of the yields on A-rated public utility bonds, I have combined the
24 forecast yields on long-term Treasury bonds published on December 1 2009, and a

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1 yield spread of 1.50%. As shown on page 5 of Schedule 11, A-rated public utility
 2 bonds have yielded more than Treasury bonds by 2.09% as the twelve-month average,
 3 1.47% as the six-month average, and 1.39% as the three-month average. From these
 4 averages, 1.50% represents a reasonable spread for the yield on A-rated public utility
 5 bonds over Treasury bonds. For comparative purposes, I also have shown the Blue
 6 Chip forecasts of Aaa-rated and Baa-rated corporate bonds. These forecasts are:

Blue Chip Financial Forecasts						
Year	Quarter	Corporate		30-Year	A-rated Public Utility	
		Aaa-rated	Baa-rated	Treasury	Spread	Yield
2009	4th	5.2%	6.4%	4.3%	1.50%	5.80%
2010	1st	5.3%	6.5%	4.4%	1.50%	5.90%
2010	2nd	5.4%	6.5%	4.5%	1.50%	6.00%
2010	3rd	5.5%	6.7%	4.7%	1.50%	6.20%
2010	4th	5.6%	6.8%	4.8%	1.50%	6.30%
2011	1st	5.8%	6.9%	5.0%	1.50%	6.50%

7 **Q. Are there additional forecasts of interest rates that extend beyond those shown**
 8 **above?**

9 A. Yes. Twice yearly, Blue Chip provides long-term forecasts of interest rates. In its
 10 December 1, 2009 publication, Blue Chip published forecasts of interest rates are
 11 reported to be:

Blue Chip Financial Forecasts			
<u>Averages</u>	Corporate		30-Year
	Aaa-rated	Baa-rated	Treasury
2011-15	6.4%	7.5%	5.6%
2016-20	6.8%	7.8%	5.9%

12 Given these forecasted interest rates, a 6.00% yield on A-rated public utility bonds
 13 represents a reasonable expectation.

14 **Q. What equity risk premium have you determined for public utilities?**

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1 A. Appendix H provides a discussion of the financial returns that I relied upon to develop
2 the appropriate equity risk premium for the S&P Public Utilities. I have calculated the
3 equity risk premium by comparing the market returns on utility stocks and the market
4 returns on utility bonds. I chose the S&P Public Utility index for the purpose of
5 measuring the market returns for utility stocks. The S&P Public Utility index is
6 reflective of the risk associated with regulated utilities, rather than some broader market
7 indexes, such as the S&P 500 Composite index. The S&P Public Utility index is a
8 subset of the overall S&P 500 Composite index. Use of the S&P Public Utility index
9 reduces the role of judgment in establishing the risk premium for public utilities. With
10 the equity risk premiums developed for the S&P Public Utilities as a base, I derived the
11 equity risk premium for the Gas Group.

12 **Q. What equity risk premium for the S&P Public Utilities have you determined for**
13 **this case?**

14 A. To develop an appropriate risk premium, I analyzed the results for the S&P Public
15 Utilities by averaging (i) the midpoint of the range shown by the geometric mean and
16 median and (ii) the arithmetic mean. This procedure has been employed to provide a
17 comprehensive way of measuring the central tendency of the historical returns. As
18 shown by the values set forth on page 2 of Schedule 12, the indicated risk premiums for
19 the various time periods analyzed are 5.51% (1928-2007), 6.58% (1952-2007), 6.08%
20 (1974-2007), and 6.37% (1979-2007). The selection of the shorter periods taken from
21 the entire historical series is designed to provide a risk premium that conforms more
22 nearly to present investment fundamentals, and removes some of the more distant data
23 from the analysis.

24 **Q. Do you have further support for the selection of the time periods used in your**

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1 **equity risk premium determination?**

2 A. Yes. First, the terminal year of my analysis presented in Schedule 12 represents the
3 returns realized through 2007. An update to 2008 has not been prepared because of the
4 difficulty obtaining the return on public utility bonds from Lehman Brothers, which is
5 in bankruptcy. Second, the selection of the initial year of each period was based upon
6 the financial market defining events that I note here and described in Appendix H.
7 These events were fixed in history and cannot be manipulated as later financial data
8 becomes available. That is to say, using the Treasury-Federal Reserve Accord as a
9 defining event, the year 1952 is fixed as the beginning point for the measurement
10 period regardless of the financial results that subsequently occurred. Likewise, 1974
11 represented a benchmark year because it followed the 1973 Arab Oil embargo. Also,
12 the year 1979 was chosen because it began the deregulation of the financial markets. I
13 consistently use these periods in my work, and additional data are merely added to the
14 earlier results when they become available. The periods chosen are therefore not driven
15 by the desired results of the study.

16 **Q. What conclusions have you drawn from these data?**

17 A. Using the summary values provided on page 2 of Schedule 12, the 1928-2007 period
18 provides the lowest indicated risk premium, while the 1952-2007 period provides the
19 highest risk premium for the S&P Public Utilities. Within these bounds, a common
20 equity risk premium of 6.23% ($6.08\% + 6.37\% = 12.45\% \div 2$) is shown from data
21 covering the periods 1974-2007 and 1979-2007. Therefore, 6.23% represents a
22 reasonable risk premium for the S&P Public Utilities in this case.

23 As noted earlier in my fundamental risk analysis, differences in risk
24 characteristics must be taken into account when applying the results for the S&P Public

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1 Utilities to the Gas Group. I recognized these differences in the development of the
2 equity risk premium in this case. I previously enumerated various differences in
3 fundamentals between the Gas Group and the S&P Public Utilities, including size,
4 market ratios, common equity ratio, return on book equity, operating ratios, coverage,
5 quality of earnings, internally generated funds, and betas. In my opinion, these
6 differences indicate that 5.50% represents a reasonable common equity risk premium in
7 this case. This represents approximately 88% ($5.50\% \div 6.23\% = 0.88$) of the risk
8 premium of the S&P Public Utilities and is reflective of the risk of the Gas Group
9 compared to the S&P Public Utilities.

10 **Q. What common equity cost rate did you determine using this risk premium**
11 **analysis?**

12 A. The cost of equity (i.e., “k”) is represented by the sum of the prospective yield for long-
13 term public utility debt (i.e., “i”), and the equity risk premium (i.e., “RP”). To that cost
14 must be added an adjustment for common stock financing costs (“flot.”). The Risk
15 Premium approach provides a cost of equity of:

$$i + RP = k + flot. = K$$

Gas Group 6.00% + 5.50% = 11.50% + 0.22% = 11.72%

CAPITAL ASSET PRICING MODEL

16
17 **Q. Have you used the Capital Asset Pricing Model to measure the cost of equity in**
18 **this case?**

19 A. Yes, I have used the Capital Asset Pricing Model (“CAPM”) in addition to my other
20 methods. As with other models of the cost of equity, the CAPM contains a variety of
21 assumptions and shortcomings that I discuss in Appendix I. Therefore, this method

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1 should be used with other methods to measure the cost of equity, as each will
2 complement the other and will provide a result that will help reduce the unavoidable
3 effects found in each method.

4 **Q. What are the features of the CAPM as you have used it?**

5 A. The CAPM uses the yield on a risk-free interest bearing obligation plus a rate of return
6 premium that is proportional to the systematic risk of an investment. The details of my
7 use of the CAPM and evidence in support of my conclusions are set forth in Appendix
8 I. To compute the cost of equity with the CAPM, three components are necessary: a
9 risk-free rate of return (“Rf”), the beta measure of systematic risk (“ β ”), and the market
10 risk premium (“ $R_m - R_f$ ”) derived from the total return on the market of equities reduced
11 by the risk-free rate of return. The CAPM specifically accounts for differences in
12 systematic risk (i.e., market risk as measured by the beta) between an individual firm or
13 group of firms and the entire market of equities. As such, to calculate the CAPM it is
14 necessary to employ firms with traded stocks. In this regard, I performed a CAPM
15 calculation for the Gas Group. In contrast, my Risk Premium approach also considers
16 industry- and company-specific factors because it is not limited to measuring just
17 systematic risk. As a consequence, the Risk Premium approach is more comprehensive
18 than the CAPM. In addition, the Risk Premium approach provides a better measure of
19 the cost of equity because it is founded upon the yields on corporate bonds rather than
20 Treasury bonds.

21 **Q. What betas have you considered in the CAPM?**

22 A. For my CAPM analysis, I initially considered the Value Line betas. As shown on page
23 1 of Schedule 13, the average beta is 0.66 for the Gas Group.

24 **Q. What betas have you used in the CAPM determined cost of equity?**

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1 A. The betas must be reflective of the financial risk associated with the ratesetting capital
2 structure that is measured at book value. Therefore, Value Line betas cannot be used
3 directly in the CAPM, unless those betas are applied to a capital structure measured
4 with market values. To develop a CAPM cost rate applicable to a book value capital
5 structure, the Value Line (market value) betas have been unleveraged and releveraged
6 for the book value common equity ratios using the Hamada formula.⁷ This adjustment
7 has been made with the formula:

$$\beta l = \beta u [1 + (1 - t) D/E + P/E]$$

8
9 where βl = the leveraged beta, βu = the unleveraged beta, t = income tax rate, D = debt
10 ratio, P = preferred stock ratio, and E = common equity ratio. The betas published by
11 Value Line have been calculated with the market price of stock and therefore are
12 related to the market value capitalization. By using the formula shown above and the
13 capital structure ratios measured at market value, the beta would become 0.51 for the
14 Gas Group if it employed no leverage and was 100% equity financed. With the
15 unleveraged beta as a base, I calculated the leveraged beta of 0.77 for the book value
16 capital structure of the Gas Group. The betas and its corresponding common equity
17 ratios are:

Market Values		Book Values	
Beta	Common Equity Ratio	Beta	Common Equity Ratio
0.66	69.59%	0.77	55.95%

18
19 The book value leveraged beta that I will employ in the CAPM cost of equity is 0.77
20 for the Gas Group.

⁷ Robert S. Hamada, "The Effects of the Firm's Capital Structure on the Systematic Risk of Common Stocks" *The Journal of Finance* Vol. 27, No. 2, Papers and Proceedings of the Thirtieth Annual Meeting of the American Finance Association, New Orleans, Louisiana, December 27-29, 1971. (May 1972), pp.435-452

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1 **Q. What risk-free rate have you used in the CAPM?**

2 A. For reasons explained in Appendix G, I have employed the yields on 20-year Treasury
3 bonds using historical data. For forecasts, I have used the yields on 30-year Treasury
4 bonds that are published by Blue Chip. The reason that I used the 20-year Treasury
5 yield in my historical analysis relates to the interruption in the 30-year series, which
6 had no data reported for the months of March 2002 to January 2006. That is to say, 48-
7 months of data were missing from the 60-months that I used for my five-year historical
8 analysis shown on page 2 of Schedule 13. As shown on pages 2 and 3 of Schedule 13, I
9 provided the historical yields on Treasury notes and bonds. For the twelve months
10 ended November 2009, the average yield was 4.01%, as shown on page 3 of that
11 schedule. For the six- and three-months ended November 2009, the yields on 20-year
12 Treasury bonds were 4.29% and 4.18%, respectively. During the twelve-months ended
13 November 2009, the range of the yields on 20-year Treasury bonds was 3.18% to
14 4.51%. As shown on page 4 of Schedule 13 forecasts published by Blue Chip on
15 December 1, 2009 indicate that the yields on long-term Treasury bonds are expected to
16 be in the range of 4.3% to 5.0% during the next six quarters. The longer term forecasts
17 described previously (see Blue Chip Financial Forecast shown on page 36 of my direct
18 testimony) show that the yields on Treasury bonds will average 5.6% from 2011
19 through 2015 and 5.9% for 2016 to 2020. For reasons explained previously, forecasts
20 of interest rates should be emphasized at this time in selecting the risk-free rate of
21 return in CAPM. Hence, I have used a 4.50% risk-free rate of return for CAPM
22 purposes, which considers not only the Blue Chip forecasts, but also the recent trend in
23 the yields on long-term Treasury bonds.

24 **Q. What market premium have you used in the CAPM?**

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1 A. As shown in Appendix I, the market premium is derived from the SBBI Classic
2 Yearbook (i.e., 6.05%) and the Value Line and S&P 500 returns (i.e., 7.48%). For the
3 historically based market premium, I have used the arithmetic mean. The market
4 premium as taken from these sources provides 6.77% ($6.05\% + 7.48\% = 13.53\% \div 2$).

5 **Q. Are there adjustments to the CAPM results that are necessary to fully reflect the**
6 **rate of return on common equity?**

7 A. Yes. The technical literature supports an adjustment relating to the size of the company
8 or portfolio for which the calculation is performed. As the size of a firm decreases, its
9 risk and, hence, its required return increases. Moreover, in his discussion of the cost of
10 capital, Professor Brigham has indicated that smaller firms have higher capital costs
11 than otherwise similar larger firms (see Fundamentals of Financial Management, fifth
12 edition, page 623). Also, the Fama/French study (see "The Cross-Section of Expected
13 Stock Returns"; The Journal of Finance, June 1992) established that size of a firm helps
14 explain stock returns. In an October 15, 1995 article in Public Utility Fortnightly,
15 entitled "Equity and the Small-Stock Effect," it was demonstrated that the CAPM could
16 understate the cost of equity significantly according to a company's size. Indeed, it was
17 demonstrated in the SBBI Yearbook that the returns for stocks in lower deciles (i.e.,
18 smaller stocks) had returns in excess of those shown by the simple CAPM. In this
19 regard, the Gas Group has an average market capitalization of its equity of \$1,818
20 million, which would make them a low-cap portfolio. The low-cap market
21 capitalization would indicate a size premium of 1.74%. However, for my CAPM
22 analysis, I have adopted a mid-cap adjustment of 0.94%, which provides a more
23 conservative representation of the size adjustment because it provides a smaller
24 premium than the low-cap adjustment. Absent such an adjustment, the CAPM would

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1 understate the required return.

2 **Q. What CAPM result have you determined?**

3 A. Using the 4.50% risk-free rate of return, the leverage adjusted beta of 0.77 for the Gas
4 Group, the 6.77% market premium, and the 0.94% size adjustment, and the flotation
5 cost adjustment developed previously the following result is indicated.

$$R_f + \beta \times (R_m - R_f) + size = k + flot. = K$$

Gas Group 4.50% + 0.77 x (6.77%) + 0.94% = 10.65% + 0.22% = 10.87%

6 **COMPARABLE EARNINGS APPROACH**

7 **Q. How have you applied the Comparable Earnings approach in this case?**

8 A. The technical aspects of the Comparable Earnings approach are set forth in Appendix J.
9 Because regulation is a substitute for competitively-determined prices, the returns
10 realized by non-regulated firms with comparable risks to a public utility provide useful
11 insight into a fair rate of return. In order to identify the appropriate return, it is
12 necessary to analyze returns earned (or realized) by other firms within the context of
13 the Comparable Earnings standard. The firms selected for the Comparable Earnings
14 approach should be companies whose prices are not subject to cost-based price ceilings
15 (i.e., non-regulated firms) so that circularity is avoided. There are two avenues
16 available to implement the Comparable Earnings approach. One method would involve
17 the selection of another industry (or industries) with comparable risks to the public
18 utility in question, and the results for all companies within that industry would serve as
19 a benchmark. The second approach requires the selection of parameters that represent
20 similar risk traits for the public utility and the comparable risk companies. Using this
21 approach, the business lines of the comparable companies become unimportant. The

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1 latter approach is preferable with the further qualification that the comparable risk
2 companies exclude regulated firms in order to avoid the circular reasoning implicit in
3 the use of the achieved earnings/book ratios of other regulated firms. The United States
4 Supreme Court has held that:

5 A public utility is entitled to such rates as will permit it to earn
6 a return on the value of the property which it employs for the
7 convenience of the public equal to that generally being made at
8 the same time and in the same general part of the country on
9 investments in other business undertakings which are attended
10 by corresponding risks and uncertainties.... The return should
11 be reasonably sufficient to assure confidence in the financial
12 soundness of the utility and should be adequate, under efficient
13 and economical management, to maintain and support its credit
14 and enable it to raise the money necessary for the proper
15 discharge of its public duties. Bluefield Water Works vs.
16 Public Service Board, 262 U.S. 668 (1923).

17
18 Therefore, it is important to identify the returns earned by firms that compete for capital
19 with a public utility. This can be accomplished by analyzing the returns of non-
20 regulated firms that are subject to the competitive forces of the marketplace.

21 **Q. How have you implemented the Comparable Earnings approach?**

22 A. In order to implement the Comparable Earnings approach, non-regulated companies
23 were selected from the Value Line Investment Survey for Windows that have six
24 categories (see Appendix J for definitions) of comparability designed to reflect the risk
25 of the Gas Group. These screening criteria were based upon the range as defined by the
26 rankings of the companies in the Gas Group. The items considered were: Timeliness
27 Rank, Safety Rank, Financial Strength, Price Stability, Value Line betas, and Technical
28 Rank. The identities of the companies comprising the Comparable Earnings group and
29 its associated rankings within the ranges are identified on page 1 of Schedule 14.

30 Value Line data was relied upon because it provides a comprehensive basis for

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1 evaluating the risks of the comparable firms. As to the returns calculated by Value
2 Line for these companies, there is some downward bias in the figures shown on page 2
3 of Schedule 14, because Value Line computes the returns on year-end rather than
4 average book value. If average book values had been employed, the rates of return
5 would have been slightly higher. Nevertheless, these are the returns considered by
6 investors when taking positions in these stocks. Because many of the comparability
7 factors, as well as the published returns, are used by investors for selecting stocks, and
8 to the extent that investors rely on the Value Line service to gauge its returns, it is,
9 therefore, an appropriate database for measuring comparable return opportunities.

10 **Q. What data have you used in your Comparable Earnings analysis?**

11 A. I have used both historical realized returns and forecasted returns for non-utility
12 companies. As noted previously, I have not used returns for utility companies in order
13 to avoid the circularity that arises from using regulatory-influenced returns to determine
14 a regulated return. It is appropriate to consider a relatively long measurement period in
15 the Comparable Earnings approach in order to cover conditions over an entire business
16 cycle. A ten-year period (5 historical years and 5 projected years) is sufficient to cover
17 an average business cycle. Unlike the DCF and CAPM, the results of the Comparable
18 Earnings method can be applied directly to the book value capitalization because, the
19 nature of the analysis relates to book value. Hence, Comparable Earnings does not
20 contain the potential misspecification contained in market models when the market
21 capitalization and book value capitalization diverge significantly. The historical rate of
22 return on book common equity was 16.7% as shown on page 2 of Schedule 14. The
23 forecast rates of return, as published by Value Line are shown by the 15.8% also
24 provided on page 2 of Schedule 14.

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1 **Q. What rate of return on common equity have you determined in this case using the**
2 **Comparable Earnings approach?**

3 A. The average of the historical and forecast median rates of return is:

	<u>Historical</u>	<u>Forecast</u>	<u>Average</u>
Comparable Earnings Group	16.70%	15.8%	16.25%

4 As noted previously, I have used the results from the Comparable Earnings method to
5 confirm the results of the market based models.

CONCLUSION ON COST OF EQUITY

6
7 **Q. What is your conclusion concerning the Company's cost of common equity?**

8 A. Based upon the application of a variety of methods and models described previously, it
9 is my opinion that the reasonable cost of common equity is 11.50% for the Company.
10 My cost of equity recommendation should be considered in the context of the
11 Company's risk characteristics, as well as the general condition of the capital markets.
12 It is essential that the Board employ a variety of techniques to measure the Company's
13 cost of equity because of the limitations/infirmities that are inherent in each method.

14 **Q. Does this conclude your direct testimony at this time?**

15 A. Yes, it does.

STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES

IN THE MATTER OF THE PETITION OF

SOUTH JERSEY GAS COMPANY

FOR APPROVAL OF INCREASED BASE TARIFF RATES AND CHARGES
FOR GAS SERVICE AND OTHER TARIFF REVISIONS

BPU Docket No.

OAL Docket No.

Exhibit to Accompany the

Direct Testimony

of

Paul R. Moul, Managing Consultant
P. Moul & Associates

Concerning

Cost of Equity and Fair Rate of Return

South Jersey Gas Company
Index of Schedules

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South Jersey Gas Company
Proposed Rate of Return
Estimated and Pro forma at June 30, 2010

<u>Type of Capital</u>	<u>Ratios</u>	<u>Cost Rate</u>	<u>Weighted Cost Rate</u>
Debt	45.96%	5.82%	2.67%
Common Equity	<u>54.04%</u>	11.50%	<u>6.22%</u>
Total	<u>100.00%</u>		<u>8.89%</u>

Indicated levels of fixed charge coverage assuming that the Company could actually achieve its proposed rate of return:

Pre-tax coverage of interest expense based upon a 41.084% composite federal and state income tax rate (13.22% ÷ 2.67%)	4.94 x
Post-tax coverage of interest expense (8.89% ÷ 2.67%)	3.32 x

South Jersey Gas Company
Capitalization and Financial Statistics
2004-2008, Inclusive

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	
			(Millions of Dollars)			
Amount of Capital Employed						
Permanent Capital	\$ 696.6	\$ 673.2	\$ 657.5	\$ 619.1	\$ 595.7	
Short-Term Debt	<u>\$ 114.6</u>	<u>\$ 78.3</u>	<u>\$ 103.5</u>	<u>\$ 87.0</u>	<u>\$ 53.0</u>	
Total Capital	<u>\$ 811.2</u>	<u>\$ 751.6</u>	<u>\$ 761.0</u>	<u>\$ 706.1</u>	<u>\$ 648.7</u>	
Capital Structure Ratios						<u>Average</u>
Based on Permanent Capital:						
Long-Term Debt	42.3%	43.8%	45.2%	44.3%	48.2%	44.8%
Common Equity ⁽¹⁾	<u>57.7%</u>	<u>56.2%</u>	<u>54.8%</u>	<u>55.7%</u>	<u>51.5%</u>	<u>55.2%</u>
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Based on Total Capital:						
Total Debt incl. Short Term	50.5%	49.7%	52.6%	51.2%	52.5%	51.3%
Common Equity ⁽¹⁾	<u>49.5%</u>	<u>50.3%</u>	<u>47.4%</u>	<u>48.8%</u>	<u>47.3%</u>	<u>48.7%</u>
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.1%</u>	<u>100.0%</u>
Rate of Return on Book Common Equity	10.1%	10.3%	10.2%	10.6%	10.9%	10.4%
Operating Ratio ⁽²⁾	85.1%	86.7%	87.4%	86.8%	86.0%	86.4%
Coverage incl. AFUDC ⁽³⁾						
Pre-tax: All Interest Charges	4.41 x	4.02 x	3.72 x	4.10 x	3.95 x	4.04 x
Post-tax: All Interest Charges	3.04 x	2.78 x	2.60 x	2.79 x	2.71 x	2.78 x
Coverage excl. AFUDC ⁽³⁾						
Pre-tax: All Interest Charges	4.39 x	4.01 x	3.71 x	4.03 x	3.92 x	4.01 x
Post-tax: All Interest Charges	3.02 x	2.76 x	2.60 x	2.73 x	2.67 x	2.76 x
Quality of Earnings & Cash Flow						
AFC/Income Avail. for Common Equity	1.0%	1.1%	0.6%	3.5%	2.2%	1.7%
Effective Income Tax Rate	40.2%	41.2%	40.9%	42.1%	42.1%	41.3%
Internal Cash Generation/Construction ⁽⁴⁾	117.6%	116.1%	59.0%	33.2%	95.8%	84.3%
Gross Cash Flow/ Avg. Total Debt ⁽⁵⁾	19.6%	19.3%	14.7%	13.1%	21.5%	17.6%
Gross Cash Flow Interest Coverage ⁽⁶⁾	4.98 x	4.46 x	3.50 x	3.35 x	5.01 x	4.26 x

See Page 2 for Notes.

South Jersey Gas Company
Capitalization and Financial Statistics
2003-2007, Inclusive

Notes:

- (1) Excluding Accumulated Other Comprehensive Income ("OCI") from the equity account..
- (2) Total operating expenses, maintenance, depreciation and taxes other than income as a percentage of operating revenues.
- (3) Coverage calculations represent the number of times available earnings, both including and excluding AFUDC (allowance for funds used during construction) as reported in its entirety, cover fixed charges.
- (4) Internal cash generation/gross construction is the percentage of gross construction expenditures provided by internally-generated funds from operations after payment of all cash dividends divided by gross construction expenditures.
- (5) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less AFUDC) as a percentage of average total debt.
- (6) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less total AFUDC) plus interest charges, divided by interest charges.

Source of Information: Company provided Financial Statements

Gas Group
Capitalization and Financial Statistics ⁽¹⁾
2004-2008, Inclusive

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	
			(Millions of Dollars)			
Amount of Capital Employed						
Permanent Capital	\$ 2,065.5	\$ 1,979.7	\$ 1,900.4	\$ 1,823.5	\$ 1,530.7	
Short-Term Debt	\$ 361.8	\$ 232.6	\$ 263.5	\$ 187.8	\$ 141.9	
Total Capital	<u>\$ 2,427.3</u>	<u>\$ 2,212.3</u>	<u>\$ 2,163.9</u>	<u>\$ 2,011.3</u>	<u>\$ 1,672.6</u>	
Market-Based Financial Ratios						<u>Average</u>
Price-Earnings Multiple	15 x	17 x	16 x	16 x	15 x	16 x
Market/Book Ratio	181.7%	195.4%	192.9%	198.4%	187.4%	191.2%
Dividend Yield	4.1%	3.7%	3.7%	3.7%	4.0%	3.8%
Dividend Payout Ratio	56.0%	60.2%	59.4%	59.6%	61.4%	59.3%
Capital Structure Ratios						
Based on Permanent Capital:						
Long-Term Debt	44.5%	44.9%	46.4%	46.1%	45.7%	45.5%
Preferred Stock	0.4%	0.5%	0.5%	0.4%	0.5%	0.4%
Common Equity ⁽²⁾	55.2%	54.6%	53.2%	53.5%	53.8%	54.1%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Based on Total Capital:						
Total Debt incl. Short Term	53.2%	51.5%	53.8%	51.9%	50.9%	52.2%
Preferred Stock	0.3%	0.4%	0.4%	0.4%	0.4%	0.4%
Common Equity ⁽²⁾	46.5%	48.1%	45.8%	47.7%	48.7%	47.4%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Rate of Return on Book Common Equity ⁽²⁾	12.6%	11.7%	12.4%	12.2%	12.1%	12.2%
Operating Ratio ⁽³⁾	89.0%	88.7%	89.1%	89.1%	88.1%	88.8%
Coverage incl. AFUDC ⁽⁴⁾						
Pre-tax: All Interest Charges	4.82 x	4.07 x	4.14 x	4.43 x	4.61 x	4.41 x
Post-tax: All Interest Charges	3.36 x	2.89 x	2.92 x	3.11 x	3.22 x	3.10 x
Overall Coverage: All Int. & Pfd. Div.	3.34 x	2.88 x	2.91 x	3.10 x	3.21 x	3.09 x
Coverage excl. AFUDC ⁽⁴⁾						
Pre-tax: All Interest Charges	4.77 x	4.04 x	4.11 x	4.41 x	4.59 x	4.38 x
Post-tax: All Interest Charges	3.31 x	2.86 x	2.89 x	3.10 x	3.20 x	3.07 x
Overall Coverage: All Int. & Pfd. Div.	3.30 x	2.85 x	2.88 x	3.08 x	3.19 x	3.06 x
Quality of Earnings & Cash Flow						
AFC/Income Avail. for Common Equity	1.8%	1.9%	1.8%	0.9%	1.2%	1.5%
Effective Income Tax Rate	38.3%	38.2%	38.5%	38.1%	38.0%	38.2%
Internal Cash Generation/Construction ⁽⁵⁾	108.2%	110.5%	78.0%	84.6%	94.4%	95.1%
Gross Cash Flow/ Avg. Total Debt ⁽⁶⁾	21.5%	21.1%	18.9%	20.3%	22.0%	20.8%
Gross Cash Flow Interest Coverage ⁽⁷⁾	5.24 x	4.80 x	4.15 x	4.53 x	5.28 x	4.80 x
Common Dividend Coverage ⁽⁸⁾	3.51 x	3.41 x	3.10 x	3.06 x	3.50 x	3.32 x

See Page 2 for Notes.

Gas Group
Capitalization and Financial Statistics
2003-2007, Inclusive

Notes:

- (1) All capitalization and financial statistics for the group are the arithmetic average of the achieved results for each individual company in the group.
- (2) Excluding Accumulated Other Comprehensive Income ("OCI") from the equity account.
- (3) Total operating expenses, maintenance, depreciation and taxes other than income taxes as a percent of operating revenues.
- (4) Coverage calculations represent the number of times available earnings, both including and excluding AFUDC (allowance for funds used during construction) as reported in its entirety, cover fixed charges.
- (5) Internal cash generation/gross construction is the percentage of gross construction expenditures provided by internally-generated funds from operations after payment of all cash dividends divided by gross construction expenditures.
- (6) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less total AFUDC) plus interest charges, divided by interest charges.
- (7) Gross Cash Flow plus interest charges divided by interest charges.
- (8) Common dividend coverage is the relationship of internally-generated funds from operations after payment of preferred stock dividends to common dividends paid.

Basis of Selection:

The Gas Group includes companies that are contained in The Value Line Investment Survey basic service, and the elimination of NiSource due to its electric and natural gas pipeline/storage operations, Southwest Gas due to its location, UGI Corp. due to its highly diversified businesses, and Laclede Group and NICOR due to their lack of extensive revenue stabilization mechanisms.

<u>Ticker</u>	<u>Company</u>	<u>Corporate Credit Ratings</u>		<u>Stock Traded</u>	<u>S&P Stock Ranking</u>	<u>Value Line Beta</u>
		<u>Moody's</u>	<u>S&P</u>			
ATG	AGL Resources, Inc.	A3	A-	NYSE	A-	0.75
ATO	Atmos Energy Corp.	Baa3	BBB	NYSE	B+	0.65
NJR	New Jersey Resources Corp	Aa3	A	NYSE	A	0.65
NWN	Northwest Natural Gas	A3	AA-	NYSE	A-	0.60
PNY	Piedmont Natural Gas Co.	A3	A	NYSE	A-	0.65
SJI	South Jersey Industries, Inc.	Baa1	BBB+	NYSE	B+	0.65
WGL	WGL Holdings, Inc.	A2	AA-	NYSE	B+	0.65
	Average	<u>A3</u>	<u>A</u>		<u>B+</u>	<u>0.66</u>

Note: Ratings are those of utility subsidiaries

Source of Information: Utility COMPUSTAT
Moody's Investors Service
Standard & Poor's Corporation
S&P Stock Guide

Standard & Poor's Public Utilities
Capitalization and Financial Statistics ⁽¹⁾
2004-2008, Inclusive

	2008	2007	2006	2005	2004	
			(Millions of Dollars)			
Amount of Capital Employed						
Permanent Capital	\$ 15,307.2	\$ 13,978.1	\$ 14,025.4	\$ 13,213.3	\$ 13,102.2	
Short-Term Debt	\$ 746.9	\$ 578.0	\$ 478.8	\$ 436.5	\$ 261.0	
Total Capital	\$ 16,054.1	\$ 14,556.1	\$ 14,504.2	\$ 13,649.8	\$ 13,363.2	
Market-Based Financial Ratios						<u>Average</u>
Price-Earnings Multiple	15 x	16 x	17 x	16 x	16 x	16 x
Market/Book Ratio	184.8%	228.7%	217.3%	211.3%	173.3%	203.1%
Dividend Yield	4.1%	3.3%	3.4%	3.5%	3.7%	3.6%
Dividend Payout Ratio	60.6%	53.3%	57.9%	55.7%	58.7%	57.2%
Capital Structure Ratios						
Based on Permanent Capital:						
Long-Term Debt	53.7%	51.8%	53.0%	54.5%	56.2%	53.8%
Preferred Stock	1.0%	1.1%	1.2%	1.3%	1.4%	1.2%
Common Equity ⁽²⁾	45.4%	47.1%	45.9%	44.2%	42.4%	45.0%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Based on Total Capital:						
Total Debt incl. Short Term	56.6%	54.5%	55.1%	56.8%	58.0%	56.2%
Preferred Stock	1.0%	1.1%	1.1%	1.2%	1.4%	1.2%
Common Equity ⁽²⁾	42.5%	44.5%	43.8%	41.9%	40.6%	42.6%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Rate of Return on Book Common Equity ⁽²⁾	11.2%	13.1%	12.1%	11.2%	11.6%	11.8%
Operating Ratio ⁽³⁾	82.1%	84.3%	84.6%	86.0%	84.6%	84.3%
Coverage incl. AFUDC ⁽⁴⁾						
Pre-tax: All Interest Charges	3.42 x	3.81 x	3.38 x	3.23 x	3.15 x	3.40 x
Post-tax: All Interest Charges	2.58 x	2.87 x	2.62 x	2.57 x	2.50 x	2.63 x
Overall Coverage: All Int. & Pfd. Div.	2.55 x	2.84 x	2.59 x	2.53 x	2.46 x	2.59 x
Coverage excl. AFUDC ⁽⁴⁾						
Pre-tax: All Interest Charges	3.32 x	3.73 x	3.33 x	3.19 x	3.11 x	3.34 x
Post-tax: All Interest Charges	2.48 x	2.79 x	2.57 x	2.53 x	2.46 x	2.57 x
Overall Coverage: All Int. & Pfd. Div.	2.45 x	2.75 x	2.54 x	2.49 x	2.42 x	2.53 x
Quality of Earnings & Cash Flow						
AFC/Income Avail. for Common Equity	7.1%	5.0%	3.5%	1.0%	3.1%	3.9%
Effective Income Tax Rate	32.3%	34.1%	26.8%	29.4%	27.0%	29.9%
Internal Cash Generation/Construction ⁽⁵⁾	78.6%	82.3%	88.5%	101.9%	123.6%	95.0%
Gross Cash Flow/ Avg. Total Debt ⁽⁶⁾	24.7%	24.6%	22.6%	20.8%	21.6%	22.9%
Gross Cash Flow Interest Coverage ⁽⁷⁾	5.14 x	4.94 x	4.49 x	4.40 x	4.54 x	4.70 x
Common Dividend Coverage ⁽⁸⁾	5.31 x	5.84 x	4.31 x	4.40 x	4.84 x	4.94 x

See Page 2 for Notes.

Standard & Poor's Public Utilities
Capitalization and Financial Statistics
2004-2008, Inclusive

Notes:

- (1) All capitalization and financial statistics for the group are the arithmetic average of the achieved results for each individual company in the group.
- (2) Excluding Accumulated Other Comprehensive Income ("OCI") from the equity account
- (3) Total operating expenses, maintenance, depreciation and taxes other than income taxes as a percent of operating revenues.
- (4) Coverage calculations represent the number of times available earnings, both including and excluding AFUDC (allowance for funds used during construction) as reported in its entirety, cover fixed charges.
- (5) Internal cash generation/gross construction is the percentage of gross construction expenditures provided by internally-generated funds from operations after payment of all cash dividends divided by gross construction expenditures.
- (6) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less total AFUDC) as a percentage of average total debt.
- (7) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less total AFUDC) plus interest charges, divided by interest charges.
- (8) Common dividend coverage is the relationship of internally-generated funds from operations after payment of preferred stock dividends to common dividends paid.

Source of Information: Annual Reports to Shareholders
Utility COMPUSTAT

Standard & Poor's Public Utilities

Company Identities ⁽¹⁾

	Ticker	Credit Rating ⁽²⁾		Common Stock Traded	S&P Stock Ranking	Value Line Beta
		Moody's	S&P			
Allegheny Energy	AYE	Baa3	BBB-	NYSE	B	1.00
Ameren Corporation	AEE	Baa2	BBB-	NYSE	B+	0.80
American Electric Power	AEP	Baa2	BBB	NYSE	B	0.70
CMS Energy	CMS	Baa2	BBB-	NYSE	B	0.80
CenterPoint Energy	CNP	Baa3	BBB	NYSE	B	0.80
Consolidated Edison	ED	A3	A-	NYSE	B+	0.65
Constellation Energy Group	CEG	Baa2	BBB	NYSE	B	0.80
DTE Energy Co.	DTE	Baa1	BBB	NYSE	B	0.75
Dominion Resources	D	Baa1	A-	NYSE	B+	0.70
Duke Energy	DUK	A3	A-	NYSE	B	0.65
Edison Int'l	EIX	A3	BBB+	NYSE	B	0.80
Entergy Corp.	ETR	Baa2	BBB	NYSE	A	0.70
EQT Corp.	EQT	Baa1	BBB	NYSE	B+	1.15
Exelon Corp.	EXC	A3	BBB	NYSE	B+	0.85
FPL Group	FPL	A1	A	NYSE	A	0.75
FirstEnergy Corp.	FE	Baa2	BBB	NYSE	A-	0.80
Integrus Energy Group	TEG	A2	A-	NYSE	B+	0.95
NICOR Inc.	GAS	A2	AA	NYSE	B	0.70
NiSource Inc.	NI	Baa2	BBB-	NYSE	B	0.85
Northeast Utilities	NU	Baa1	BBB	NYSE	B	0.70
PEPCO Holdings, Inc.	POM	Baa2	BBB	NYSE	B	0.80
PG&E Corp.	PCG	A3	BBB+	NYSE	B	0.55
PPL Corp.	PPL	Baa1	A-	NYSE	B+	0.70
Pinnacle West Capital	PNW	Baa2	BBB-	NYSE	B	0.75
Progress Energy, Inc.	PGN	A3	BBB+	NYSE	B	0.65
Public Serv. Enterprise Inc.	PEG	Baa1	BBB	NYSE	B+	0.80
Questar Corp.	STR	A3	BBB+	NYSE	A	1.20
SCANA Corp.	SCG	Baa1	BBB+	NYSE	B	0.65
Sempra Energy	SRE	A2	A	NYSE	B+	0.85
Southern Co.	SO	A2	A	NYSE	A-	0.55
TECO Energy	TE	Baa1	BBB	NYSE	B	0.85
Wisconsin Energy Corp.	WEC	A1	A-	NYSE	B+	0.65
Xcel Energy Inc	XEL	A3	A-	NYSE	B	0.65
Average for S&P Utilities		<u>Baa1</u>	<u>BBB+</u>		<u>B+</u>	<u>0.77</u>

Note: ⁽¹⁾ Includes companies contained in S&P Utility Compustat. AES Corp. and Dynegy, Inc. are not included.

⁽²⁾ Ratings are those of utility subsidiaries

Source of Information: Moody's Investors Service
Standard & Poor's Corporation
Standard & Poor's Stock Guide
Value Line Investment Survey for Windows

South Jersey Gas Company
Capitalization and Related Capital Structure Ratios
Actual at September 30, 2009 and Estimated and Pro Forma at June 30, 2010

	Actual at September 30, 2009			Estimated and Pro Forma at June 30, 2010		
	Amount Outstanding	Capital Structure Ratios		Amount Outstanding	Capital Structure Ratios	
		Incl. S-T Debt	Excl. S-T Debt		Incl. S-T Debt	Excl. S-T Debt
Long-Term Debt	\$ 293,769,573	38.94%	40.76%	\$ 389,035,125 ⁽³⁾	45.96%	45.96%
Common Equity						
Common Stock	5,847,848			5,847,848		
Other Paid-In Capital	200,663,285			200,663,285		
Retained Earnings ⁽¹⁾	220,526,737			251,005,221 ⁽⁴⁾		
Total Common Equity	427,037,871	56.61%	59.24%	457,516,355	54.04%	54.04%
Total Permanent Capital	720,807,444	95.55%	100.00%	846,551,480	100.00%	100.00%
Short-Term Debt ⁽²⁾	33,538,762	4.45%			0.00%	
Total Capital Employed	\$ 754,346,206	100.00%		\$ 846,551,480	100.00%	

Notes:

⁽¹⁾ Excludes Accumulated Other Comprehensive Income (Loss) of \$(6,413,977).

⁽²⁾ Reflects twelve-month average of short-term debt

Average S-T Debt	\$ 94,734,537	\$ 88,100,367
Average CWIP	(13,191,794)	(15,739,157)
Average RAC	(48,003,981)	(48,003,981)
Pro Forma Debt		(45,000,000)
Net ST Debt	\$ 33,538,762	\$ (20,642,771)

⁽³⁾ Reflects (redemption) and issuance of:

11/19/09	6.50%	\$ (9,856,000)
03/01/10	4.84%	15,000,000
06/30/10	4.96%	45,000,000
9 months	Amort. of Call on Reacq. Debt	121,545
09/01/10	5.50%	45,000,000
Net change		\$ 95,265,545

⁽⁴⁾ Reflects change in retained earnings consisting of:

Net income	\$ 40,480,500
Common Dividends	(10,002,016)
Net change	\$ 30,478,484

Source of Information: Company provided data

South Jersey Gas Company
Calculation of the Embedded Cost of Debt
Actual at September 30, 2009

Series	Date of Maturity	Principal Amount Outstanding	Percent to Total	Effective Cost Rate ⁽¹⁾	Weighted Cost Rate
6.120%	10/22/10	\$ 10,000,000	3.39%	6.34%	0.21%
6.570%	07/15/11	15,000,000	5.09%	6.98%	0.36%
6.740%	07/15/11	10,000,000	3.39%	7.05%	0.24%
4.460%	07/15/13	10,500,000	3.56%	4.62%	0.16%
5.027%	09/30/13	14,500,000	4.92%	5.13%	0.25%
4.520%	07/15/14	11,000,000	3.73%	4.67%	0.17%
5.115%	09/30/14	10,000,000	3.39%	5.23%	0.18%
5.387%	08/01/15	10,000,000	3.39%	6.03%	0.20%
4.600%	07/15/16	17,000,000	5.77%	4.72%	0.27%
6.500%	07/31/16	9,856,000	3.34%	6.98%	0.23%
5.437%	08/01/16	10,000,000	3.39%	5.54%	0.19%
4.657%	07/15/17	15,000,000	5.09%	4.78%	0.24%
7.970%	07/15/18	10,000,000	3.39%	8.29%	0.28%
7.125%	10/22/18	20,000,000	6.78%	7.31%	0.50%
5.587%	08/01/19	10,000,000	3.39%	5.69%	0.19%
7.700%	04/01/27	35,000,000	11.87%	7.93%	0.94%
5.550%	07/15/33	32,000,000	10.85%	5.66%	0.61%
6.213%	08/01/34	10,000,000	3.39%	6.29%	0.21%
5.450%	09/14/35	10,000,000	3.39%	7.16%	0.24%
3.430%	02/01/36	25,000,000	8.48%	3.76%	0.32%
4.840%	03/01/26	-	0.00%	5.02%	0.00%
4.960%	06/30/26	-	0.00%	5.03%	0.00%
5.500%	09/01/20	-	0.00%	5.60%	0.00%
Total long-term debt		\$ 294,856,000	<u>100.00%</u>		<u>5.99%</u>
Adjustment for Calls		<u>(1,086,427)</u>			
Long-Term Debt		<u>\$ 293,769,573</u>			
Annualized Cost		\$ 17,661,874			
Amortization of Call on Reacquired Debt		<u>162,060</u>			
Total Cost		<u>\$ 17,823,934</u>			<u>6.07%</u>

Notes: ⁽¹⁾ As calculated on page 3 of this schedule.

Source of Information: Company provided data

South Jersey Gas Company
Calculation of the Embedded Cost of Debt
Estimated and Pro Forma at June 30, 2010

Series	Date of Maturity	Principal Amount Outstanding (\$000)	Percent to Total	Effective Cost Rate ⁽¹⁾	Weighted Cost Rate
6.120%	10/22/10	\$ 10,000,000	2.56%	6.34%	0.16%
6.570%	07/15/11	15,000,000	3.85%	6.98%	0.27%
6.740%	07/15/11	10,000,000	2.56%	7.05%	0.18%
4.460%	07/15/13	10,500,000	2.69%	4.62%	0.12%
5.027%	09/30/13	14,500,000	3.72%	5.13%	0.19%
4.520%	07/15/14	11,000,000	2.82%	4.67%	0.13%
5.115%	09/30/14	10,000,000	2.56%	5.23%	0.13%
5.387%	08/01/15	10,000,000	2.56%	6.03%	0.15%
4.600%	07/15/16	17,000,000	4.36%	4.72%	0.21%
6.500%	07/31/16	-	0.00%	6.98%	0.00%
5.437%	08/01/16	10,000,000	2.56%	5.54%	0.14%
4.657%	07/15/17	15,000,000	3.85%	4.78%	0.18%
7.970%	07/15/18	10,000,000	2.56%	8.29%	0.21%
7.125%	10/22/18	20,000,000	5.13%	7.31%	0.37%
5.587%	08/01/19	10,000,000	2.56%	5.69%	0.15%
7.700%	04/01/27	35,000,000	8.97%	7.93%	0.71%
5.550%	07/15/33	32,000,000	8.21%	5.66%	0.46%
6.213%	08/01/34	10,000,000	2.56%	6.29%	0.16%
5.450%	09/14/35	10,000,000	2.56%	7.16%	0.18%
3.430%	02/01/36	25,000,000	6.41%	3.76%	0.24%
4.840%	03/01/26	15,000,000	3.85%	5.02%	0.19%
4.960%	06/30/26	45,000,000	11.54%	5.03%	0.58%
5.500%	09/01/20	45,000,000	11.54%	5.60%	0.65%
Total long-term debt		\$ 390,000,000	100.00%		5.76%
Adjustment for Calls		(964,875)			
Long-Term Debt		\$ 389,035,125			
Annualized Cost		\$ 22,464,000			
Amortization of Call on Reacquired Debt		169,440			
Total Cost		\$ 22,633,440			5.82%

Notes: ⁽¹⁾ As calculated on page 3 of this schedule.

Source of Information: Company provided data

South Jersey Gas Company
Calculation of the Effective Cost of Long-Term Debt by Series

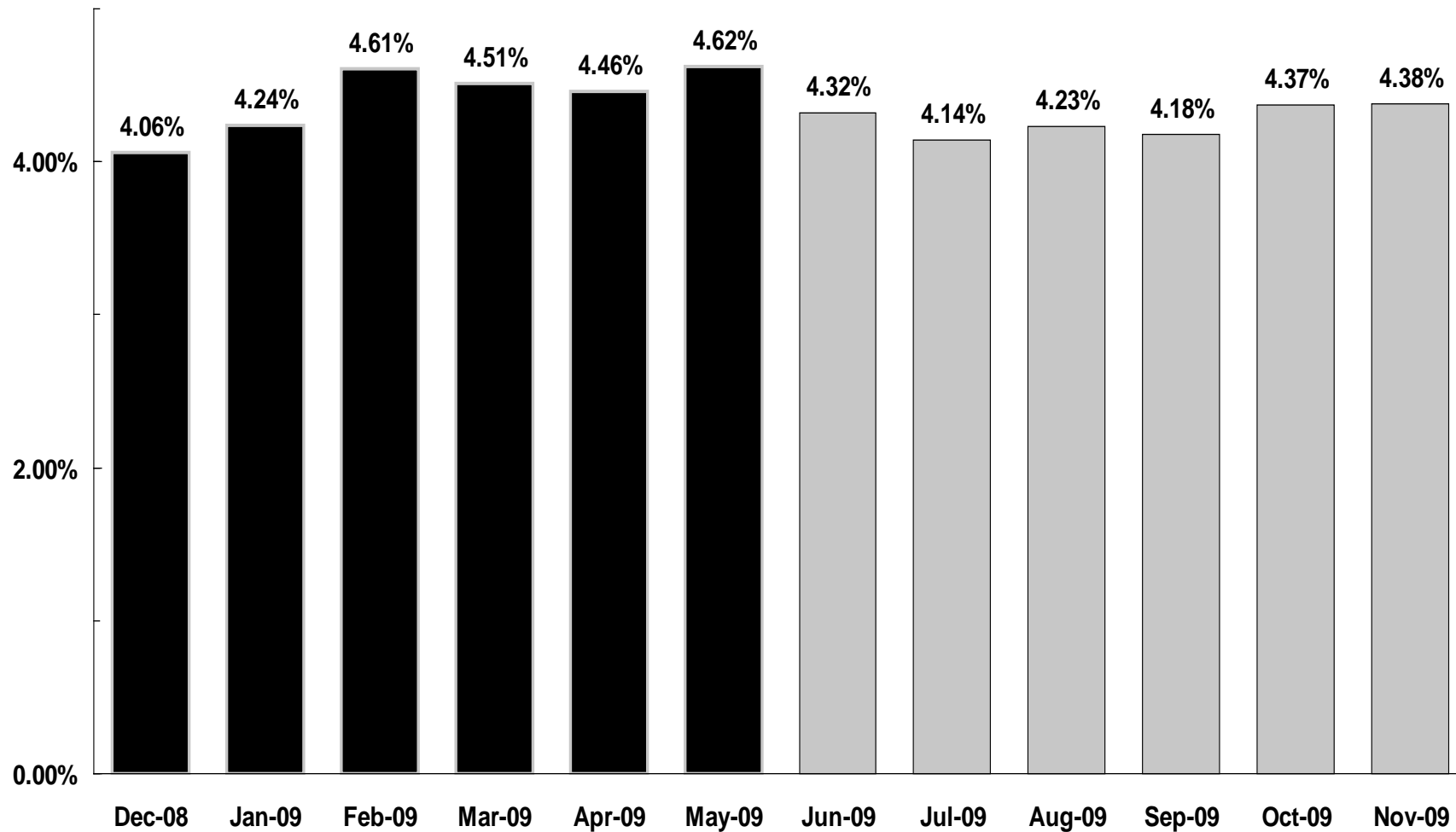
Series	Date of Issue	Date of Maturity	Average Term in Years ⁽¹⁾	Principal Amount Issued	Premium/Discount & Expense	Net Proceeds	Net Proceeds Ratio	Effective Cost Rate ⁽²⁾
6.120%	10/21/98	10/22/10	12.0	\$ 10,000,000	\$ 180,828	\$ 9,819,172	98.19%	6.34%
6.570%	07/17/01	07/15/11	10.0	15,000,000	436,647	14,563,353	97.09%	6.98%
6.740%	07/12/01	07/15/11	10.0	10,000,000	223,262	9,776,738	97.77%	7.05%
4.460%	07/16/03	07/15/13	10.0	10,500,000	132,074	10,367,926	98.74%	4.62%
5.027%	09/01/03	09/30/13	10.0	14,500,000	121,259	14,378,741	99.16%	5.13%
4.520%	07/16/03	07/15/14	11.0	11,000,000	137,517	10,862,483	98.75%	4.67%
5.115%	09/01/03	09/30/14	11.0	10,000,000	92,983	9,907,017	99.07%	5.23%
5.387%	08/01/04	08/01/15	11.0	10,000,000	512,067	9,487,933	94.88%	6.03%
4.600%	07/16/03	07/15/16	13.0	17,000,000	204,659	16,795,341	98.80%	4.72%
6.500%	07/24/01	07/31/16	15.0	9,873,000	439,838	9,433,162	95.55%	6.98%
5.437%	08/01/04	08/01/16	12.0	10,000,000	92,025	9,907,975	99.08%	5.54%
4.657%	07/16/03	07/15/17	14.0	15,000,000	180,865	14,819,135	98.79%	4.78%
7.970%	07/05/00	07/15/18	18.0	10,000,000	299,727	9,700,273	97.00%	8.29%
7.125%	10/21/98	10/22/18	20.0	20,000,000	386,837	19,613,163	98.07%	7.31%
5.587%	08/01/04	08/01/19	15.0	10,000,000	99,525	9,900,475	99.00%	5.69%
7.700%	03/21/97	04/01/27	22.5 ⁽³⁾	35,000,000	849,901	34,150,099	97.57%	7.93%
5.550%	07/16/03	07/15/33	30.0	32,000,000	523,600	31,476,400	98.36%	5.66%
6.213%	08/01/04	08/01/34	30.0	10,000,000	104,525	9,895,475	98.95%	6.29%
5.450%	09/01/05	09/14/35	30.0	10,000,000	2,097,747 ⁽⁴⁾	7,902,253	79.02%	7.16%
3.430% ⁽⁵⁾	04/01/06	02/01/36	30.0	25,000,000	1,491,013	23,508,987	94.04%	3.76%
4.840%	03/01/10	03/01/26	13.5 ⁽⁶⁾	15,000,000	298,505 ⁽⁷⁾	14,701,495	98.01%	5.02%
4.960%	06/30/10	06/30/26	13.5 ⁽⁶⁾	45,000,000	337,500	44,662,500	99.25%	5.03%
5.500% ⁽⁸⁾	09/01/10	09/01/20	10.0	45,000,000	337,500	44,662,500	99.25%	5.60%

- Notes: ⁽¹⁾ Determined by taking into account the effect of the annual sinking fund requirements which are met by the retirement of bonds that reduce the term of each issue.
- ⁽²⁾ The effective cost for each issue is the yield to maturity using as inputs the average term of issue, coupon rate, and net proceeds ratio.
- ⁽³⁾ There is an annual sinking fund provision of \$2,187,500 beginning in 2012.
- ⁽⁴⁾ In addition to the issuance expenses, the costs of the terminated T-loans of \$1,206,000 on 7/15/05 and \$182,600 on 9/13/05 are included.
- ⁽⁵⁾ In June 2008, SJG used \$25.0 million of the revolving credit facility to repurchase the outstanding auction-rate Series A 2006 Bonds, at par. The bonds were remarketed to the public in August 2008 as variable-rate demand bonds, with liquidity support provided by a letter of credit from a commercial bank. The borrowings under the revolving credit facility were repaid at that time. Material terms of the original bonds, such as the 2036 maturity date, floating rate interest reset weekly, and a first mortgage collateral position, remain unchanged. There is an interest rate swap in
- ⁽⁶⁾ There is an annual sinking fund provision beginning in 2021 of \$2,500,000 and \$7,500,000 respectively.
- ⁽⁷⁾ In addition to the estimated issuance expenses, the unamortized DD&E of \$186,005 on the 6.50% series that was redeemed is included.
- ⁽⁸⁾ Estimated rate for private placement in September 2010, based upon 10-year Treasury yield forecast of 3.9% plus a spread of 1.6%.

Source of Information: Company provided data

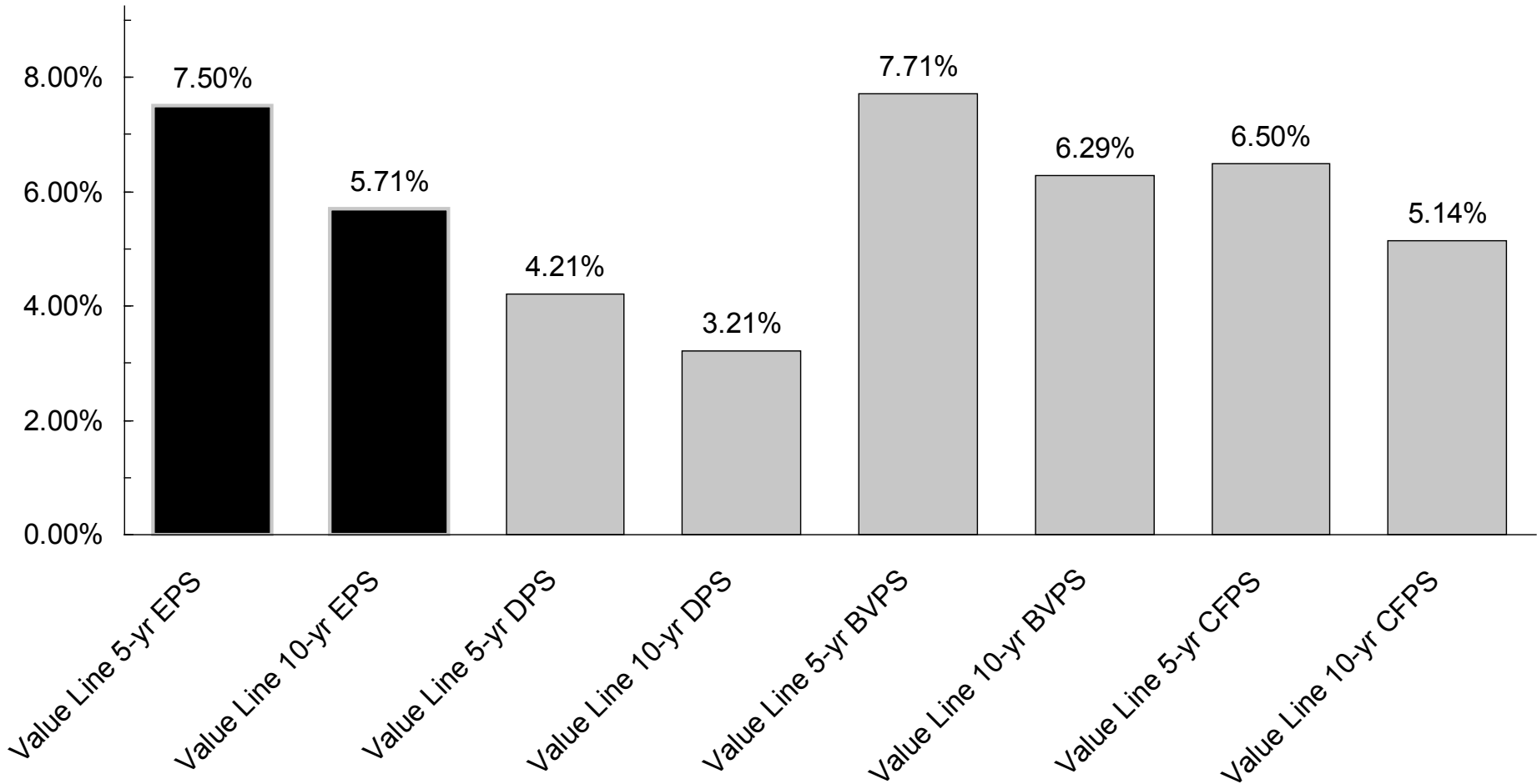
Gas Group

Monthly Dividend Yield



Gas Group

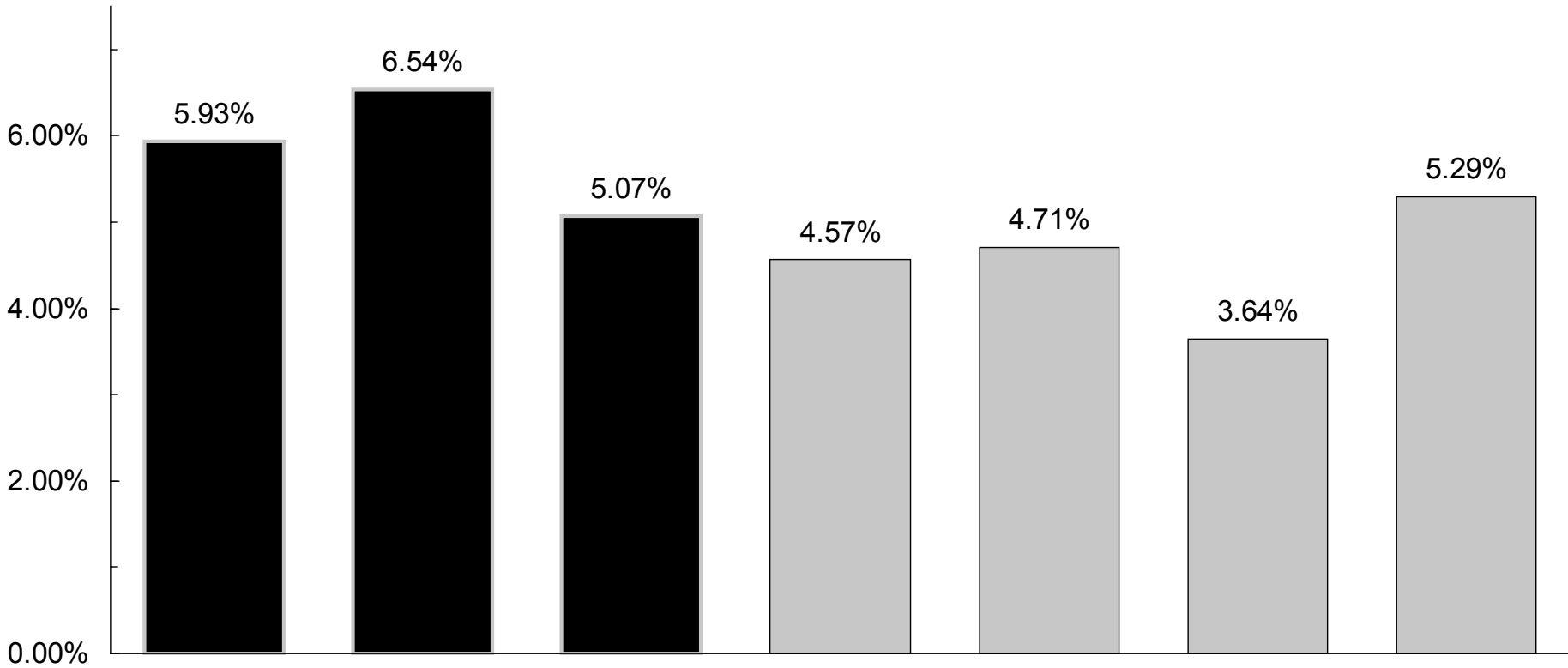
Historical Growth Rates



Earnings per Share=EPS Book Values per Share=BVPS
 Dividends per Share=DPS Cash Flow per Share=CFPS
 Percent Retained to Common Equity=BxR

Gas Group

Five-Year Projected Growth Rates



IBES/First Call EPS

Zacks EPS

Value Line EPS

Value Line DPS

Value Line BVPS

Value Line CFPS

Value Line BxR

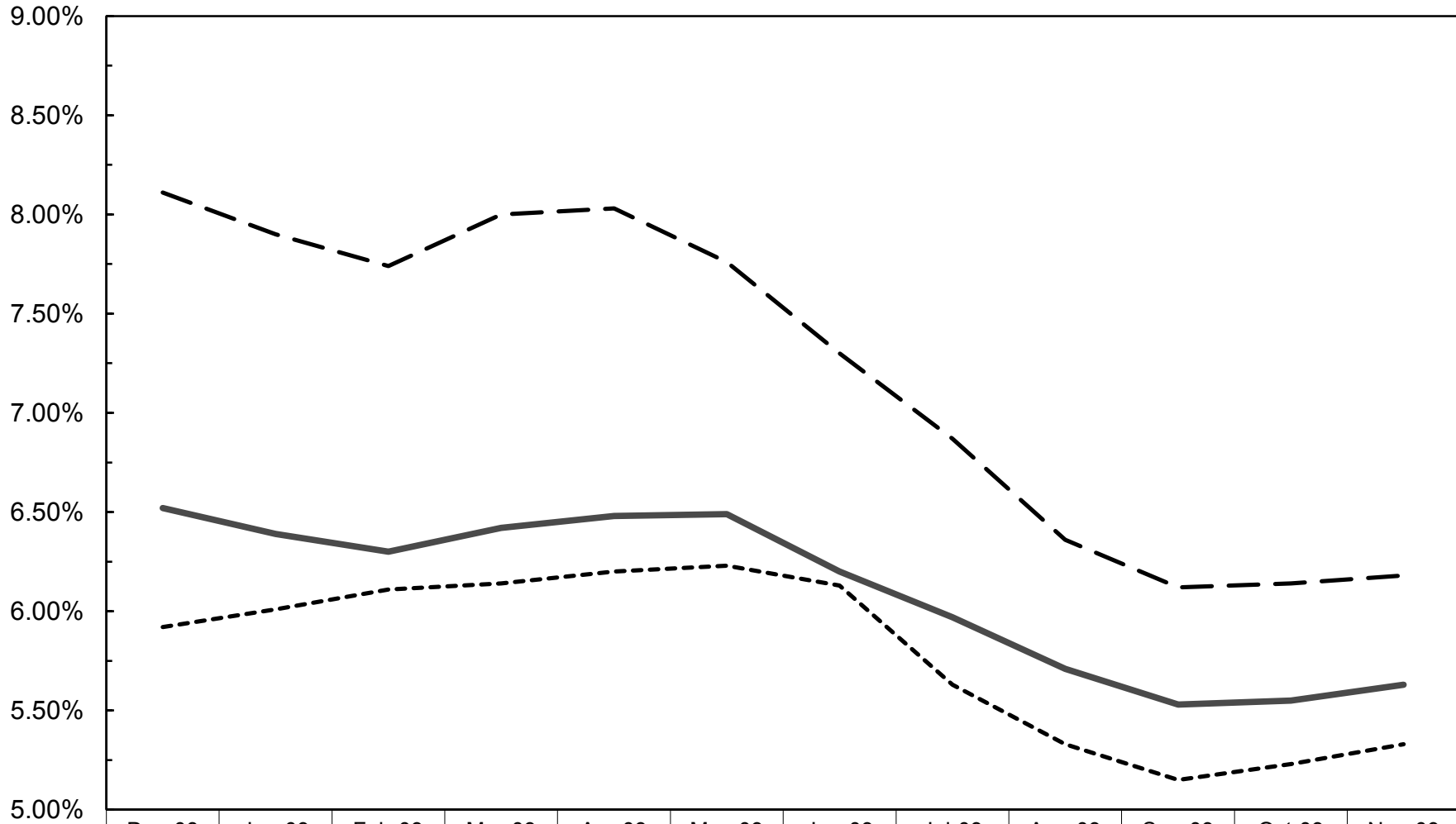
Earnings per Share=EPS Book Values per Share=BVPS
 Dividends per Share=DPS Cash Flow per Share=CFPS
 Percent Retained to Common Equity=BxR

Natural Gas Industry
Analysis of Public Offerings of Common Stock
Years 2003-2008

	AGL RESOURCES	SOUTHERN UNION CO.	ATMOS ENERGY	VECTREN CORP.	SEMPRA ENERGY	PIEDMONT NATURAL	UGI CORP.	NORTHWEST NATURAL	LACLEDE GROUP
Date of Offering	2/11/2003	6/5/2003	6/18/2003	8/7/2003	10/8/2003	1/20/2004	3/18/2004	3/30/2004	5/6/2004
No. of shares offered (000)	5,600	9,500	4,000	6,500	15,000	4,250	7,500	1,200	1,500
Dollar amt. of offering (\$000)	\$ 123,200	\$ 152,000	\$ 101,240	\$ 148,265	\$ 420,000	\$ 180,625	\$ 240,750	\$ 37,200	\$ 40,200
Price to public	\$ 22.000	\$ 16.000	\$ 25.310	\$ 22.810	\$ 28.000	\$ 42.500	\$ 32.100	\$ 31.000	\$ 26.800
Underwriter's discounts and commission	\$ 0.770	\$ 0.560	\$ 1.013	\$ 0.798	\$ 0.840	\$ 1.490	\$ 1.404	\$ 1.010	\$ 0.871
Gross Proceeds	\$ 21.230	\$ 15.440	\$ 24.297	\$ 22.012	\$ 27.160	\$ 41.010	\$ 30.696	\$ 29.990	\$ 25.929
Estimated company issuance expenses	\$ 0.045	\$ 0.089	\$ 0.095	\$ 0.046	\$ 0.033	NA	\$ 0.020	\$ 0.146	\$ 0.067
Net proceeds to company per share	\$ 21.185	\$ 15.351	\$ 24.202	\$ 21.966	\$ 27.127	\$ 41.010	\$ 30.676	\$ 29.844	\$ 25.862
Underwriter's discount as a percent of offering price	3.5%	3.5%	4.0%	3.5%	3.0%	3.5%	4.4%	3.3%	3.3%
Issuance expense as a percent of offering price	0.2%	0.6%	0.4%	0.2%	0.1%	NA	0.1%	0.5%	0.3%
Total Issuance and selling expense as as a percent of offering price	3.7%	4.1%	4.4%	3.7%	3.1%	3.5%	4.5%	3.8%	3.6%
	SOUTHERN UNION CO.	AQUILA	ATMOS ENERGY	AGL RESOURCES	SOUTHERN UNION CO.	SEMCO Energy	Chesapeake Utilities	Vectren	
Date of Offering	7/26/2004	8/18/2004	10/21/2004	11/19/2004	2/7/2005	8/9/2005	11/15/2006	2/22/2007	
No. of shares offered (000)	11,000	40,000	14,000	9,600	14,913	4,300	600.3	4,600	
Dollar amt. of offering (\$000)	\$ 206,250	\$ 102,000	\$ 346,500	\$ 297,696	\$ 342,999	\$ 27,176	\$ 18,069	\$ 130,318	
Price to public	\$ 18.750	\$ 2.550	\$ 24.750	\$ 31.010	\$ 23.000	\$ 6.320	\$ 30.100	\$ 28.330	
Underwriter's discounts and commission	\$ 0.656	\$ 0.099	\$ 0.990	\$ 0.930	\$ 0.700	\$ 0.253	\$ 1.125	\$ 0.990	
Gross Proceeds	\$ 18.094	\$ 2.451	\$ 23.760	\$ 30.080	\$ 22.300	\$ 6.067	\$ 28.975	\$ 27.340	
Estimated company issuance expenses	\$ 0.091	NA	NA	\$ 0.042	\$ 0.067	\$ 0.070	\$ 0.375	\$ 0.092	
Net proceeds to company per share	\$ 18.003	\$ 2.451	\$ 23.760	\$ 30.038	\$ 22.233	\$ 5.997	\$ 28.600	\$ 27.248	
									<u>Average</u>
Underwriter's discount as a percent of offering price	3.5%	3.9%	4.0%	3.0%	3.0%	4.0%	3.7%	3.5%	3.6%
Issuance expense as a percent of offering price	0.5%	NA	NA	0.1%	0.3%	1.1%	1.2%	0.3%	0.4%
Total Issuance and selling expense as as a percent of offering price	4.0%	3.9%	4.0%	3.1%	3.3%	5.1%	4.9%	3.8%	4.0%

Source of Information: Public Utility Financial Tracker

Interest Rates for Investment Grade Public Utility Bonds



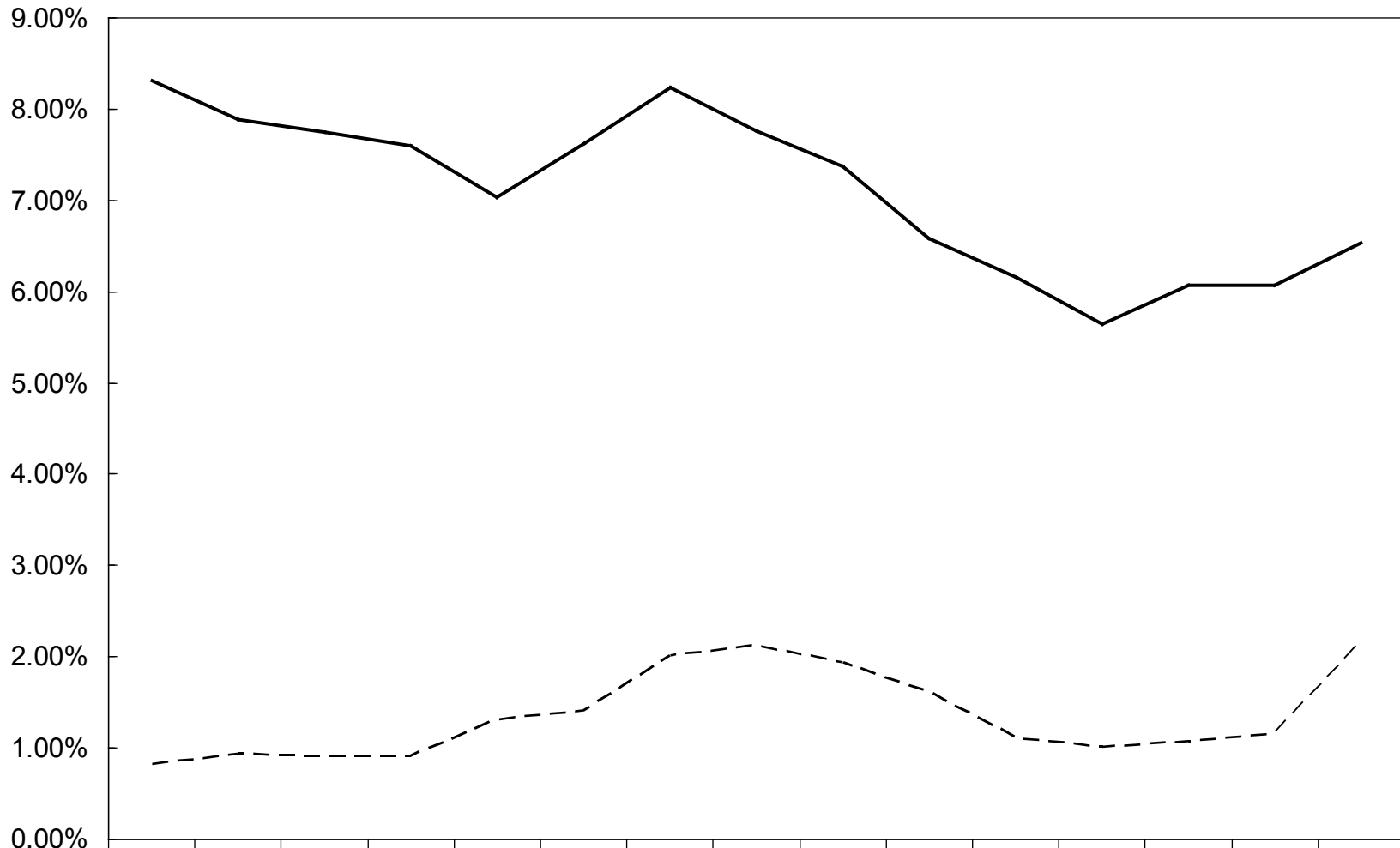
	Dec-08	Jan-09	Feb-09	Mar-09	Apr-09	May-09	Jun-09	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09
----Aa	5.92%	6.01%	6.11%	6.14%	6.20%	6.23%	6.13%	5.63%	5.33%	5.15%	5.23%	5.33%
—A	6.52%	6.39%	6.30%	6.42%	6.48%	6.49%	6.20%	5.97%	5.71%	5.53%	5.55%	5.63%
-.-Baa	8.11%	7.90%	7.74%	8.00%	8.03%	7.76%	7.30%	6.87%	6.36%	6.12%	6.14%	6.18%

**Interest Rates for Investment Grade Public Utility Bonds
Yearly for 2004-2008
and the Twelve Months Ended November 2009**

<u>Years</u>	<u>Aa Rated</u>	<u>A Rated</u>	<u>Baa Rated</u>	<u>Average</u>
2004	6.04%	6.16%	6.40%	6.20%
2005	5.44%	5.65%	5.93%	5.67%
2006	5.84%	6.07%	6.32%	6.08%
2007	5.94%	6.07%	6.33%	6.11%
2008	6.18%	6.53%	7.24%	6.65%
Five-Year Average	<u>5.89%</u>	<u>6.10%</u>	<u>6.44%</u>	<u>6.14%</u>
 <u>Months</u>				
Dec-08	5.92%	6.52%	8.11%	6.85%
Jan-09	6.01%	6.39%	7.90%	6.77%
Feb-09	6.11%	6.30%	7.74%	6.72%
Mar-09	6.14%	6.42%	8.00%	6.85%
Apr-09	6.20%	6.48%	8.03%	6.90%
May-09	6.23%	6.49%	7.76%	6.83%
Jun-09	6.13%	6.20%	7.30%	6.54%
Jul-09	5.63%	5.97%	6.87%	6.15%
Aug-09	5.33%	5.71%	6.36%	5.80%
Sep-09	5.15%	5.53%	6.12%	5.60%
Oct-09	5.23%	5.55%	6.14%	5.64%
Nov-09	5.33%	5.63%	6.18%	5.71%
Twelve-Month Average	<u>5.78%</u>	<u>6.10%</u>	<u>7.21%</u>	<u>6.36%</u>
Six-Month Average	<u>5.47%</u>	<u>5.77%</u>	<u>6.50%</u>	<u>5.91%</u>
Three-Month Average	<u>5.24%</u>	<u>5.57%</u>	<u>6.15%</u>	<u>5.65%</u>

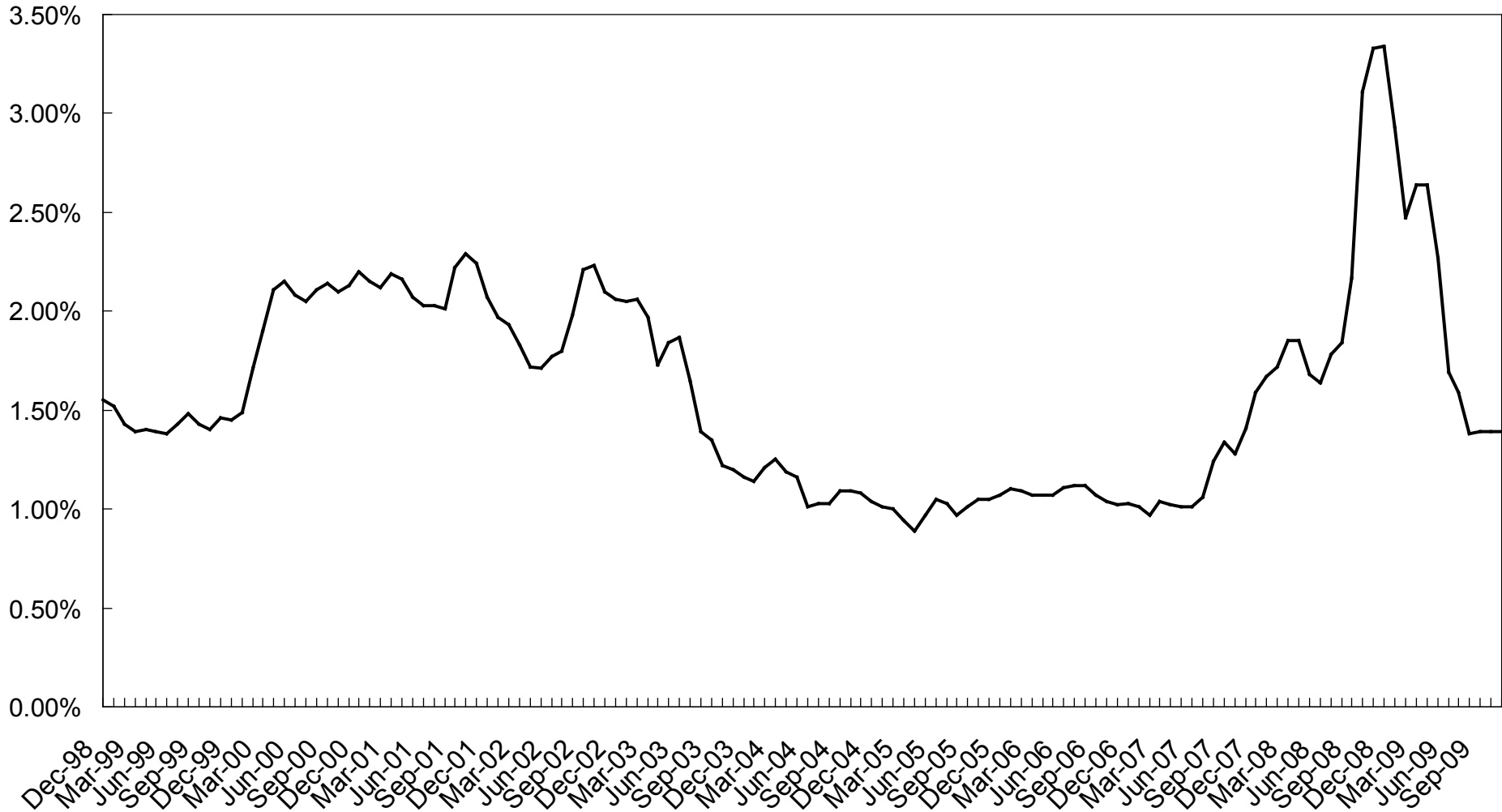
Source: Mergent Bond Record

Yields on A-rated Public Utility Bonds and Spreads over 20-Year Treasuries



— A-rated Public Utility	8.31%	7.89%	7.75%	7.60%	7.04%	7.62%	8.24%	7.76%	7.37%	6.58%	6.16%	5.65%	6.07%	6.07%	6.53%
- - - Spread vs. 20-year	0.82%	0.94%	0.92%	0.91%	1.32%	1.42%	2.01%	2.13%	1.94%	1.62%	1.12%	1.01%	1.08%	1.16%	2.17%

Interest Rate Spreads A-rated Public Utility Bonds over 20-Year Treasuries



A rated Public Utility Bonds over 20-Year Treasuries

Year	A-rated Public Utility	20-Year Treasuries		Year	A-rated Public Utility	20-Year Treasuries		Year	A-rated Public Utility	20-Year Treasuries	
		Yield	Spread			Yield	Spread			Yield	Spread
Dec-98	6.91%	5.36%	1.55%								
Jan-99	6.97%	5.45%	1.52%	Jan-03	7.07%	5.02%	2.05%	Jan-07	5.96%	4.95%	1.01%
Feb-99	7.09%	5.66%	1.43%	Feb-03	6.93%	4.87%	2.06%	Feb-07	5.90%	4.93%	0.97%
Mar-99	7.26%	5.87%	1.39%	Mar-03	6.79%	4.82%	1.97%	Mar-07	5.85%	4.81%	1.04%
Apr-99	7.22%	5.82%	1.40%	Apr-03	6.64%	4.91%	1.73%	Apr-07	5.97%	4.95%	1.02%
May-99	7.47%	6.08%	1.39%	May-03	6.36%	4.52%	1.84%	May-07	5.99%	4.98%	1.01%
Jun-99	7.74%	6.36%	1.38%	Jun-03	6.21%	4.34%	1.87%	Jun-07	6.30%	5.29%	1.01%
Jul-99	7.71%	6.28%	1.43%	Jul-03	6.57%	4.92%	1.65%	Jul-07	6.25%	5.19%	1.06%
Aug-99	7.91%	6.43%	1.48%	Aug-03	6.78%	5.39%	1.39%	Aug-07	6.24%	5.00%	1.24%
Sep-99	7.93%	6.50%	1.43%	Sep-03	6.56%	5.21%	1.35%	Sep-07	6.18%	4.84%	1.34%
Oct-99	8.06%	6.66%	1.40%	Oct-03	6.43%	5.21%	1.22%	Oct-07	6.11%	4.83%	1.28%
Nov-99	7.94%	6.48%	1.46%	Nov-03	6.37%	5.17%	1.20%	Nov-07	5.97%	4.56%	1.41%
Dec-99	8.14%	6.69%	1.45%	Dec-03	6.27%	5.11%	1.16%	Dec-07	6.16%	4.57%	1.59%
Jan-00	8.35%	6.86%	1.49%	Jan-04	6.15%	5.01%	1.14%	Jan-08	6.02%	4.35%	1.67%
Feb-00	8.25%	6.54%	1.71%	Feb-04	6.15%	4.94%	1.21%	Feb-08	6.21%	4.49%	1.72%
Mar-00	8.28%	6.38%	1.90%	Mar-04	5.97%	4.72%	1.25%	Mar-08	6.21%	4.36%	1.85%
Apr-00	8.29%	6.18%	2.11%	Apr-04	6.35%	5.16%	1.19%	Apr-08	6.29%	4.44%	1.85%
May-00	8.70%	6.55%	2.15%	May-04	6.62%	5.46%	1.16%	May-08	6.28%	4.60%	1.68%
Jun-00	8.36%	6.28%	2.08%	Jun-04	6.46%	5.45%	1.01%	Jun-08	6.38%	4.74%	1.64%
Jul-00	8.25%	6.20%	2.05%	Jul-04	6.27%	5.24%	1.03%	Jul-08	6.40%	4.62%	1.78%
Aug-00	8.13%	6.02%	2.11%	Aug-04	6.14%	5.07%	1.07%	Aug-08	6.37%	4.53%	1.84%
Sep-00	8.23%	6.09%	2.14%	Sep-04	5.98%	4.89%	1.09%	Sep-08	6.49%	4.32%	2.17%
Oct-00	8.14%	6.04%	2.10%	Oct-04	5.94%	4.85%	1.09%	Oct-08	7.56%	4.45%	3.11%
Nov-00	8.11%	5.98%	2.13%	Nov-04	5.97%	4.89%	1.08%	Nov-08	7.60%	4.27%	3.33%
Dec-00	7.84%	5.64%	2.20%	Dec-04	5.92%	4.88%	1.04%	Dec-08	6.52%	3.18%	3.34%
Jan-01	7.80%	5.65%	2.15%	Jan-05	5.78%	4.77%	1.01%	Jan-09	6.39%	3.46%	2.93%
Feb-01	7.74%	5.62%	2.12%	Feb-05	5.61%	4.61%	1.00%	Feb-09	6.30%	3.83%	2.47%
Mar-01	7.68%	5.49%	2.19%	Mar-05	5.83%	4.89%	0.94%	Mar-09	6.42%	3.78%	2.64%
Apr-01	7.94%	5.78%	2.16%	Apr-05	5.64%	4.75%	0.89%	Apr-09	6.48%	3.84%	2.64%
May-01	7.99%	5.92%	2.07%	May-05	5.53%	4.56%	0.97%	May-09	6.49%	4.22%	2.27%
Jun-01	7.85%	5.82%	2.03%	Jun-05	5.40%	4.35%	1.05%	Jun-09	6.20%	4.51%	1.69%
Jul-01	7.78%	5.75%	2.03%	Jul-05	5.51%	4.48%	1.03%	Jul-09	5.97%	4.38%	1.59%
Aug-01	7.59%	5.58%	2.01%	Aug-05	5.50%	4.53%	0.97%	Aug-09	5.71%	4.33%	1.38%
Sep-01	7.75%	5.53%	2.22%	Sep-05	5.52%	4.51%	1.01%	Sep-09	5.53%	4.14%	1.39%
Oct-01	7.63%	5.34%	2.29%	Oct-05	5.79%	4.74%	1.05%	Oct-09	5.55%	4.16%	1.39%
Nov-01	7.57%	5.33%	2.24%	Nov-05	5.88%	4.83%	1.05%	Nov-09	5.63%	4.24%	1.39%
Dec-01	7.83%	5.76%	2.07%	Dec-05	5.80%	4.73%	1.07%				
Jan-02	7.66%	5.69%	1.97%	Jan-06	5.75%	4.65%	1.10%	Average:			
Feb-02	7.54%	5.61%	1.93%	Feb-06	5.82%	4.73%	1.09%	12-months			2.09%
Mar-02	7.76%	5.93%	1.83%	Mar-06	5.98%	4.91%	1.07%	6-months			1.47%
Apr-02	7.57%	5.85%	1.72%	Apr-06	6.29%	5.22%	1.07%	3-months			1.39%
May-02	7.52%	5.81%	1.71%	May-06	6.42%	5.35%	1.07%				
Jun-02	7.42%	5.65%	1.77%	Jun-06	6.40%	5.29%	1.11%				
Jul-02	7.31%	5.51%	1.80%	Jul-06	6.37%	5.25%	1.12%				
Aug-02	7.17%	5.19%	1.98%	Aug-06	6.20%	5.08%	1.12%				
Sep-02	7.08%	4.87%	2.21%	Sep-06	6.00%	4.93%	1.07%				
Oct-02	7.23%	5.00%	2.23%	Oct-06	5.98%	4.94%	1.04%				
Nov-02	7.14%	5.04%	2.10%	Nov-06	5.80%	4.78%	1.02%				
Dec-02	7.07%	5.01%	2.06%	Dec-06	5.81%	4.78%	1.03%				

S&P Composite Index and S&P Public Utility Index
Long-Term Corporate and Public Utility Bonds
Yearly Total Returns
1928-2007

Year	S & P Composite Index	S & P Public Utility Index	Long Term Corporate Bonds	Public Utility Bonds
1928	43.61%	57.47%	2.84%	3.08%
1929	-8.42%	11.02%	3.27%	2.34%
1930	-24.90%	-21.96%	7.98%	4.74%
1931	-43.34%	-35.90%	-1.85%	-11.11%
1932	-8.19%	-0.54%	10.82%	7.25%
1933	53.99%	-21.87%	10.38%	-3.82%
1934	-1.44%	-20.41%	13.84%	22.61%
1935	47.67%	76.63%	9.61%	16.03%
1936	33.92%	20.69%	6.74%	8.30%
1937	-35.03%	-37.04%	2.75%	-4.05%
1938	31.12%	22.45%	6.13%	8.11%
1939	-0.41%	11.26%	3.97%	6.76%
1940	-9.78%	-17.15%	3.39%	4.45%
1941	-11.59%	-31.57%	2.73%	2.15%
1942	20.34%	15.39%	2.60%	3.81%
1943	25.90%	46.07%	2.83%	7.04%
1944	19.75%	18.03%	4.73%	3.29%
1945	36.44%	53.33%	4.08%	5.92%
1946	-8.07%	1.26%	1.72%	2.98%
1947	5.71%	-13.16%	-2.34%	-2.19%
1948	5.50%	4.01%	4.14%	2.65%
1949	18.79%	31.39%	3.31%	7.16%
1950	31.71%	3.25%	2.12%	2.01%
1951	24.02%	18.63%	-2.69%	-2.77%
1952	18.37%	19.25%	3.52%	2.99%
1953	-0.99%	7.85%	3.41%	2.08%
1954	52.62%	24.72%	5.39%	7.57%
1955	31.56%	11.26%	0.48%	0.12%
1956	6.56%	5.06%	-6.81%	-6.25%
1957	-10.78%	6.36%	8.71%	3.58%
1958	43.36%	40.70%	-2.22%	0.18%
1959	11.96%	7.49%	-0.97%	-2.29%
1960	0.47%	20.26%	9.07%	9.01%
1961	26.89%	29.33%	4.82%	4.65%
1962	-8.73%	-2.44%	7.95%	6.55%
1963	22.80%	12.36%	2.19%	3.44%
1964	16.48%	15.91%	4.77%	4.94%
1965	12.45%	4.67%	-0.46%	0.50%
1966	-10.06%	-4.48%	0.20%	-3.45%
1967	23.98%	-0.63%	-4.95%	-3.63%
1968	11.06%	10.32%	2.57%	1.87%
1969	-8.50%	-15.42%	-8.09%	-6.66%
1970	4.01%	16.56%	18.37%	15.90%
1971	14.31%	2.41%	11.01%	11.59%
1972	18.98%	8.15%	7.26%	7.19%
1973	-14.66%	-18.07%	1.14%	2.42%
1974	-26.47%	-21.55%	-3.06%	-5.28%
1975	37.20%	44.49%	14.64%	15.50%
1976	23.84%	31.81%	18.65%	19.04%
1977	-7.18%	8.64%	1.71%	5.22%
1978	6.56%	-3.71%	-0.07%	-0.98%
1979	18.44%	13.58%	-4.18%	-2.75%
1980	32.42%	15.08%	-2.76%	-0.23%
1981	-4.91%	11.74%	-1.24%	4.27%
1982	21.41%	26.52%	42.56%	33.52%
1983	22.51%	20.01%	6.26%	10.33%
1984	6.27%	26.04%	16.86%	14.82%
1985	32.16%	33.05%	30.09%	26.48%
1986	18.47%	28.53%	19.85%	18.16%
1987	5.23%	-2.92%	-0.27%	3.02%
1988	16.81%	18.27%	10.70%	10.19%
1989	31.49%	47.80%	16.23%	15.61%
1990	-3.17%	-2.57%	6.78%	8.13%
1991	30.55%	14.61%	19.89%	19.25%
1992	7.67%	8.10%	9.39%	8.65%
1993	9.99%	14.41%	13.19%	10.59%
1994	1.31%	-7.94%	-5.76%	-4.72%
1995	37.43%	42.15%	27.20%	22.81%
1996	23.07%	3.14%	1.40%	3.04%
1997	33.36%	24.69%	12.95%	11.39%
1998	28.58%	14.82%	10.76%	9.44%
1999	21.04%	-8.85%	-7.45%	-1.69%
2000	-9.11%	59.70%	12.87%	9.45%
2001	-11.88%	-30.41%	10.65%	5.85%
2002	-22.10%	-30.04%	16.33%	1.63%
2003	28.70%	26.11%	5.27%	10.01%
2004	10.87%	24.22%	8.72%	6.03%
2005	4.91%	16.79%	5.87%	3.02%
2006	15.80%	20.95%	3.24%	3.94%
2007	5.49%	19.39%	2.60%	5.20%
Geometric Mean	10.04%	8.92%	5.81%	5.45%
Arithmetic Mean	11.95%	11.24%	6.13%	5.72%
Standard Deviation	20.02%	22.43%	8.52%	7.84%
Median	13.38%	12.05%	4.11%	4.55%

**Tabulation of Risk Rate Differentials for
S&P Public Utility Index and Public Utility Bonds
For the Years 1928-2007, 1952-2007, 1974-2007, and 1979-2007**

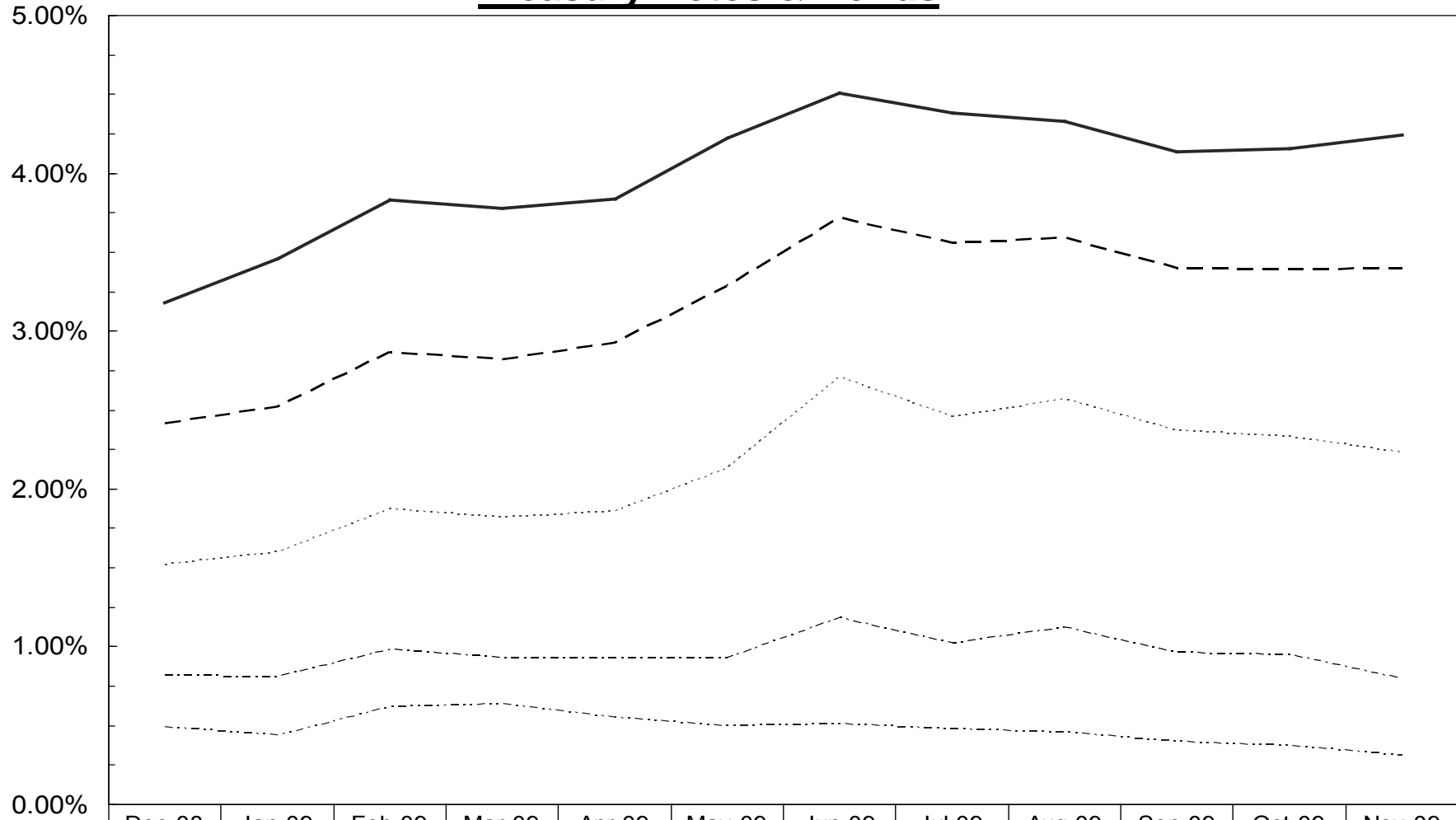
<u>Total Returns</u>	<u>Range</u>		<u>Midpoint</u>	<u>Point Estimate</u>	<u>Average of the Midpoint of Range and Point Estimate</u>
	<u>Geometric Mean</u>	<u>Median</u>		<u>Arithmetic Mean</u>	
<u>1928-2007</u>					
S&P Public Utility Index	8.92%	12.05%		11.24%	
Public Utility Bonds	<u>5.45%</u>	<u>4.55%</u>		<u>5.72%</u>	
Risk Differential	<u>3.47%</u>	<u>7.50%</u>	<u>5.49%</u>	<u>5.52%</u>	<u>5.51%</u>
<u>1952-2007</u>					
S&P Public Utility Index	11.14%	14.00%		12.65%	
Public Utility Bonds	<u>6.15%</u>	<u>5.07%</u>		<u>6.45%</u>	
Risk Differential	<u>4.99%</u>	<u>8.93%</u>	<u>6.96%</u>	<u>6.20%</u>	<u>6.58%</u>
<u>1974-2007</u>					
S&P Public Utility Index	12.98%	15.94%		14.90%	
Public Utility Bonds	<u>8.45%</u>	<u>8.39%</u>		<u>8.79%</u>	
Risk Differential	<u>4.53%</u>	<u>7.55%</u>	<u>6.04%</u>	<u>6.11%</u>	<u>6.08%</u>
<u>1979-2007</u>					
S&P Public Utility Index	13.62%	16.79%		15.41%	
Public Utility Bonds	<u>8.83%</u>	<u>8.65%</u>		<u>9.15%</u>	
Risk Differential	<u>4.79%</u>	<u>8.14%</u>	<u>6.47%</u>	<u>6.26%</u>	<u>6.37%</u>

Value Line Betas

<u>Gas Group</u>	
AGL Resources, Inc.	0.75
Atmos Energy Corp.	0.65
New Jersey Resources Corp.	0.65
Northwest Natural Gas	0.60
Piedmont Natural Gas Co.	0.65
South Jersey Industries, Inc.	0.65
WGL Holdings, Inc.	<u>0.65</u>
Average	<u><u>0.66</u></u>

Source of Information:
Value Line Investment Survey
December 11, 2008

Yields on Treasury Notes & Bonds



	Dec-08	Jan-09	Feb-09	Mar-09	Apr-09	May-09	Jun-09	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09
1-Year	0.49%	0.44%	0.62%	0.64%	0.55%	0.50%	0.51%	0.48%	0.46%	0.40%	0.37%	0.31%
2-Year	0.82%	0.81%	0.98%	0.93%	0.93%	0.93%	1.18%	1.02%	1.12%	0.96%	0.95%	0.80%
5-Year	1.52%	1.60%	1.87%	1.82%	1.86%	2.13%	2.71%	2.46%	2.57%	2.37%	2.33%	2.23%
10-Year	2.42%	2.52%	2.87%	2.82%	2.93%	3.29%	3.72%	3.56%	3.59%	3.40%	3.39%	3.40%
20-Year	3.18%	3.46%	3.83%	3.78%	3.84%	4.22%	4.51%	4.38%	4.33%	4.14%	4.16%	4.24%

**Yields for Treasury Constant Maturities
Yearly for 2004-2008
and the Twelve Months Ended November 2009**

<u>Years</u>	<u>1-Year</u>	<u>2-Year</u>	<u>3-Year</u>	<u>5-Year</u>	<u>7-Year</u>	<u>10-Year</u>	<u>20-Year</u>
2004	1.89%	2.38%	2.78%	3.43%	3.87%	4.27%	5.04%
2005	3.62%	3.85%	3.93%	4.05%	4.15%	4.29%	4.64%
2006	4.93%	4.82%	4.77%	4.75%	4.76%	4.79%	4.99%
2007	4.52%	4.36%	4.34%	4.43%	4.50%	4.63%	4.91%
2008	1.82%	2.00%	2.24%	2.80%	3.17%	3.67%	4.36%
Five-Year Average	<u>3.36%</u>	<u>3.48%</u>	<u>3.61%</u>	<u>3.89%</u>	<u>4.09%</u>	<u>4.33%</u>	<u>4.79%</u>
<u>Months</u>							
Dec-08	0.49%	0.82%	1.07%	1.52%	1.89%	2.42%	3.18%
Jan-09	0.44%	0.81%	1.13%	1.60%	1.98%	2.52%	3.46%
Feb-09	0.62%	0.98%	1.37%	1.87%	2.30%	2.87%	3.83%
Mar-09	0.64%	0.93%	1.31%	1.82%	2.42%	2.82%	3.78%
Apr-09	0.55%	0.93%	1.32%	1.86%	2.47%	2.93%	3.84%
May-09	0.50%	0.93%	1.39%	2.13%	2.81%	3.29%	4.22%
Jun-09	0.51%	1.18%	1.76%	2.71%	3.37%	3.72%	4.51%
Jul-09	0.48%	1.02%	1.55%	2.46%	3.14%	3.56%	4.38%
Aug-09	0.46%	1.12%	1.65%	2.57%	3.21%	3.59%	4.33%
Sep-09	0.40%	0.96%	1.48%	2.37%	3.02%	3.40%	4.14%
Oct-09	0.37%	0.95%	1.46%	2.33%	2.96%	3.39%	4.16%
Nov-09	0.31%	0.80%	1.32%	2.23%	2.92%	3.40%	4.24%
Twelve-Month Average	<u>0.48%</u>	<u>0.95%</u>	<u>1.40%</u>	<u>2.12%</u>	<u>2.71%</u>	<u>3.16%</u>	<u>4.01%</u>
Six-Month Average	<u>0.42%</u>	<u>1.01%</u>	<u>1.54%</u>	<u>2.45%</u>	<u>3.10%</u>	<u>3.51%</u>	<u>4.29%</u>
Three-Month Average	<u>0.36%</u>	<u>0.90%</u>	<u>1.42%</u>	<u>2.31%</u>	<u>2.97%</u>	<u>3.40%</u>	<u>4.18%</u>

Source: Federal Reserve statistical release H.15

Measures of the Risk-Free Rate

The forecast of Treasury yields
per the consensus of nearly 50 economists
reported in the Blue Chip Financial Forecasts dated December 1, 2009

<u>Year</u>	<u>Quarter</u>	<u>1-Year Treasury Bill</u>	<u>2-Year Treasury Note</u>	<u>5-Year Treasury Note</u>	<u>10-Year Treasury Note</u>	<u>30-Year Treasury Bond</u>
2009	Fourth	0.4%	0.9%	2.3%	3.4%	4.3%
2010	First	0.5%	1.1%	2.5%	3.6%	4.4%
2010	Second	0.7%	1.3%	2.7%	3.7%	4.5%
2010	Third	1.0%	1.6%	2.9%	3.9%	4.7%
2010	Fourth	1.4%	2.0%	3.1%	4.1%	4.8%
2011	First	1.7%	2.3%	3.4%	4.3%	5.0%

December 11, 2009

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SCREENS

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The Median of Estimated
PRICE-EARNINGS RATIOS
of all stocks with earnings

16.5

26 Weeks	Market Low	Market High
Ago	3-9-09	7-13-07
15.8	10.3	19.7

The Median of Estimated
DIVIDEND YIELDS
(next 12 months) of all dividend
paying stocks under review

2.1%

26 Weeks	Market Low	Market High
Ago	3-9-09	7-13-07
2.4%	4.0%	1.6%

The Estimated Median Price
APPRECIATION POTENTIAL
of all 1700 stocks in the hypothesized
economic environment 3 to 5 years hence

55%

26 Weeks	Market Low	Market High
Ago	3-9-09	7-13-07
80%	185%	35%

ANALYSES OF INDUSTRIES IN ALPHABETICAL ORDER WITH PAGE NUMBER

Numeral in parenthesis after the industry is rank for probable performance (next 12 months).

	PAGE		PAGE		PAGE		PAGE
Advertising (44)	2367	Electric Util. (Central) (89)	687	Machinery (77)	1701	R.E.I.T. (61)	1512
Aerospace/Defense (65)	543	Electric Utility (East) (82)	147	Manuf. Housing/RV (9)	1972	Recreation (83)	2301
Air Transport (74)	245	Electric Utility (West) (72)	2232	Maritime (92)	271	Reinsurance (6)	2027
Apparel (8)	2101	Electronics (56)	1320	Medical Services (16)	626	Restaurant (37)	288
Auto & Truck (88)	101	Entertainment (13)	2319	Medical Supplies (21)	168	Retail Automotive (28)	2118
Auto Parts (30)	779	Entertainment Tech (90)	2009	Metal Fabricating (86)	570	Retail Building Supply (84)	877
Bank (94)	2501	Environmental (75)	348	Metals & Mining (Div.) (41)	1562	Retail (Special Lines) (22)	2162
Bank (Canadian) (26)	1985	Financial Svcs. (Div.) (12)	2528	*Natural Gas Utility (79)	444	Retail Store (23)	2130
Bank (Midwest) (95)	610	Food Processing (38)	1901	*Natural Gas (Div.) (47)	426	Retail/Wholesale Food (67)	1941
Beverage (19)	1957	Foreign Electronics (98)	1977	Newspaper (39)	2358	Securities Brokerage (35)	1799
Biotechnology (68)	660	Funeral Services (29)	1832	Office Equip/Supplies (76)	1428	Semiconductor (53)	1347
Building Materials (87)	845	Furn/Home Furnishings (33)	884	*Oil/Gas Distribution (73)	518	Semiconductor Equip (40)	1385
Cable TV (11)	814	Healthcare Information (15)	652	Oilfield Svcs/Equip. (42)	2388	Shoe (10)	2150
*Canadian Energy (85)	415	Heavy Construction (46)	972	Packaging & Container (24)	911	Steel (General) (93)	580
Chemical (Basic) (69)	1572	Homebuilding (80)	864	Paper/Forest Products (48)	900	Steel (Integrated) (78)	1787
Chemical (Diversified) (45)	2414	Hotel/Gaming (43)	2332	*Petroleum (Integrated) (96)	397	Telecom. Equipment (62)	743
*Chemical (Specialty) (54)	457	Household Products (34)	926	Petroleum (Producing) (49)	2377	Telecom. Services (66)	708
*Coal (32)	507	Human Resources (81)	1629	Pharmacy Services (5)	770	Thrift (91)	1501
Computers/Peripherals (25)	1401	Industrial Services (64)	320	Power (55)	955	Tobacco (1)	1992
Computer Software/Svcs (17)	2566	Information Services (27)	376	Precious Metals (20)	1552	Toiletries/Cosmetics (2)	803
Diversified Co. (58)	1754	Insurance (Life) (18)	1538	Precision Instrument (63)	113	Trucking (97)	261
Drug (36)	1584	Insurance (Prop/Cas.) (57)	588	Property Management (14)	825	Water Utility (70)	1793
E-Commerce (3)	1815	Internet (4)	2613	Public/Private Equity (71)	2633	*Wireless Networking (59)	486
Educational Services (52)	1999	Investment Co. (51)	942	Publishing (31)	2348		
Electrical Equipment (60)	1301	Investment Co.(Foreign) (7)	361	Railroad (50)	279		

*Reviewed in this week's issue.

In three parts: This is Part 1, the Summary & Index. Part 2 is Selection & Opinion. Part 3 is Ratings & Reports. Volume LXV, No. 16.

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Table 2-1: Basic Series: Summary Statistics of Annual Total Returns

Series	Geometric Mean (%)	Arithmetic Mean (%)	Standard Deviation (%)	Distribution (%)
Large Company Stocks	9.6	11.7	20.6	
Small Company Stocks*	11.7	16.4	33.0	
Long-Term Corporate Bonds	5.9	6.2	8.4	
Long-Term Government Bonds	5.7	6.1	9.4	
Intermediate-Term Government Bonds	5.4	5.6	5.7	
U.S. Treasury Bills	3.7	3.8	3.1	
Inflation	3.0	3.1	4.2	

Data from 1926–2008. * The 1933 Small Company Stocks Total Return was 142.9 percent.

Table 10-1: Building Blocks for Expected Return Construction

	Value (%)
Yields (Riskless Rates)¹	
Long-Term (20-year) U.S. Treasury Coupon Bond Yield	3.0
Intermediate-Term (5-year) U.S. Treasury Coupon Note Yield	1.3
Short-Term (30-day) U.S. Treasury Bill Yield	0.1
Fixed Income Risk Premia^{1, †}	
Expected default premium: <i>long-term corporate bond total returns minus long-term government bond total returns</i>	0.1
Expected long-term horizon premium: <i>long-term government bond income returns minus U.S. Treasury bill total returns*</i>	1.4
Expected intermediate-term horizon premium: <i>intermediate-term government bond income returns minus U.S. Treasury bill total returns*</i>	1.0
Equity Risk Premia[†]	
Long-horizon expected equity risk premium: <i>large company stock total returns minus long-term government bond income returns</i>	6.5
Intermediate-horizon expected equity risk premium: <i>large company stock total returns minus intermediate-term government bond income returns</i>	6.9
Short-horizon expected equity risk premium: <i>large company stock total returns minus U.S. Treasury bill total returns*</i>	7.9
Small Stock Premium: <i>small company stock total return minus large company stock total return</i>	4.8

1. As of December 31, 2008. Maturities are approximate. Expected risk premia for fixed income and equities are based on the differences of historical arithmetic mean returns from 1926–2008.

†We would prefer to use the 1970–2008 time range for calculating fixed income premia to reflect that bond volatility has increased over time. However, abnormal returns in 2008 make using a short time frame for forward-looking expectations unrealistic.

*For U.S. Treasury bills, the income return and total return are the same.

Comparable Earnings Approach

Using Non-Utility Companies with
Timeliness of 3 & 4; Safety Rank of 1 & 2; Financial Strength of B+, B++ & A;
Price Stability of 100; Betas of .60 to .75; and Technical Rank of 2 & 3

<u>Company</u>	<u>Industry</u>	<u>Timeliness Rank</u>	<u>Safety Rank</u>	<u>Financial Strength</u>	<u>Price Stability</u>	<u>Beta</u>	<u>Technical Rank</u>
Campbell Soup	FOODPROC	3	2	B++	100	0.60	2
Church & Dwight	HOUSEPRD	3	1	A	100	0.60	3
Clorox Co.	HOUSEPRD	3	2	B++	100	0.65	3
Erie Indemnity Co.	INSRPTY	4	2	B++	100	0.70	3
Hormel Foods	FOODPROC	3	1	A	100	0.65	3
Int'l Flavors & Frag.	CHEMSPEC	3	2	B++	100	0.75	3
Kellogg	FOODPROC	3	1	A	100	0.60	3
Kroger Co.	GROCERY	4	2	B++	100	0.60	3
Laboratory Corp.	MEDSERV	3	1	A	100	0.65	3
Average		<u>3</u>	<u>2</u>	<u>B++</u>	<u>100</u>	<u>0.64</u>	<u>3</u>
Gas Group	Average	<u>3</u>	<u>2</u>	<u>B++</u>	<u>100</u>	<u>0.66</u>	<u>3</u>

Source of Information: Value Line Investment Survey for Windows, November 2009

Comparable Earnings Approach

Five -Year Average Historical Earned Returns
for Years 2003-2007 and
Projected 3-5 Year Returns

<u>Company</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>Average</u>	<u>Projected 2011-13</u>
Campbell Soup	74.7%	55.7%	38.5%	59.5%	60.5%	57.8%	35.5%
Church & Dwight	15.9%	17.6%	16.5%	15.6%	15.1%	16.1%	15.5%
Clorox Co.	35.5%	-	-	NMF	NMF	35.5%	79.0%
Erie Indemnity Co.	17.9%	18.1%	17.6%	20.6%	18.0%	18.4%	21.5%
Hormel Foods	15.6%	16.1%	15.9%	15.8%	14.2%	15.5%	16.0%
Int'l Flavors & Frag.	21.5%	20.1%	23.6%	38.3%	38.6%	28.4%	24.0%
Kellogg	39.5%	42.9%	48.5%	43.7%	79.3%	50.8%	32.5%
Kroger Co.	21.4%	21.8%	22.6%	24.0%	24.1%	22.8%	20.0%
Laboratory Corp.	18.2%	20.5%	22.2%	29.4%	30.4%	24.1%	20.5%
Average						<u>29.9%</u>	<u>29.4%</u>
Average (excluding values <20%)						<u>16.7%</u>	<u>15.8%</u>

STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES

IN THE MATTER OF THE PETITION OF

SOUTH JERSEY GAS COMPANY

FOR APPROVAL OF INCREASED BASE TARIFF RATES AND CHARGES
FOR GAS SERVICE AND OTHER TARIFF REVISIONS

BPU Docket No.

OAL Docket No.

Appendices A through J

to accompany the

Direct Testimony

of

Paul R. Moul, Managing Consultant
P. Moul & Associates

Concerning

Cost of Equity and Fair Rate of Return

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL
EDUCATIONAL BACKGROUND, BUSINESS EXPERIENCE
AND QUALIFICATIONS

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I was awarded a degree of Bachelor of Science in Business Administration by Drexel University in 1971. While at Drexel, I participated in the Cooperative Education Program which included employment, for one year, with American Water Works Service Company, Inc., as an internal auditor, where I was involved in the audits of several operating water companies of the American Water Works System and participated in the preparation of annual reports to regulatory agencies and assisted in other general accounting matters.

Upon graduation from Drexel University, I was employed by American Water Works Service Company, Inc., in the Eastern Regional Treasury Department where my duties included preparation of rate case exhibits for submission to regulatory agencies, as well as responsibility for various treasury functions of the thirteen New England operating subsidiaries.

In 1973, I joined the Municipal Financial Services Department of Betz Environmental Engineers, a consulting engineering firm, where I specialized in financial studies for municipal water and wastewater systems.

In 1974, I joined Associated Utility Services, Inc., now known as AUS Consultants. I held various positions with the Utility Services Group of AUS Consultants, concluding my employment there as a Senior Vice President.

In 1994, I formed P. Moul & Associates, an independent financial and regulatory consulting firm. In my capacity as Managing Consultant and for the past twenty-nine years, I have continuously studied the rate of return requirements for cost of service-regulated firms. In this regard, I have supervised the preparation of rate of return studies, which were employed, in connection with my testimony and in the past for other individuals. I have

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1 presented direct testimony on the subject of fair rate of return, evaluated rate of return
2 testimony of other witnesses, and presented rebuttal testimony.

3 My studies and prepared direct testimony have been presented before thirty-six (36)
4 federal, state and municipal regulatory commissions, consisting of: the Federal Energy
5 Regulatory Commission; state public utility commissions in Alabama, Alaska, California,
6 Colorado, Connecticut, Delaware, Florida, Georgia, Hawaii, Illinois, Indiana, Iowa, Kentucky,
7 Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Missouri, New Hampshire,
8 New Jersey, New York, North Carolina, Ohio, Oklahoma, Pennsylvania, Rhode Island, South
9 Carolina, Tennessee, Texas, Virginia, West Virginia, Wisconsin, the Philadelphia Gas
10 Commission. My testimony has been offered in over 200 rate cases involving electric power,
11 natural gas distribution and transmission, resource recovery, solid waste collection and
12 disposal, telephone, wastewater, and water service utility companies. While my testimony has
13 involved principally fair rate of return and financial matters, I have also testified on capital
14 allocations, capital recovery, cash working capital, income taxes, factoring of accounts
15 receivable, and take-or-pay expense recovery. My testimony has been offered on behalf of
16 municipal and investor-owned public utilities and for the staff of a regulatory commission. I
17 have also testified at an Executive Session of the State of New Jersey Commission of
18 Investigation concerning the BPU regulation of solid waste collection and disposal.

19 I was a co-author of a verified statement submitted to the Interstate Commerce
20 Commission concerning the 1983 Railroad Cost of Capital (Ex Parte No. 452). I was also co-
21 author of comments submitted to the Federal Energy Regulatory Commission regarding the
22 Generic Determination of Rate of Return on Common Equity for Public Utilities in 1985, 1986
23 and 1987 (Docket Nos. RM85-19-000, RM86-12-000, RM87-35-000 and RM88-25-000).
24 Further, I have been the consultant to the New York Chapter of the National Association of

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1 Water Companies, which represented the water utility group in the Proceeding on Motion of
2 the Commission to Consider Financial Regulatory Policies for New York Utilities (Case 91-M-
3 0509). I have also submitted comments to the Federal Energy Regulatory Commission in its
4 Notice of Proposed Rulemaking (Docket No. RM99-2-000) concerning Regional Transmission
5 Organizations and on behalf of the Edison Electric Institute in its intervention in the case of
6 Southern California Edison Company (Docket No. ER97-2355-000). Also, I was a member of
7 the panel of participants at the Technical Conference in Docket No. PL07-2 on the
8 Composition of Proxy Groups for Determining Gas and Oil Pipeline Return on Equity.

9 In late 1978, I arranged for the private placement of bonds on behalf of an investor-
10 owned public utility. I have assisted in the preparation of a report to the Delaware Public
11 Service Commission relative to the operations of the Lincoln and Ellendale Electric Company.
12 I was also engaged by the Delaware P.S.C. to review and report on the proposed financing
13 and disposition of certain assets of Sussex Shores Water Company (P.S.C. Docket Nos. 24-
14 79 and 47-79). I was a co-author of a Report on Proposed Mandatory Solid Waste Collection
15 Ordinance prepared for the Board of County Commissioners of Collier County, Florida.

16 I have been a consultant to the Bucks County Water and Sewer Authority concerning
17 rates and charges for wholesale contract service with the City of Philadelphia. My municipal
18 consulting experience also included an assignment for Baltimore County, Maryland, regarding
19 the City/County Water Agreement for Metropolitan District customers (Circuit Court for
20 Baltimore County in Case 34/153/87-CSP-2636).

21 I am a member of the Society of Utility and Regulatory Financial Analysis (formerly the
22 National Society of Rate of Return Analysts) and have attended several Financial Forums
23 sponsored by the Society. I attended the first National Regulatory Conference at the Marshall-
24 Wythe School of Law, College of William and Mary. I also attended an Executive Seminar

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1 sponsored by the Colgate Darden Graduate Business School of the University of Virginia
 2 concerning Regulated Utility Cost of Equity and the Capital Asset Pricing Model. In October
 3 1984, I attended a Standard & Poor's Seminar on the Approach to Municipal Utility Ratings,
 4 and in May 1985, I attended an S&P Seminar on Telecommunications Ratings.

5 My lecture and speaking engagements include:

<u>Date</u>	<u>Occasion</u>	<u>Sponsor</u>
6 April 2006	7 Thirty-eighth Financial Forum	Society of Utility & Regulatory
		8 Financial Analysts
9 April 2001	10 Thirty-third Financial Forum	Society of Utility & Regulatory
		11 Financial Analysts
12 December 2000	13 Pennsylvania Public Utility 14 Law Conference: 15 Non-traditional Players 16 in the Water Industry	Pennsylvania Bar Institute
17 July 2000	18 EEI Member Workshop 19 Developing Incentives Rates: 20 Application and Problems	Edison Electric Institute
21 February 2000	22 The Sixth Annual 23 FERC Briefing	Exnet and Bruder, Gentile & 24 Marcoux, LLP
25 March 1994	26 Seventh Annual 27 Proceeding	Electric Utility 28 Business Environment Conf.
29 May 1993	30 Financial School	New England Gas Assoc.
31 April 1993	32 Twenty-Fifth 33 Financial Forum	National Society of Rate 34 of Return Analysts
35 June 1992	36 Rate and Charges 37 Subcommittee 38 Annual Conference	American Water Works 39 Association
40 May 1992	41 Rates School	New England Gas Assoc.
42 October 1989	Seventeenth Annual Eastern Utility Rate Seminar	Water Committee of the National Association of Regulatory Utility Commissioners Florida Public Service Commission and University of Utah
October 1988	Sixteenth Annual Eastern Utility Rate Seminar	Water Committee of the National Association of Regulatory Utility Commissioners, Florida Public Service Commission and University of Utah

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1	May 1988	Twentieth Financial	National Society of
2		Forum	Rate of Return Analysts
3	October 1987	Fifteenth Annual	Water Committee of the
4		Eastern Utility	National Association
5		Rate Seminar	of Regulatory Utility
6			Commissioners, Florida
7			Public Service Commis-
8			sion and University of
9			Utah
10	September 1987	Rate Committee	American Gas Association
11		Meeting	
12	May 1987	Pennsylvania	National Association of
13		Chapter	Water Companies
14		annual meeting	
15	October 1986	Eighteenth	National Society of Rate
16		Financial	of Return
17		Forum	
18	October 1984	Fifth National	American Bar Association
19		on Utility	
20		Ratemaking	
21		Fundamentals	
22	March 1984	Management Seminar	New York State Telephone
23			Association
24	February 1983	The Cost of Capital	Temple University, School
25		Seminar	of Business Admin.
26	May 1982	A Seminar on	New Mexico State
27		Regulation	University, Center for
28		and The Cost of	Business Research
29		Capital	and Services
30	October 1979	Economics of	Brown University
31		Regulation	
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APPENDIX B TO DIRECT TESTIMONY OF PAUL R. MOUL

RATESETTING PRINCIPLES

1
2 Traditional cost of service regulation, as implemented by a regulatory agency engaged
3 in ratesetting, such as the Board, serves as a substitute for competition. In setting rates, a
4 regulatory agency must carefully consider the public's interest in reasonably priced, as well as
5 safe and reliable, service. The level of rates must also provide the public utility and its
6 investors with an opportunity to earn a rate of return for the public utility and its investors that
7 is commensurate with the risk to which the invested capital is exposed so that the public utility
8 has access to the capital required to meet its service responsibilities to its customers. Without
9 an opportunity to earn a fair rate of return, a public utility will be unable to attract sufficient
10 capital required to meet its responsibilities over time.

11 It is important to remember that regulated firms must compete for capital in a global
12 market with non-regulated firms, as well as municipal, state and federal governments.
13 Traditionally, a public utility has been responsible for providing a particular type of service to its
14 customers within a specific market area. Although this relationship with customers has been
15 changing, a regulated utility remains quite different from a non-regulated firm, which is free to
16 enter and exit competitive markets in accordance with available business opportunities.

17 As established by the landmark Bluefield and Hope cases,¹ several tests have been
18 articulated through which the regulator can determine the fairness or reasonableness of the
19 rate of return. These tests include a determination of whether the rate of return is (i) similar to
20 that of other financially sound businesses having similar or comparable risks, (ii) sufficient to
21 ensure confidence in the financial integrity of the public utility, and (iii) adequate to maintain
22 and support the credit of the utility, thereby enabling it to attract, on a reasonable cost basis,

¹Bluefield Water Works & Improvement Co. v. P.S.C. of West Virginia, 262 U.S. 679 (1923)
and F.P.C. v. Hope Natural Gas Co., 320 U.S. 591 (1944).

APPENDIX B TO DIRECT TESTIMONY OF PAUL R. MOUL

1 the funds necessary to satisfy its capital requirements so that it can meet the obligation to
2 provide adequate and reliable service to the public.

3 A fair rate of return must not only provide the utility with the ability to attract new capital
4 it must also be fair to existing investors. An appropriate rate of return which may have been
5 reasonable at one point in time may become too high or too low at a subsequent point in time,
6 based upon changing business risks, economic conditions and alternative investment
7 opportunities. When applying the standards of a fair rate of return, it must be recognized that
8 the end result must provide for the payment of interest on the company's debt, the payment of
9 dividends on the company's stock, the recovery of costs associated with securing capital, the
10 maintenance of reasonable credit quality for the company, and support of the company's
11 financial condition, which today would include those measures of financial performance in the
12 areas of interest coverage and adequate cash flow derived from a reasonable level of
13 earnings.

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APPENDIX C TO DIRECT TESTIMONY OF PAUL R. MOUL

EVALUATION OF RISK

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The rate of return required by investors is directly linked to the perceived level of risk.

The greater the risk of an investment, the higher is the required rate of return necessary to compensate for that risk all else being equal. Because investors will seek the highest rate of return available, considering the risk involved, the rate of return must at least equal the investor-required, market-determined cost of capital if public utilities are to attract the necessary investment capital on reasonable terms.

In the measurement of the cost of capital, it is necessary to assess the risk of a firm.

The level of risk for a firm is often defined as the uncertainty of achieving expected performance, and is sometimes viewed as a probability distribution of possible outcomes.

Hence, if the uncertainty of achieving an expected outcome is high, the risk is also high. As a consequence, high risk firms must offer investors higher returns than low risk firms, which pay less to attract capital from investors. This is because the level of uncertainty, or risk of not realizing expected returns, establishes the compensation required by investors in the capital markets. Of course, the risk of a firm must also be considered in the context of its ability to actually experience adequate earnings, which conform with a fair rate of return. Thus, if there is a high probability that a firm will not perform well due to fundamentally poor market conditions, investors will demand a higher return.

The investment risk of a firm is comprised of its business risk and financial risk.

Business risk is all risk other than financial risk, and is sometimes defined as the staying power of the market demand for a firm's product or service and the resulting inherent uncertainty of realizing expected pre-tax returns on the firm's assets. Business risk encompasses all operating factors, e.g., productivity, competition, management ability, etc. that bear upon the expected pre-tax operating income attributed to the fundamental nature of a

APPENDIX C TO DIRECT TESTIMONY OF PAUL R. MOUL

1 firm's business. Financial risk results from a firm's use of borrowed funds (or similar sources
2 of capital with fixed payments) in its capital structure, i.e., financial leverage. Thus, if a firm did
3 not employ financial leverage by borrowing any capital, its investment risk would be
4 represented by its business risk.

5 It is important to note that in evaluating the risk of regulated companies, financial
6 leverage cannot be considered in the same context as it is for non-regulated companies.
7 Financial leverage has a different meaning for regulated firms than for non-regulated
8 companies. For regulated public utilities, the cost of service formula gives the benefits of
9 financial leverage to consumers in the form of lower revenue requirements. For non-regulated
10 companies, all benefits of financial leverage are retained by the common stockholder.
11 Although retaining none of the benefits, regulated firms bear the risk of financial leverage.
12 Therefore, a regulated firm's rate of return on common equity must recognize the greater
13 financial risk shown by the higher leverage typically employed by public utilities.

14 Although no single index or group of indices can precisely quantify the relative
15 investment risk of a firm, financial analysts use a variety of indicators to assess that risk. For
16 example, the creditworthiness of a firm is revealed by its bond ratings. If the stock is traded,
17 the price-earnings multiple, dividend yield, and beta coefficients (a statistical measure of a
18 stock's relative volatility to the rest of the market) provide some gauge of overall risk. Other
19 indicators, which are reflective of business risk, include the variability of the rate of return on
20 equity, which is indicative of the uncertainty of actually achieving the expected earnings;
21 operating ratios (the percentage of revenues consumed by operating expenses, depreciation,
22 and taxes other than income tax), which are indicative of profitability; the quality of earnings,
23 which considers the degree to which earnings are the product of accounting principles or cost
24 deferrals; and the level of internally generated funds. Similarly, the proportion of senior capital

APPENDIX C TO DIRECT TESTIMONY OF PAUL R. MOUL

- 1 in a company's capitalization is the measure of financial risk, which is often analyzed in the
- 2 context of the equity ratio (i.e., the complement of the debt ratio).

APPENDIX D TO DIRECT TESTIMONY OF PAUL R. MOUL

COST OF EQUITY--GENERAL APPROACH

1
2 Through a fundamental financial analysis, the relative risk of a firm must be established
3 prior to the determination of its cost of equity. Any rate of return recommendation, which lacks
4 such a basis, will inevitably fail to provide a utility with a fair rate of return except by
5 coincidence. With a fundamental risk analysis as a foundation, standard financial models can
6 be employed by using informed judgment. The methods, which have been employed to
7 measure the cost of equity, include: the Discounted Cash Flow ("DCF") model, the Risk
8 Premium ("RP") approach, the Capital Asset Pricing Model ("CAPM") and the Comparable
9 Earnings ("CE") approach.

10 The traditional DCF model, while useful in providing some insight into the cost of
11 equity, is not an approach that should be used exclusively. The divergence of stock prices
12 from company-specific fundamentals can provide a misleading cost of equity calculation. As
13 reported in The Wall Street Journal on June 6, 1991, a statistical study published by Goldman
14 Sachs indicated that only 35% of stock price growth in the 1980's could be attributed to
15 earnings and interest rates. Further, 38% of the rise in stock prices during the 1980's was
16 attributed to unknown factors. The Goldman Sachs study highlights the serious limitations of a
17 model, such as DCF, which is founded upon identification of specific variables to explain stock
18 price growth. That is to say, when stock price growth exceeds growth in a company's earnings
19 per share, models such as DCF will misspecify investor expected returns, which are
20 comprised of capital gains, as well as dividend receipts. As such, a combination of methods
21 should be used to measure the cost of equity.

22 The Risk Premium analysis is founded upon the prospective cost of long-term debt,
23 i.e., the yield that the public utility must offer to raise long-term debt capital directly from
24 investors. To that yield must be added a risk premium in recognition of the greater risk of

APPENDIX D TO DIRECT TESTIMONY OF PAUL R. MOUL

1 common equity over debt. This additional risk is, of course, attributable to the fact that the
2 payment of interest and principal to creditors has priority over the payment of dividends and
3 return of capital to equity investors. Hence, equity investors require a higher rate of return
4 than the yield on long-term corporate bonds.

5 The CAPM is a model not unlike the traditional Risk Premium. The CAPM employs the
6 yield on a risk-free interest-bearing obligation plus a premium as compensation for risk. Aside
7 from the reliance on the risk-free rate of return, the CAPM gives specific quantification to
8 systematic (or market) risk as measured by beta.

9 The Comparable Earnings approach measures the returns expected/experienced by
10 other non-regulated firms and has been used extensively in rate of return analysis for over a
11 half century. However, its popularity diminished in the 1970s and 1980s with the
12 popularization of market-based models. Recently, there has been renewed interest in this
13 approach. Indeed, the financial community has expressed the view that the regulatory
14 process must consider the returns, which are being achieved in the non-regulated sector so
15 that public utilities can compete effectively in the capital markets. Indeed, with additional
16 competition being introduced throughout the traditionally regulated public utility industry,
17 returns expected to be realized by non-regulated firms have become increasingly relevant in the
18 ratesetting process. The Comparable Earnings approach considers directly those
19 requirements and it fits the established standards for a fair rate of return set forth in the
20 landmark decisions on the issue of rate of return. These decisions require that a fair return for
21 a utility must be equal to that earned by firms of comparable risk.

APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

DISCOUNTED CASH FLOW ANALYSIS

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Discounted Cash Flow ("DCF") theory seeks to explain the value of an economic or financial asset as the present value of future expected cash flows discounted at the appropriate risk-adjusted rate of return. Thus, if \$100 is to be received in a single payment 10 years subsequent to the acquisition of an asset, and the appropriate risk-related interest rate is 8%, the present value of the asset would be \$46.32 (Value = \$100 ÷ (1.08)¹⁰) arising from the discounted future cash flow. Conversely, knowing the present \$46.32 price of an asset (where price = value), the \$100 future expected cash flow to be received 10 years hence shows an 8% annual rate of return implicit in the price and future cash flows expected to be received.

In its simplest form, the DCF theory considers the number of years from which the cash flow will be derived and the annual compound interest rate, which reflects the risk or uncertainty, associated with the cash flows. It is appropriate to reiterate that the dollar values to be discounted are future cash flows.

DCF theory is flexible and can be used to estimate value (or price) or the annual required rate of return under a wide variety of conditions. The theory underlying the DCF methodology can be easily illustrated by utilizing the investment horizon associated with a preferred stock not having an annual sinking fund provision. In this case, the investment horizon is infinite, which reflects the perpetuity of a preferred stock. If P represents price, Kp is the required rate of return on a preferred stock, and D is the annual dividend (P and D with time subscripts), the value of a preferred share is equal to the present value of the dividends to be received in the future discounted at the appropriate risk-adjusted interest rate, Kp . In this circumstance:

23

$$P_0 = \frac{D_1}{(1 + Kp)} + \frac{D_2}{(1 + Kp)^2} + \frac{D_3}{(1 + Kp)^3} + \dots + \frac{D_n}{(1 + Kp)^n}$$

APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 If $D_1 = D_2 = D_3 = \dots D_n$ as is the case for preferred stock, and n approaches infinity, as is the
2 case for non-callable preferred stock without a sinking fund, then this equation reduces to:

3
$$P_0 = \frac{D_1}{Kp}$$

4 This equation can be used to solve for the annual rate of return on a preferred stock when the
5 current price and subsequent annual dividends are known. For example, with $D_1 = \$1.00$, and
6 $P_0 = \$10$, then $Kp = \$1.00 \div \10 , or 10%.

7 The dividend discount equation, first shown, is the generic DCF valuation model for all
8 equities, both preferred and common. While preferred stock generally pays a constant
9 dividend, permitting the simplification subsequently noted, common stock dividends are not
10 constant. Therefore, absent some other simplifying condition, it is necessary to rely upon the
11 generic form of the DCF. If, however, it is assumed that $D_1, D_2, D_3, \dots D_n$ are systematically
12 related to one another by a constant growth rate (g), so that $D_0(1 + g) = D_1, D_1(1 + g) = D_2, D_2$
13 $(1 + g) = D_3$ and so on approaching infinity, and if Ks (the required rate of return on a common
14 stock) is greater than g , then the DCF equation can be reduced to:

$$P_0 = \frac{D_1}{Ks - g} \text{ or } P_0 = \frac{D_0(1 + g)}{Ks - g}$$

15 which is the periodic form of the "Gordon" model.¹ Proof of the DCF equation is found in all
16 modern basic finance textbooks. This DCF equation can be easily solved as:

¹Although the popular application of the DCF model is often attributed to the work of Myron J. Gordon in the mid-1950's, J. B. Williams expounded the DCF model in its present form nearly two decades earlier.

APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

$$K_s = \frac{D_0(1+g)}{P_0} + g$$

1 which is the periodic form of the Gordon Model commonly applied in estimating equity rates of
2 return in rate cases. When used for this purpose, K_s is the annual rate of return on common
3 equity demanded by investors to induce them to hold a firm's common stock. Therefore, the
4 variables D_0 , P_0 and g must be estimated in the context of the market for equities, so that the
5 rate of return, which a public utility is permitted the opportunity to earn, has meaning and
6 reflects the investor-required cost rate.

7 Application of the Gordon model with market derived variables is straightforward. For
8 example, using the most recent prior annualized dividend (D_0) of \$0.80, the current price (P_0)
9 of \$10.00, and the investor expected dividend growth rate (g) of 5%, the solution of the DCF
10 formula provides a 13.4% rate of return. The dividend yield component in this instance is
11 8.4%, and the capital gain component is 5%, which together represent the total 13.4% annual
12 rate of return required by investors. The capital gain component of the total return may be
13 calculated with two adjacent future year prices. For example, in the eleventh year of the
14 holding period, the price per share would be \$17.10 as compared with the price per share of
15 \$16.29 in the tenth year which demonstrates the 5% annual capital gain yield.

16 Some DCF devotees believe that it is more appropriate to estimate the required return
17 on equity with a model which permits the use of multiple growth rates. This may be a plausible
18 approach to DCF, where investors expect different dividend growth rates in the near term and
19 long run. If two growth rates, one near term and one long-run, are to be used in the context of
20 a price (P_0) of \$10.00, a dividend (D_0) of \$0.80, a near-term growth rate of 5.5%, and a long-

APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 run expected growth rate of 5.0% beginning at year 6, the required rate of return is 13.57%
2 solved with a computer by iteration.

3 Dividend Yield

4 The historical annual dividend yield for the Gas Group is shown on Schedule 3. The
5 2004-2008 five-year average dividend yield was 3.8% for the Gas Group. The monthly
6 dividend yields for the past twelve months are shown graphically on Schedule 7. These
7 dividend yields reflect an adjustment to the month-end closing prices to remove the pro rata
8 accumulation of the quarterly dividend amount since the last ex-dividend date.

9 The ex-dividend date usually occurs two business days before the record date of the
10 dividend (i.e., the date by which a shareholder must own the shares to be entitled to the
11 dividend payment--usually about two to three weeks prior to the actual payment). During a
12 quarter (here defined as 91 days), the price of a stock moves up ratably by the dividend
13 amount as the ex-dividend date approaches. The stock's price then falls by the amount of the
14 dividend on the ex-dividend date. Therefore, it is necessary to calculate the fraction of the
15 quarterly dividend since the time of the last ex-dividend date and to remove that amount from
16 the price. This adjustment reflects normal recurring pricing of stocks in the market, and
17 establishes a price which will reflect the true yield on a stock.

18 A six-month average dividend yield has been used to recognize the prospective
19 orientation of the ratesetting process as explained in the direct testimony. For the purpose of
20 a DCF calculation, the average dividend yields must be adjusted to reflect the prospective
21 nature of the dividend payments, i.e., the higher expected dividends for the future rather than
22 the recent dividend payment annualized. An adjustment to the dividend yield component,
23 when computed with annualized dividends, is required based upon investor expectation of
24 quarterly dividend increases.

APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 The procedure to adjust the average dividend yield for the expectation of a dividend
2 increase during the initial investment period will be at a rate of one-half the growth component,
3 developed below. The DCF equation, showing the quarterly dividend payments as D_0 , may be
4 stated in this fashion:

$$K = \frac{D_0(I+g)^0 + D_0(I+g)^0 + D_0(I+g)^1 + D_0(I+g)^1}{P_0} + g$$

5 The adjustment factor, based upon one-half the expected growth rate developed in my direct
6 testimony, will be 3.000% (6.00% x .5) for the Gas Group, which assumes that two dividend
7 payments will be at the expected higher rate during the initial investment period. Using the
8 six-month average dividend yield as a base, the prospective (forward) dividend yield would be
9 4.40% (4.27% x 1.03000) for the Gas Group.

10 Another DCF model that reflects the discrete growth in the quarterly dividend (D_0) is as
11 follows:

$$K = \frac{D_0(I+g)^{.25} + D_0(I+g)^{.50} + D_0(I+g)^{.75} + D_0(I+g)^{1.00}}{P_0} + g$$

12 This procedure confirms the reasonableness of the forward dividend yield previously
13 calculated. The quarterly discrete adjustment provides a dividend yield of 4.43% (4.27% x
14 1.03723) for the Gas Group. The use of an adjustment is required for the periodic form of the
15 DCF in order to properly recognize that dividends grow on a discrete basis.

APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 In either of the preceding DCF dividend yield adjustments, there is no recognition for
2 the compound returns attributed to the quarterly dividend payments. Investors have the
3 opportunity to reinvest quarterly dividend receipts. Recognizing the compounding of the
4 periodic quarterly dividend payments (D_0), results in a third DCF formulation:

$$k = \left[\left(1 + \frac{D_0}{P_0} \right)^4 - 1 \right] + g$$

5 This DCF equation provides no further recognition of growth in the quarterly dividend.
6 Combining discrete quarterly dividend growth with quarterly compounding would provide the
7 following DCF formulation, stating the quarterly dividend payments (D_0):

$$k = \left[\left(1 + \frac{D_0(1+g)^{25}}{P_0} \right)^4 - 1 \right] + g$$

8 A compounding of the quarterly dividend yield provides another procedure to recognize the
9 necessity for an adjusted dividend yield. The unadjusted average quarterly dividend yield was
10 1.0675% ($4.27\% \div 4$) for the Gas Group. The compound dividend yield would be 4.40%
11 ($1.010832^4 - 1$) for the Gas Group, recognizing quarterly dividend payments in a forward-looking
12 manner. These dividend yields conform with investors' expectations in the context of
13 reinvestment of their cash dividend.

14 For the Gas Group, a 4.41% forward-looking dividend yield is the average ($4.40\% +$
15 $4.43\% + 4.40\% = 13.23\% \div 3$) of the adjusted dividend yield using the form $D_0/P_0(1+.5g)$, the

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1 dividend yield recognizing discrete quarterly growth, and the quarterly compound dividend
2 yield with discrete quarterly growth.

3 Growth Rate

4 If viewed in its infinite form, the DCF model is represented by the discounted value of
5 an endless stream of growing dividends. It would, however, require 100 years of future
6 dividend payments so that the discounted value of those payments would equate to the
7 present price so that the discount rate and the rate of return shown by the simplified Gordon
8 form of the DCF model would be about the same. A century of dividend receipts represents
9 an unrealistic investment horizon from almost any perspective. Because stocks are not held
10 by investors forever, the growth in the share value (i.e., capital appreciation, or capital gains
11 yield) is most relevant to investors' total return expectations. Hence, investor expected returns
12 in the equity market are provided by capital appreciation of the investment as well as receipt of
13 dividends. As such, the sale price of a stock can be viewed as a liquidating dividend which can
14 be discounted along with the annual dividend receipts during the investment holding period to
15 arrive at the investor expected return.

16 In its constant growth form, the DCF assumes that with a constant return on book
17 common equity and constant dividend payout ratio, a firm's earnings per share, dividends per
18 share and book value per share will grow at the same constant rate, absent any external
19 financing by a firm. Because these constant growth assumptions do not actually prevail in the
20 capital markets, the capital appreciation potential of an equity investment is best measured by
21 the expected growth in earnings per share. Since the traditional form of the DCF assumes no
22 change in the price-earnings multiple, the value of a firm's equity will grow at the same rate as
23 earnings per share. Hence, the capital gains yield is best measured by earnings per share
24 growth using company-specific variables.

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1 Investors consider both historical and projected data in the context of the expected
2 growth rate for a firm. An investor can compute historical growth rates using compound
3 growth rates or growth rate trend lines. Otherwise, an investor can rely upon published growth
4 rates as provided in widely-circulated, influential publications. However, a traditional constant
5 growth DCF analysis that is limited to such inputs suffers from the assumption of no change in
6 the price-earnings multiple, i.e., that the value of a firm's equity will grow at the same rate as
7 earnings. Some of the factors which actually contribute to investors' expectations of earnings
8 growth and which should be considered in assessing those expectations, are: (i) the earnings
9 rate on existing equity, (ii) the portion of earnings not paid out in dividends, (iii) sales of
10 additional common equity, (iv) reacquisition of common stock previously issued, (v) changes in
11 financial leverage, (vi) acquisitions of new business opportunities, (vii) profitable liquidation of
12 assets, and (viii) repositioning of existing assets. The realities of the equity market regarding
13 total return expectations, however, also reflect factors other than these inputs. Therefore, the
14 DCF model contains overly restrictive limitations when the growth component is stated in
15 terms of earnings per share (the basis for the capital gains yield) or dividends per share (the
16 basis for the infinite dividend discount model). In these situations, there is inadequate
17 recognition of the capital gains yields arising from stock price growth which could exceed
18 earnings or dividends growth.

19 To assess the growth component of the DCF, analysts' projections of future growth
20 influence investor expectations as explained above. One influential publication is The Value
21 Line Investment Survey which contains estimated future projections of growth. The Value Line
22 Investment Survey provides growth estimates which are stated within a common economic
23 environment for the purpose of measuring relative growth potential. The basis for these
24 projections is the Value Line 3 to 5 year hypothetical economy. The Value Line hypothetical

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1 economic environment is represented by components and subcomponents of the National
2 Income Accounts which reflect in the aggregate assumptions concerning the unemployment
3 rate, manpower productivity, price inflation, corporate income tax rate, high-grade corporate
4 bond interest rates, and Fed policies. Individual estimates begin with the correlation of sales,
5 earnings and dividends of a company to appropriate components or subcomponents of the
6 future National Income Accounts. These calculations provide a consistent basis for the
7 published forecasts. Value Line's evaluation of a specific company's future prospects are
8 considered in the context of specific operating characteristics that influence the published
9 projections. Of particular importance for regulated firms, Value Line considers the regulatory
10 quality, rates of return recently authorized, the historic ability of the firm to actually experience
11 the authorized rates of return, the firm's budgeted capital spending, the firm's financing
12 forecast, and the dividend payout ratio. The wide circulation of this source and frequent
13 reference to Value Line in financial circles indicate that this publication has an influence on
14 investor judgment with regard to expectations for the future.

15 There are other sources of earnings growth forecasts. One of these sources is the
16 Institutional Brokers Estimate System ("IBES"). The IBES service provides data on consensus
17 earnings per share forecasts and five-year earnings growth rate estimates. The publisher of
18 IBES has been purchased by Thomson/First Call. The IBES forecasts have been integrated
19 into the First Call consensus growth forecasts. The earnings estimates are obtained from
20 financial analysts at brokerage research departments and from institutions whose securities
21 analysts are projecting earnings for companies in the First Call universe of companies. Other
22 services that tabulate earnings forecasts and publish them are Zacks Investment Research.
23 As with the IBES/First Call forecasts, Zacks provide consensus forecasts collected from
24 analysts for most publically traded companies.

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1 In each of these publications, forecasts of earnings per share for the current and
2 subsequent year receive prominent coverage. That is to say, IBES/First Call, Zacks, and
3 Value Line show estimates of current-year earnings and projections for the next year. While
4 the DCF model typically focusses upon long-run estimates of growth, stock prices are clearly
5 influenced by current and near-term earnings prospects. Therefore, the near-term earnings
6 per share growth rates should also be factored into a growth rate determination.

7 Although forecasts of future performance are investor influencing², equity investors
8 may also rely upon the observations of past performance. Investors' expectations of future
9 growth rates may be determined, in part, by an analysis of historical growth rates. It is
10 apparent that any serious investor would advise himself/herself of historical performance prior
11 to taking an investment position in a firm. Earnings per share and dividends per share
12 represent the principal financial variables which influence investor growth expectations.

13 Other financial variables are sometimes considered in rate case proceedings. For
14 example, a company's internal growth rate, derived from the return rate on book common
15 equity and the related retention ratio, is sometimes considered. This growth rate measure is
16 represented by the Value Line forecast "BxR" shown on Schedule 9. Internal growth rates are
17 often used as a proxy for book value growth. Unfortunately, this measure of growth is often
18 not reflective of investor-expected growth. This is especially important when there is an
19 indication of a prospective change in dividend payout ratio, earned return on book common
20 equity, change in market-to-book ratios or other fundamental changes in the character of the
21 business. Nevertheless, I have also shown the historical and projected growth rates in book
22 value per share and internal growth rates.

²As shown in a National Bureau of Economic Research monograph by John G. Cragg and
Burton G. Malkiel, Expectations and the Structure of Share Prices, University of Chicago Press 1982.

APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1

Leverage Adjustment

2 As noted previously, the divergence of stock prices from book values creates a conflict
3 within the DCF model when the results of a market-derived cost of equity are applied to the
4 common equity account measured at book value in the ratesetting context. This is the
5 situation today where the market price of stock exceeds its book value for most companies.
6 This divergence of price and book value also creates a financial risk difference, whereby the
7 capitalization of a utility measured at its market value contains relatively less debt and more
8 equity than the capitalization measured at its book value. It is a well-accepted fact of financial
9 theory that a relatively higher proportion of equity in the capitalization has less financial risk
10 than another capital structure more heavily weighted with debt. This is the situation for the
11 Gas Group where the market value of its capitalization contains more equity than is shown by
12 the book capitalization. The following comparison demonstrates this situation where the
13 market capitalization is developed by taking the "Fair Value of Financial Instruments"
14 (Disclosures about Fair Value of Financial Instruments -- Statement of Financial Accounting
15 Standards ("FAS") No. 107) as shown in the annual report for these companies and the
16 market value of the common equity using the price of stock. The comparison of capital
17 structure ratios is:

Water Group	Capitalization at Market Value (Fair Value)	Capitalization at Book Value (Carrying Amounts)
Long-term Debt	30.24%	43.81%
Preferred Stock	0.17	0.24
Common Equity	<u>69.59</u>	<u>55.95</u>
Total	<u>100.00%</u>	<u>100.00%</u>

28 With regard to the capital structure ratios represented by the carrying amounts shown above,
there are some variances from the ratios shown on Schedule 3. These variances arise from

APPENDIX E TO DIRECT TESTIMONY OF PAUL R. MOUL

1 the use of balance sheet values in computing the capital structure ratios shown on Schedule 3
 2 and the use of the Carrying Amounts of the Financial Instruments according to FAS 107 (the
 3 Carrying Amounts were used in the table shown above to be comparable to the Fair Value
 4 amounts used in the comparison calculations).

5 With the capital ratios calculated above, is necessary to first calculate the cost of equity
 6 for a firm without any leverage. The cost of equity for an unleveraged firm using the capital
 7 structure ratios calculated with market values is:

$$8 \quad ku = ke - (((ku - i) (1-t) D / E) - (ku - d) P / E)$$

$$9 \quad 9.38\% = 10.41\% - (((9.38\% - 5.77\%) \cdot 0.65) \cdot 30.24\% / 69.59\%) - (9.38\% - 6.04\%) \cdot 0.17\% / 69.59\%$$

10 where ku = cost of equity for an all-equity firm, ke = market determined cost equity, i = cost of
 11 debt³, d = dividend rate on preferred stock⁴, D = debt ratio, P = preferred stock ratio, and E =
 12 common equity ratio. The formula shown above indicates that the cost of equity for a firm with
 13 100% equity is 9.38% using the market value of the Gas Group's capitalization. Having
 14 determined that the cost of equity is 9.38% for a firm with 100% equity, the rate of return on
 15 common equity associated with the book value capital structure is:

$$16 \quad ke = ku + (((ku - i) (1-t) D / E) + (ku - d) P / E)$$

$$17 \quad 11.23\% = 9.38\% + (((9.38\% - 5.77\%) \cdot 0.65) \cdot 43.81\% / 55.95\%) + (9.38\% - 6.04\%) \cdot 0.24\% / 55.95\%.$$

³ The cost of debt is the six-month average yield on Moody's A rated public utility bonds.

⁴ The cost of preferred is the six-month average yield on Moody's "a" rated preferred stock.

APPENDIX F TO DIRECT TESTIMONY OF PAUL R. MOUL

1

FLOTATION COST ADJUSTMENT

2 The rate of return on common equity must be high enough to avoid dilution when additional
3 common equity is issued. In this regard, the rate of return on book common equity for public
4 utilities requires recognition of specific factors other than just the market-determined cost of
5 equity. A market price of common stock above book value is necessary to attract future capital
6 on reasonable terms in competition with other seekers of equity capital. Non-regulated
7 companies traditionally have experienced common stock prices consistently above book value.
8 For a public utility to be competitive in the capital markets, similar recognition should be
9 provided, given the understated value of net plant investment which is represented by historical
10 costs much lower than current cost. Moreover, the market value of a public utility stock must be
11 above book value to provide recognition of market pressure, issuance and selling expenses
12 which reduce the net proceeds realized from the sale of new shares of common stock. A
13 market price of stock above book value will maintain the financial integrity of shares previously
14 issued and is necessary to avoid dilution when new shares are offered.

15 The rate of return on common equity should provide for the underwriting discount and
16 company issuance expenses associated with the sale of new common stock. It is the net
17 proceeds, after payment of these costs that are available to the company, because the issuance
18 costs are paid from the initial offering price to the public. Market pressure occurs when the
19 news of an impending issue of new common shares impacts the pre-offering price of stock. The
20 stock price often declines because of the prospect of an increase in the supply of shares. The
21 difficulty encountered in measuring market pressure relates to the time frame considered,
22 general market conditions, and management action during the offering period. An indication of
23 negative market pressure could be the product of the techniques employed to measure
24 pressure and not the prospect of an additional supply of shares related to the new issue.

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1 Even in the situation where a company will not issue common stock during the near
2 term, the flotation cost adjustment factor should be applied to the common equity cost rate. A
3 public utility must be in a competitive capital attraction posture at all times. To deny recognition
4 of a market value of equity above book value would be discriminatory when other comparable
5 companies receive an allowance in this regard. Moreover, to reduce the return rate on common
6 equity by failing to recognize this factor would likewise result in a company being less
7 competitive in the bond market, because a lower resulting overall rate of return would provide
8 less competitive fixed-charge coverage. It cannot be said that a public utility's stock price
9 already considers an allowance for flotation costs. This is because investors in either fixed-
10 income bonds or common stocks seek their required rate of return by reference to alternative
11 investment opportunities, and are not concerned with the issuance costs incurred by a firm
12 borrowing long-term debt or issuing common equity.

13 Historical data concerning issuance and selling expenses (excluding market pressure) is
14 shown on Schedule 10. To adjust for the cost of raising new common equity capital, the rate of
15 return on common equity should recognize an appropriate multiple in order to allow for a market
16 price of stock above book value. This would provide recognition for flotation costs, which are
17 shown to be 4.0% for public offerings of common stocks by water companies from 2003 to
18 2008. Because these costs are not recovered elsewhere, they must be recognized in the rate of
19 return. Since I apply the flotation cost to the entire cost of equity, I have only used a
20 modification factor of 1.02 which is applied to the unadjusted DCF-measure of the cost of equity
21 to cover issuance expense. If the modification factor were applied to only a portion of the cost
22 of equity, such as just the dividend yield, then a higher factor would be necessary.

APPENDIX G TO DIRECT TESTIMONY OF PAUL R. MOUL

INTEREST RATES

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Interest rates can be viewed in their traditional nominal terms (i.e., the stated rate of interest) and in real terms (i.e., the stated rate of interest less the expected rate of inflation). Absent consideration of inflation, the real rate of interest is determined generally by supply factors which are influenced by investors willingness to forego current consumption (i.e., to save) and demand factors that are influenced by the opportunities to derive income from productive investments. Added to the real rate of interest is compensation required by investors for the inflationary impact of the declining purchasing power of their income received in the future. While interest rates are clearly influenced by the changing annual rate of inflation, it is important to note that the expected rate of inflation that is reflected in current interest rates may be quite different from the prevailing rate of inflation.

Rates of interest also vary by the type of interest bearing instrument. Investors require compensation for the risk associated with the term of the investment and the risk of default. The risk associated with the term of the investment is usually shown by the yield curve, i.e., the difference in rates across maturities. The typical structure is represented by a positive yield curve, which provides progressively higher interest rates as the maturities are lengthened. Flat (i.e., relatively level rates across maturities) or inverted (i.e., higher short-term rates than long-term rates) yield curves occur less frequently.

The risk of default is typically associated with the creditworthiness of the borrower. Differences in interest rates can be traced to the credit quality ratings assigned by the bond rating agencies, such as Moody's Investors Service, Inc. and Standard & Poor's Corporation. Obligations of the United States Treasury are usually considered to be free of default risk, and hence reflect only the real rate of interest, compensation for expected inflation, and maturity risk. The Treasury has been issuing inflation-indexed notes, which

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1 automatically provide compensation to investors for future inflation, thereby providing a
2 lower current yield on these issues.

3 Interest Rate Environment

4 Federal Reserve Board ("Fed") policy actions, which impact directly short-term
5 interest rates also substantially, affect investor sentiment in long-term fixed-income
6 securities markets. In this regard, the Fed has often pursued policies designed to build
7 investor confidence in the fixed-income securities market. Formative Fed policy has had a
8 long history, as exemplified by the historic 1951 Treasury-Federal Reserve Accord, and
9 more recently, deregulation within the financial system, which increased the level and
10 volatility of interest rates. The Fed has indicated that it will follow a monetary policy
11 designed to promote noninflationary economic growth.

12 As background to the recent levels of interest rates, history shows that the Open
13 Market Committee of the Federal Reserve board ("FOMC") began a series of moves toward
14 lower short-term interest rates in mid-1990 -- at the outset of the previous recession.
15 Monetary policy was influenced at that time by (i) steps taken to reduce the federal budget
16 deficit, (ii) slowing economic growth, (iii) rising unemployment, and (iv) measures intended to
17 avoid a credit crunch. Thereafter, the Federal government initiated several bold proposals
18 to deal with future borrowings by the Treasury. With lower expected federal budget deficits
19 and reduced Treasury borrowings, together with limitations on the supply of new 30-year
20 Treasury bonds, long-term interest rates declined to a twenty-year low, reaching a trough of
21 5.78% in October 1993.

22 On February 4, 1994, the FOMC began a series of increases in the Fed Funds rate
23 (i.e., the interest rate on excess overnight bank reserves). The initial increase represented
24 the first rise in short-term interest rates in five years. The series of seven increases doubled
25 the Fed Funds rate to 6%. The increases in short-term interest rates also caused long-term

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1 rates to move up, continuing a trend, which began in the fourth quarter of 1993. The cyclical
2 peak in long-term interest rates was reached on November 7 and 14, 1994 when 30-year
3 Treasury bonds attained an 8.16% yield. Thereafter, long-term Treasury bond yields
4 generally declined.

5 Beginning in mid-February 1996, long-term interest rates moved upward from their
6 previous lows. After initially reaching a level of 6.75% on March 15, 1996, long-term interest
7 rates continued to climb and reached a peak of 7.19% on July 5 and 8, 1996. For the period
8 leading up to the 1996 Presidential election, long-term Treasury bonds generally traded
9 within this range. After the election, interest rates moderated, returning to a level somewhat
10 below the previous trading range. Thereafter, in December 1996, interest rates returned to
11 a range of 6.5% to 7.0%, which existed for much of 1996.

12 On March 25, 1997, the FOMC decided to tighten monetary conditions through a
13 one-quarter percentage point increase in the Fed Funds rate. This tightening increased the
14 Fed Funds rate to 5.5%. In making this move, the FOMC stated that it was concerned by
15 persistent strength of demand in the economy, which it feared would increase the risk of
16 inflationary imbalances that could eventually interfere with the long economic expansion.

17 In the fourth quarter of 1997, the yields on Treasury bonds began to decline rapidly
18 in response to an increase in demand for Treasury securities caused by a flight to safety
19 triggered by the currency and stock market crisis in Asia. Liquidity provided by the Treasury
20 market makes these bonds an attractive investment in times of crisis. This is because
21 Treasury securities encompass a very large market, which provides ease of trading, and
22 carry a premium for safety. During the fourth quarter of 1997, Treasury bond yields pierced
23 the psychologically important 6% level for the first time since 1993.

24 Through the first half of 1998, the yields on long-term Treasury bonds fluctuated
25 within a range of about 5.6% to 6.1% reflecting their attractiveness and safety. In the third

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1 quarter of 1998, there was further deterioration of investor confidence in global financial
2 markets. This loss of confidence followed the moratorium (i.e., default) by Russia on its
3 sovereign debt and fears associated with problems in Latin America. While not significant to
4 the global economy in the aggregate, the August 17 default by Russia had a significant
5 negative impact on investor confidence, following earlier discontent surrounding the crisis in
6 Asia. These events subsequently led to a general pull back of risk-taking as displayed by
7 banks growing reluctance to lend, worries of an expanding credit crunch, lower stock prices,
8 and higher yields on bonds of riskier companies. These events contributed to the failure of
9 the hedge fund, Long-Term Capital Management.

10 In response to these events, the FOMC cut the Fed Funds rate just prior to the mid-
11 term Congressional elections. The FOMC's action was based upon concerns over how
12 increasing weakness in foreign economies would affect the U.S. economy. As recently as
13 July 1998, the FOMC had been more concerned about fighting inflation than the state of the
14 economy. The initial rate cut was the first of three reductions by the FOMC. Thereafter, the
15 yield on long-term Treasury bonds reached a 30-year low of 4.70% on October 5, 1998.
16 Long-term Treasury yields below 5% had not been seen since 1967. Unlike the first rate cut
17 that was widely anticipated, the second rate reduction by the FOMC was a surprise to the
18 markets. A third reduction in short-term interest rates occurred in November 1998 when the
19 FOMC reduced the Fed Funds rate to 4.75%.

20 All of these events prompted an increase in the prices for Treasury bonds, which
21 lead to the low yields described above. Another factor that contributed to the decline in
22 yields on long-term Treasury bonds was a reduction in the supply of new Treasury issues
23 coming to market due to the Federal budget surplus -- the first in nearly 30 years. The dollar
24 amount of Treasury bonds being issued declined by 30% in two years thus resulting in

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1 higher prices and lower yields. In addition, rumors of some struggling hedge funds
2 unwinding their positions further added to the gains in Treasury bond prices.

3 The financial crisis that spread from Asia to Russia and to Latin America pushed
4 nervous investors from stocks into Treasury bonds, thus increasing demand for bonds, just
5 when supply was shrinking. There was also a move from corporate bonds to Treasury
6 bonds to take advantage of appreciation in the Treasury market. This resulted in a certain
7 amount of exuberance for Treasury bond investments that formerly was reserved for the
8 stock market. Moreover, yields in the fourth quarter of 1998 became extremely volatile as
9 shown by Treasury yields that fell from 5.10% on September 29 to 4.70% on October 5, and
10 thereafter returned to 5.10% on October 13. A decline and rebound of 40 basis points in
11 Treasury yields in a two-week time frame is remarkable.

12 Beginning in mid-1999, the FOMC raised interest rates on six occasions reversing its
13 actions in the fall of 1998. On June 30, 1999, August 24, 1999, November 16, 1999,
14 February 2, 2000, March 21, 2000, and May 16, 2000, the FOMC raised the Fed Funds rate
15 to 6.50%. This brought the Fed Funds rate to its highest level since 1991, and was 175
16 basis points higher than the level that occurred at the height of the Asian currency and stock
17 market crisis. At the time, these actions were taken in response to more normally
18 functioning financial markets, tight labor markets, and a reversal of the monetary ease that
19 was required earlier in response to the global financial market turmoil.

20 As the year 2000 drew to a close, economic activity slowed and consumer
21 confidence began to weaken. In two steps at the beginning and at the end of January 2001,
22 the FOMC reduced the Fed Funds rate by one percentage point. These actions brought the
23 Fed Funds rate to 5.50%. The FOMC described its actions as "a rapid and forceful
24 response of monetary policy" to eroding consumer and business confidence exemplified by
25 weaker retail sales and business spending on capital equipment and cut backs in

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1 manufacturing production. Subsequently, on March 20, 2001, April 18, 2001, May 15, 2001,
2 June 27, 2001, and August 21, 2001, the FOMC lowered the Fed Funds in steps consisting
3 of three 50 basis points decrements followed by two 25 basis points decrements. These
4 actions took the Fed Funds rate to 3.50%. The FOMC observed on August 21, 2001:

5 Household demand has been sustained, but business profits
6 and capital spending continue to weaken and growth abroad
7 is slowing, weighing on the U.S. economy. The associated
8 easing of pressures on labor and product markets is
9 expected to keep inflation contained.

10
11 Although long-term prospects for productivity growth and the
12 economy remain favorable, the Committee continues to
13 believe that against the background of its long-run goals of
14 price stability and sustainable economic growth and of the
15 information currently available, the risks are weighted mainly
16 toward conditions that may generate economic weakness in
17 the foreseeable future.

18
19 After the terrorist attack on September 11, 2001, the FOMC made two additional 50 basis
20 points reductions in the Fed Funds rate. The first reduction occurred on September 17,
21 2001 and followed the four-day closure of the financial markets following the terrorist
22 attacks. The second reduction occurred at the October 2 meeting of the FOMC where it
23 observed:

24 The terrorist attacks have significantly heightened uncertainty
25 in an economy that was already weak. Business and
26 household spending as a consequence are being further
27 damped. Nonetheless, the long-term prospects for
28 productivity growth and the economy remain favorable and
29 should become evident once the unusual forces restraining
30 demand abate.

31
32 Afterward, the FOMC reduced the Fed Funds rate by 50 basis points on November 6, 2001
33 and by 25 basis points on December 11, 2001. In total, short-term interest rates were
34 reduced by the FOMC eleven (11) times during the year 2001. These actions cut the Fed
35 Funds rate by 4.75% and resulted in 1.75% for the Fed Funds rate.

36 In an attempt to deal with weakening fundamentals in the economy recovering from

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1 the recession that began in March 2001, the FOMC provided a psychologically important
2 one-half percentage point reduction in the federal funds rate. The rate cut was twice as
3 large as the market expected, and brought the fed funds rate to 1.25% on November 6,
4 2002. The FOMC stated that:

5 The Committee continues to believe that an accommodative
6 stance of monetary policy, coupled with still-robust underlying
7 growth in productivity, is providing important ongoing support
8 to economic activity. However, incoming economic data
9 have tended to confirm that greater uncertainty, in part
10 attributable to heightened geopolitical risks, is currently
11 inhibiting spending, production, and employment. Inflation
12 and inflation expectations remain well contained.

13
14 In these circumstances, the Committee believes that today's
15 additional monetary easing should prove helpful as the
16 economy works its way through this current soft spot. With
17 this action, the Committee believes that, against the
18 background of its long-run goals of price stability and
19 sustainable economic growth and of the information currently
20 available, the risks are balanced with respect to the
21 prospects for both goals in the foreseeable future.

22
23 As 2003 unfolded, there was a continuing expectation of lower yields on Treasury
24 securities. In fact, the yield on ten-year Treasury notes reached a 45-year low near the end
25 of the second quarter of 2003. For long-term Treasury bonds, those yields culminated with
26 a 4.24% yield on June 13, 2003. Soon thereafter, the FOMC reduced the Fed Funds rate
27 by 25 basis points on June 25, 2003. In announcing its action, the FOMC stated:

28 The Committee continues to believe that an accommodative
29 stance of monetary policy, coupled with still robust underlying
30 growth in productivity, is providing important ongoing support
31 to economic activity. Recent signs point to a firming in
32 spending, markedly improved financial conditions, and labor
33 and product markets that are stabilizing. The economy,
34 nonetheless, has yet to exhibit sustainable growth. With
35 inflationary expectations subdued, the Committee judged that
36 a slightly more expansive monetary policy would add further
37 support for an economy which it expects to improve over time.

38
39 Thereafter, intermediate and long-term Treasury yields moved marketedly higher. Higher

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1 yields on long-term Treasury bonds, which exceeded 5.00% can be traced to: (i) the
2 market's disappointment that the Fed Funds rate was not reduced below 1.00%, (ii) an
3 indication that the Fed will not use unconventional methods for implementing monetary
4 policy, (iii) growing confidence in a strengthening economy, and (iv) concerns regarding the
5 Federal budget deficit. All these factors significantly changed the sentiment in the bond
6 market.

7 For the remainder of 2003, the FOMC continued with its balanced monetary policy,
8 thereby retaining the 1% Fed Funds rate. However, in 2004, the FOMC initiated a policy of
9 moving toward a more neutral Fed Funds rate (i.e., removing the bias of abnormal low
10 rates). On June 30, 2004, August 10, 2004, September 21, 2004, November 10, 2004,
11 December 14, 2004, February 2, 2005, March 22, 2005, May 3, 2005, June 30, 2005,
12 August 9, 2005, September 20, 2005, November 1, 2005, December 13, 2005, January 31,
13 2006, March 28, 2006, May 10, 2006, and June 29, 2006, the FOMC increased the Fed
14 Funds rate in seventeen 25 basis point increments. These policy actions are widely
15 interpreted as part of the process of moving toward a more neutral range for the Fed Funds
16 rate.

17 Just after the FOMC meeting on August 7, 2007, where the FOMC decided to retain
18 a 5.25% Fed Funds rate, turmoil in the credit markets prompted central banks throughout
19 the world to inject over \$325 billion of reserves into the banking system over a three-day
20 period in reaction to a credit crunch. Problems had been developing earlier in 2007,
21 beginning in the market for asset-backed securities linked to subprime mortgages.
22 Valuation uncertainties for these securities caused liquidity concerns for hedge funds,
23 investment banks, and financial institutions. The market for commercial paper, the most
24 liquid part of the credit markets for non-Treasury securities, was also affected. In response
25 to the market turmoil, the FOMC issued the following statement, the first of its type since

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1 after the September 11, 2001 terrorists' attack.

2 The Federal Reserve is providing liquidity to facilitate the
3 orderly functioning of financial markets.

4
5 The Federal Reserve will provide reserves as necessary
6 through open market operations to promote trading in the
7 federal funds market at rates close to the Federal Open Market
8 Committee's target rate of 5-1/4 percent. In current
9 circumstances, depository institutions may experience unusual
10 funding needs because of dislocations in money and credit
11 markets. As always, the discount window is available as a
12 source of funding.

13
14 Then, one week after its initial announcement, the FOMC made a surprise reduction of 50
15 basis points in the discount rate to narrow the spread between this rate and the target Fed
16 Funds rate. At the same time, the FOMC made the following statement:

17 Financial market conditions have deteriorated, and tighter
18 credit conditions and increased uncertainty have the potential
19 to restrain economic growth going forward. In these
20 circumstances, although recent data suggest that the economy
21 has continued to expand at a moderate pace, the Federal Open
22 Market Committee judges that the downside risks to growth
23 have increased appreciably. The Committee is monitoring the
24 situation and is prepared to act as needed to mitigate the
25 adverse effects on the economy arising from the disruptions in
26 financial markets.

27
28 Thereafter, at its regularly scheduled meeting on September 18, 2007, the FOMC reduced
29 the target Fed Funds rate to 4.75% and the discount rate was reduced to 5.25% in an effort
30 to forestall the adverse effects of the financial market turmoil on the economy generally.
31 Further reductions of 25 basis points occurred at the next two FOMC meetings on October
32 31, 2007 and on December 11, 2007. The December 11, 2007 FOMC statement indicated
33 that:

34 Incoming information suggests that economic growth is
35 slowing, reflecting the intensification of the housing correction
36 and some softening in business and consumer spending.
37 Moreover, strains in financial markets have increased in recent
38 weeks. Today's action, combined with the policy actions taken
39 earlier, should help promote moderate growth over time.

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Readings on core inflation have improved modestly this year, but elevated energy and commodity prices, among other factors, may put upward pressure on inflation. In this context, the Committee judges that some inflation risks remain, and it will continue to monitor inflation developments carefully.

Recent developments, including the deterioration in financial market conditions, have increased the uncertainty surrounding the outlook for economic growth and inflation. The Committee will continue to assess the effects of financial and other developments on economic prospects and will act as needed to foster price stability and sustainable economic growth.

With these actions, the Fed Funds rate and the discount rate closed the calendar year 2007 at 4.25% and 4.75%, respectively.

During 2008, many critical events occurred that influenced the capital markets, and hence interest rates. They include: (i) the collapse of The Bear Stearns Company and its acquisition by JPMorgan Chase & Co. with the aid of the Federal Reserve Bank of New York announced on March 16, 2008; (ii) the failure of IndyMac on July 11, 2008, which was at the time the third-largest banking failure in U.S. history, after a “run on the bank” by depositors; (iii) the placement of the government-sponsored enterprises (“GSE”) Federal National Mortgage Association (Fannie Mae) and Freddie Mac into conservatorship on September 7, 2008 by the Federal Housing Finance Agency; (iv) the largest bankruptcy filing in history by Lehman Brothers Holding, Inc. on September 15, 2008; (v) the acquisition of the banking operations of Washington Mutual, then the largest U.S. savings bank, by JPMorgan Chase on September 24, 2008, (Washington Mutual’s holding company subsequently filed for bankruptcy protection); (vi) the rescue of Merrill Lynch & Co., Inc. by Bank of America on September 15, 2008, with assistance of the Federal government; (vii) the effective nationalization on September 23, 2008, of American International Group, then the world’s largest insurance company, through the acquisition of 79.9% of its equity by the U.S. Treasury and (viii) other significant events affecting financial markets globally. The

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1 FOMC acted decisively in response to the events described above. Acting prior to its first
2 regularly scheduled meeting in 2008, on January 22, 2008, the FOMC reduced the fed funds
3 target by 75 basis points to 3.50% and the discount rate was reduced by a corresponding
4 amount to 4.00%. Actions by the FOMC between meetings are unusual occurrences in
5 recent years, thereby signifying the urgency that the FOMC saw in taking immediate action
6 on monetary policy in response to the financial crisis. Then on January 30, 2008, the fed
7 funds target rate and discount rate were further reduced by 50 basis points, bringing those
8 rates to 3.00% and 3.50%, respectively. Credit market turmoil continued, and after the
9 collapse of The Bear Stearn Companies noted above, the FOMC stated:

10 The Federal Reserve on Sunday announced two initiatives
11 designed to bolster market liquidity and promote orderly
12 market functioning. Liquid, well-functioning markets are
13 essential for the promotion of economic growth.

14
15 First, the Federal Reserve Board voted unanimously to
16 authorize the Federal Reserve Bank of New York to create a
17 lending facility to improve the ability of primary dealers to
18 provide financing to participants in securitization markets. This
19 facility will be available for business on Monday, March 17. It
20 will be in place for at least six months and may be extended as
21 conditions warrant. Credit extended to primary dealers under
22 this facility may be collateralized by a broad range of
23 investment-grade debt securities. The interest rate charged on
24 such credit will be the same as the primary credit rate, or
25 discount rate, at the Federal Reserve Bank of New York.

26
27 Second, the Federal Reserve Board unanimously approved a
28 request by the Federal Reserve Bank of New York to decrease
29 the primary credit rate from 3-1/2 percent to 3-1/4 percent,
30 effective immediately. This step lowers the spread of the
31 primary credit rate over the Federal Open Market Committee's
32 target federal funds rate to 1/4 percentage point. The Board
33 also approved an increase in the maximum maturity of primary
34 credit loans to 90 days from 30 days.

35
36 The Board also approved the financing arrangement
37 announced by JPMorgan Chase & Co. and The Bear Stearns
38 Companies Inc.

39
40 Then on March 18, 2008, the FOMC reduced the fed funds rate to 2.25% and the discount

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1 rate to 2.50%. Afterward on April 30, 2008, the FOMC further reduces the fed funds rate to
2 2.00% and the discount rate to 2.25%. At subsequent meetings the FOMC held the fed
3 funds rate steady. Then on October 8, 2008, the FOMC took another unusual unscheduled
4 action by reducing the Fed Funds rate to 1.50% and the discount rate to 1.75%. Then, on
5 October 29, the FOMC lowered the Fed Funds rate to 1.00% and the discount rate to
6 1.25%. As 2008 ended, the FOMC lowered the Fed Funds rate to a target range of 0.00%
7 to 0.25%, its lowest rate ever. As a further response to the financial crisis, Congress passed
8 and the President signed on October 3, 2008, the Emergency Economic Stabilization Act of
9 2008, which, among other provisions, provides the mechanism to deploy up to \$700 billion
10 through the Troubled Asset Relief Program ("TARP") to address urgent needs created by
11 the credit crisis the country has experienced. Then, the Federal Reserve Board instituted its
12 Commercial Paper Funding Facility ("CPFF"), which was authorized on October 7, 2008,
13 and it participated in coordinated efforts by major central banks to support financial stability
14 and to maintain flows of credit in the banking system. These programs included a \$75
15 billion Term Auction Facility ("TAF"), a future TAF auction totaling \$150 billion, and an
16 increase to \$620 billion of swap authorizations with central banks in Canada, England,
17 Japan, Denmark, the European Union, Norway, Australia, Sweden, and Switzerland.
18 Further, on February 17, 2009, the President signed the American Recovery and
19 Reinvestment Act that committed \$789 billion by the Federal government in an effort to
20 create jobs, jumpstart growth and to transform the economy in reaction to the recession that
21 began in December 2007.

22 The FOMC maintained its target range of 0.00% to 0.25% throughout the remainder
23 of 2009. At its November 4, 2009 meeting, the FOMC stated:

24 Information received since the Federal Open Market
25 Committee met in September suggests that economic activity
26 has continued to pick up. Conditions in financial markets were

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1 roughly unchanged, on balance, over the intermeeting period.
2 Activity in the housing sector has increased over recent
3 months. Household spending appears to be expanding but
4 remains constrained by ongoing job losses, sluggish income
5 growth, lower housing wealth, and tight credit. Businesses are
6 still cutting back on fixed investment and staffing, though at a
7 slower pace; they continue to make progress in bringing
8 inventory stocks into better alignment with sales. Although
9 economic activity is likely to remain weak for a time, the
10 Committee anticipates that policy actions to stabilize financial
11 markets and institutions, fiscal and monetary stimulus, and
12 market forces will support a strengthening of economic growth
13 and a gradual return to higher levels of resource utilization in a
14 context of price stability.

15
16 With substantial resource slack likely to continue to dampen
17 cost pressures and with longer-term inflation expectations
18 stable, the Committee expects that inflation will remain
19 subdued for some time.

20
21 In these circumstances, the Federal Reserve will continue to
22 employ a wide range of tools to promote economic recovery
23 and to preserve price stability. The Committee will maintain the
24 target range for the federal funds rate at 0 to 1/4 percent and
25 continues to anticipate that economic conditions, including low
26 rates of resource utilization, subdued inflation trends, and
27 stable inflation expectations, are likely to warrant exceptionally
28 low levels of the federal funds rate for an extended period. ...
29

30 **Public Utility Bond Yields**

31 The Risk Premium analysis of the cost of equity is represented by the combination of
32 a firm's borrowing rate for long-term debt capital plus a premium that is required to reflect
33 the additional risk associated with the equity of a firm as explained in Appendix H. Due to
34 the senior nature of the long-term debt of a firm, its cost is lower than the cost of equity due
35 to the prior claim, which lenders have on the earnings, and assets of a corporation.

36 As a generalization, all interest rates track to varying degrees of the benchmark
37 yields established by the market for Treasury securities. Public utility bond yields usually
38 reflect the underlying Treasury yield associated with a given maturity plus a spread to reflect
39 the specific credit quality of the issuing public utility. Market sentiment can also have an

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1 influence on the spreads as described below. The spread in the yields on public utility
2 bonds and Treasury bonds varies with market conditions, as does the relative level of
3 interest rates at varying maturities shown by the yield curve.

4 Pages 1 and 2 of Schedule 11 provide the recent history of long-term public utility
5 bond yields for the rating categories of Aa, A and Baa (no yields are shown for Aaa rated
6 public utility bonds because this index has been discontinued). The top four rating
7 categories of Aaa, Aa, A, and Baa are known as "investment grades" and are generally
8 regarded as eligible for bank investments under commercial banking regulations. These
9 investment grades are distinguished from "junk" bonds, which have ratings of Ba and below.

10 A relatively long history of the spread between the yields on long-term A-rated public
11 utility bonds and 20-year Treasury bonds is shown on page 3 of Schedule 11. There, it is
12 shown that those spreads were about one percent during the years 1994 through 1997.
13 With the aversion to risk and flight to quality described earlier, a significant widening of the
14 spread in the yields between corporate (e.g., public utility) and Treasury bonds developed in
15 1998, after an initial widening of the spread that began in the fourth quarter of 1997. The
16 significant widening of spreads in 1998 was unexpected by some technically savvy
17 investors, as shown by the debacle at the Long-Term Capital Management hedge fund.
18 When Russia defaulted its debt on August 17, some investors had to cover short positions
19 when Treasury prices spiked upward. Short covering by investors that guessed wrong on
20 the relationship between corporate and Treasury bonds also contributed to the run-up in
21 Treasury bond prices by increasing the demand for them. This helped to contribute to a
22 widening of the spreads between corporate and Treasury bonds.

23 As shown on page 3 of Schedule 11, the spread in yields between A-rated public
24 utility bonds and 20-year Treasury bonds was about one percentage point prior to 1998,
25 1.32% in 1998, 1.42% in 1999, 2.01% in 2000, 2.13% in 2001, 1.94% in 2002, 1.62% in

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1 2003, 1.12% in 2004, 1.01% in 2005, 1.08% in 2006, 1.16% in 2007, and 2.17% in 2008.
2 As shown by the monthly data presented on pages 4 and 5 of Schedule 11, the interest rate
3 spread between the yields on 20-year Treasury bonds and A-rated public utility bonds was
4 2.09 percentage points for the twelve-months ended November 2009. For the six- and
5 three-month periods ending November 2009, the yield spread was 1.47% and 1.39%,
6 respectively.

7 Beginning in August 2007, spreads widened significantly with the development of the
8 credit crisis. As the credit crisis developed, there was a flight to quality, thereby increasing
9 demand and reducing the yields on Treasury obligations. While this situation is most
10 pronounced at the shortest end of the yield curve (i.e., obligations with the shortest
11 duration), all Treasury yields display relatively low yields by reference to other credit
12 obligations. By the third quarter of 2009, the spread in yields on A-rated public utility bonds
13 and 20-year Treasury bonds declined significantly from the peak of the credit crisis.

Risk-Free Rate of Return in the CAPM

14
15 Regarding the risk-free rate of return (see Appendix H), pages 2 and 3 of Schedule
16 13 provides the yields on the broad spectrum of Treasury Notes and Bonds. Some
17 practitioners of the CAPM would advocate the use of short-term treasury yields (and some
18 would argue for the yields on 91-day Treasury Bills). Other advocates of the CAPM would
19 advocate the use of longer-term treasury yields as the best measure of a risk-free rate of
20 return. As Ibbotson has indicated:

21 The Cost of Capital in a Regulatory Environment. When
22 discounting cash flows projected over a long period, it is
23 necessary to discount them by a long-term cost of capital.
24 Additionally, regulatory processes for setting rates often
25 specify or suggest that the desired rate of return for a
26 regulated firm is that which would allow the firm to attract and
27 retain debt and equity capital over the long term. Thus, the
28 long-term cost of capital is typically the appropriate cost of

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1 capital to use in regulated ratesetting. (Stocks, Bonds, Bills
2 and Inflation - 1992 Yearbook, pages 118-119)
3
4 As indicated above, long-term Treasury bond yields represent the correct measure of the
5 risk-free rate of return in the traditional CAPM. Very short term yields on Treasury bills
6 should be avoided for several reasons. First, rates should be set on the basis of financial
7 conditions that will exist during the effective period of the proposed rates. Second, 91-day
8 Treasury bill yields are more volatile than longer-term yields and are greatly influenced by
9 FOMC monetary policy, political, and economic situations. Moreover, Treasury bill yields
10 have been shown to be empirically inadequate for the CAPM. Some advocates of the
11 theory would argue that the risk-free rate of return in the CAPM should be derived from
12 quality long-term corporate bonds. To take a balanced approach to the risk-free rate of
13 return, the yield on long-term Treasury bonds has been used for this purpose.

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RISK PREMIUM ANALYSIS

1
2 The cost of equity requires recognition of the risk premium required by common
3 equities over long-term corporate bond yields. In the case of senior capital, a company
4 contracts for the use of long-term debt capital at a stated coupon rate for a specific period of
5 time and in the case of preferred stock capital at a stated dividend rate, usually with provision
6 for redemption through sinking fund requirements. In the case of senior capital, the cost rate
7 is known with a high degree of certainty because the payment for use of this capital is a
8 contractual obligation, and the future schedule of payments is known. In essence, the
9 investor-expected cost of senior capital is equal to the realized return over the entire term of
10 the issue, absent default.

11 The cost of equity, on the other hand, is not fixed, but rather varies with investor
12 perception of the risk associated with the common stock. Because no precise measurement
13 exists as to the cost of equity, informed judgment must be exercised through a study of various
14 market factors, which motivate investors to purchase common stock. In the case of common
15 equity, the realized return rate may vary significantly from the expected cost rate due to the
16 uncertainty associated with earnings on common equity. This uncertainty highlights the added
17 risk of a common equity investment.

18 As one would expect from traditional risk and return relationships, the cost of equity is
19 affected by expected interest rates. As noted in Appendix G, yields on long-term corporate
20 bonds traditionally consist of a real rate of return without regard to inflation, an increment to
21 reflect investor perception of expected future inflation, the investment horizon shown by the
22 term of the issue until maturity, and the credit risk associated with each rating category.

23 The Risk Premium approach recognizes the required compensation for the more risky
24 common equity over the less risky secured debt position of a lender. The cost of equity stated
25 in terms of the familiar risk premium approach is:

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1
$$k=i+RP$$

2 where, the cost of equity (" k ") is equal to the interest rate on long-term corporate debt (" i "),
3 plus an equity risk premium (" RP ") which represents the additional compensation for the riskier
4 common equity.

5 Equity Risk Premium

6 The equity risk premium is determined as the difference in the rate of return on debt
7 capital and the rate of return on common equity. Because the common equity holder has only
8 a residual claim on earnings and assets, there is no assurance that achieved returns on
9 common equities will equal expected returns. This is quite different from returns on bonds,
10 where the investor realizes the expected return during the entire holding period, absent
11 default. It is for this reason that common equities are always more risky than senior debt
12 securities. There are investment strategies available to bond portfolio managers that
13 immunize bond returns against fluctuations in interest rates because bonds are redeemed
14 through sinking funds or at maturity, whereas no such redemption is mandated for public utility
15 common equities.

16 It is well recognized that the expected return on more risky investments will exceed the
17 required yield on less risky investments. Neither the possibility of default on a bond nor the
18 maturity risk detracts from the risk analysis, because the common equity risk rate differential
19 (i.e., the investor-required risk premium) is always greater than the return components on a
20 bond. It should also be noted that the investment horizon is typically long-run for both
21 corporate debt and equity, and that the risk of default (i.e., corporate bankruptcy) is a concern
22 to both debt and equity investors. Thus, the required yield on a bond provides a benchmark or
23 starting point with which to track and measure the cost rate of common equity capital. There is
24 no need to segment the bond yield according to its components, because it is the total return
25 demanded by investors that is important for determining the risk rate differential for common

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1 equity. This is because the complete bond yield provides the basis to determine the
2 differential, and as such, consistency requires that the computed differential must be applied to
3 the complete bond yield when applying the risk premium approach. To apply the risk rate
4 differential to a partial bond yield would result in a misspecification of the cost of equity
5 because the computed differential was initially determined by reference to the entire bond
6 return.

7 The risk rate differential between the cost of equity and the yield on long-term
8 corporate bonds can be determined by reference to a comparison of holding period returns
9 (here defined as one year) computed over long time spans. This analysis assumes that over
10 long periods of time investors' expectations are on average consistent with rates of return
11 actually achieved. Accordingly, historical holding period returns must not be analyzed over an
12 unduly short period because near-term realized results may not have fulfilled investors'
13 expectations. Moreover, specific past period results may not be representative of investment
14 fundamentals expected for the future. This is especially apparent when the holding period
15 returns include negative returns, which are not representative of either investor requirements
16 of the past or investor expectations for the future. The short-run phenomenon of unexpected
17 returns (either positive or negative) demonstrates that an unduly short historical period would
18 not adequately support a risk premium analysis. It is important to distinguish between
19 investors' motivation to invest, which encompass positive return expectations, and the
20 knowledge that losses can occur. No rational investor would forego payment for the use of
21 capital, or expect loss of principal, as a basis for investing. Investors will hold cash rather than
22 invest with the expectation of a loss.

23 Within these constraints, page 1 of Schedule 12 provides the historical holding period
24 returns for the S&P Public Utility Index which has been independently computed and the
25 historical holding period returns for the S&P Composite Index which have been reported in

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1 Stocks, Bonds, Bills and Inflation published by Ibbotson & Associates. The tabulation begins
2 with 1928 because January 1928 is the earliest monthly dividend yield for the S&P Public
3 Utility Index. I have considered all reliable data for this study to avoid the introduction of a
4 particular bias to the results. The measurement of the common equity return rate differential is
5 based upon actual capital market performance using realized results. As a consequence, the
6 underlying data for this risk premium approach can be analyzed with a high degree of
7 precision. Informed professional judgment is required only to interpret the results of this study,
8 but not to quantify the component variables.

9 The risk rate differentials for all equities, as measured by the S&P Composite, are
10 established by reference to long-term corporate bonds. For public utilities, the risk rate
11 differentials are computed with the S&P Public Utilities as compared with public utility bonds.

12 The measurement procedure used to identify the risk rate differentials consisted of
13 arithmetic means, geometric means, and medians for each series. Measures of the central
14 tendency of the results from the historical periods provide the best indication of representative
15 rates of return. In regulated ratesetting, the correct measure of the equity risk premium is the
16 arithmetic mean because a utility must expect to earn its cost of capital in each year in order to
17 provide investors with their long-term expectations. In other contexts, such as pension
18 determinations, compound rates of return, as shown by the geometric means, may be
19 appropriate. The median returns are also appropriate in ratesetting because they are a
20 measure of the central tendency of a single period rate of return. Median values have also
21 been considered in this analysis because they provide a return, which divides the entire series
22 of annual returns in half, and are representative of a return that symbolizes, in a meaningful
23 way, the central tendency of all annual returns contained within the analysis period. Medians
24 are regularly included in many investor-influencing publications.

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1 As previously noted, the arithmetic mean provides the appropriate point estimate of the
2 risk premium. As further explained in Appendix I, the long-term cost of capital in rate cases
3 requires the use of arithmetic means. To supplement my analysis, I have also used the rates
4 of return taken from the geometric mean and median for each series to provide the bounds of
5 the range to measure the risk rate differentials. While the use of the geometric mean would be
6 inappropriate for CAPM purposes due to the specification of that model, it can provide a limit
7 of the bounds for the Risk Premium approach that does not contain the single-period limitation.
8 This further analysis shows that when selecting the midpoint from a range established with the
9 geometric means and medians, the arithmetic mean is indeed a reasonable measure for the
10 long-term cost of capital. For the years 1928 through 2007, the risk premiums for each class
11 of equity are:

	<u>S&P Composite</u>	<u>S&P Public Utilities</u>
12 Arithmetic Mean	<u>5.82%</u>	<u>5.52%</u>
13		
14		
15		
16 Geometric Mean	4.23%	3.47%
17 Median	<u>9.27%</u>	<u>7.50%</u>
18		
19		
20 Midpoint of Range	<u>6.75%</u>	<u>5.49%</u>
21		
22 Average of Arithmetic Mean and Midpoint of Range	<u>6.29%</u>	<u>5.51%</u>

23 The empirical evidence suggests that the common equity risk premium is higher for the S&P
24 Composite Index compared to the S&P Public Utilities.

25 If, however, specific historical periods were also analyzed in order to match more
26 closely historical fundamentals with current expectations, the results provided on page 2 of
27 Schedule 12 should also be considered. One of these sub-periods included the 56-year
28 period, 1952-2007. These years follow the historic 1951 Treasury-Federal Reserve Accord,
29 which affected monetary policy and the market for government securities.

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1 A further investigation was undertaken to determine whether realignment has taken
2 place subsequent to the historic 1973 Arab Oil embargo and during the deregulation of the
3 financial markets. In each case, the public utility risk premiums were computed by using the
4 arithmetic mean, and the geometric means and medians to establish the range shown by
5 those values. The time periods covering the more recent periods 1974 through 2007 and
6 1979 through 2007 contain events subsequent to the initial oil shock and the advent of
7 monetarism as Fed policy, respectively. For the 56-year, 34-year and 29-year periods, the
8 public utility risk premiums were 6.58%, 6.08%, and 6.37% respectively, as shown by the
9 average of the specific point-estimates and the midpoint of the ranges provided on page 2 of
10 Schedule 12.

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1

CAPITAL ASSET PRICING MODEL

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Modern portfolio theory provides a theoretical explanation of expected returns on portfolios of securities. The Capital Asset Pricing Model ("CAPM") attempts to describe the way prices of individual securities are determined in efficient markets where information is freely available and is reflected instantaneously in security prices. The CAPM states that the expected rate of return on a security is determined by a risk-free rate of return plus a risk premium, which is proportional to the non-diversifiable (or systematic) risk of a security.

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The CAPM theory has several unique assumptions that are not common to most other methods used to measure the cost of equity. As with other market-based approaches, the CAPM is an expectational concept. There has been significant academic research conducted that found that the empirical market line, based upon historical data, has a less steep slope and higher intercept than the theoretical market line of the CAPM. For equities with a beta less than 1.0, such as utility common stocks, the CAPM theoretical market line will underestimate the realistic expectation of investors in comparison with the empirical market line, which shows that the CAPM may potentially misspecify investors' required return.

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The CAPM considers changing market fundamentals in a portfolio context. The balance of the investment risk, or that characterized as unsystematic, must be diversified. Some argue that diversifiable (unsystematic) risk is unimportant to investors. But this contention is not completely justified because the business and financial risk of an individual company, including regulatory risk, are widely discussed within the investment community and therefore influence investors in regulated firms. In addition, I note that the CAPM assumes that through portfolio diversification, investors will minimize the effect of the unsystematic (diversifiable) component of investment risk. Because it is not known whether the average

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1 investor holds a well-diversified portfolio, the CAPM must also be used with other models of
2 the cost of equity.

3 To apply the traditional CAPM theory, three inputs are required: the beta coefficient
4 (" β "), a risk-free rate of return (" R_f "), and a market premium (" $R_m - R_f$ "). The cost of equity
5 stated in terms of the CAPM is:

$$6 \quad k = R_f + \beta (R_m - R_f)$$

7 As previously indicated, it is important to recognize that the academic research has
8 shown that the security market line was flatter than that predicted by the CAPM theory and it
9 had a higher intercept than the risk-free rate. These tests indicated that for portfolios with
10 betas less than 1.0, the traditional CAPM would understate the return for such stocks.
11 Likewise, for portfolios with betas above 1.0, these companies had lower returns than
12 indicated by the traditional CAPM theory. Once again, CAPM assumes that through portfolio
13 diversification investors will minimize the effect of the unsystematic (diversifiable) component
14 of investment risk. Therefore, the CAPM must also be used with other models of the cost of
15 equity, especially when it is not known whether the average public utility investor holds a well-
16 diversified portfolio.

17 Beta

18 The beta coefficient is a statistical measure, which attempts to identify the non-
19 diversifiable (systematic) risk of an individual security and measures the sensitivity of rates of
20 return on a particular security with general market movements. Under the CAPM theory, a
21 security that has a beta of 1.0 should theoretically provide a rate of return equal to the return
22 rate provided by the market. When employing stock price changes in the derivation of beta, a
23 stock with a beta of 1.0 should exhibit a movement in price, which would track the movements
24 in the overall market prices of stocks. Hence, if a particular investment has a beta of 1.0, a

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1 one percent increase in the return on the market will result, on average, in a one percent
2 increase in the return on the particular investment. An investment, which has a beta less than
3 1.0, is considered to be less risky than the market.

4 The beta coefficient (" β "), the one input in the CAPM application, which specifically
5 applies to an individual firm, is derived from a statistical application, which regresses the
6 returns on an individual security (dependent variable) with the returns on the market as a
7 whole (independent variable). The beta coefficients for utility companies typically describe a
8 small proportion of the total investment risk because the coefficients of determination (R^2) are
9 low.

10 Page 1 of Schedule 13 provides the betas published by Value Line. By way of
11 explanation, the Value Line beta coefficient is derived from a "straight regression" based upon
12 the percentage change in the weekly price of common stock and the percentage change
13 weekly of the New York Stock Exchange Composite average using a five-year period. The
14 raw historical beta is adjusted by Value Line for the measurement effect resulting in
15 overestimates in high beta stocks and underestimates in low beta stocks. Value Line then
16 rounds its betas to the nearest .05 increment. Value Line does not consider dividends in the
17 computation of its betas.

Market Premium

18
19 The final element necessary to apply the CAPM is the market premium. The market
20 premium by definition is the rate of return on the total market less the risk-free rate of return
21 (" $R_m - R_f$ "). In this regard, the market premium in the CAPM has been calculated from the total
22 return on the market of equities using forecast and historical data. The future market return is
23 established with forecasts by Value Line using estimated dividend yields and capital
24 appreciation potential.

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1 With regard to the forecast data, I have relied upon the Value Line forecasts of capital
 2 appreciation and the dividend yield on the 1,700 stocks in the Value Line Survey. According to
 3 the December 11, 2009 edition of The Value Line Investment Survey Summary and Index,
 4 (see page 5 of Schedule 13) the total return on the universe of Value Line equities is:

5						
6		Dividend		Median		Median
7		<u>Yield</u>	+	<u>Potential</u>	=	<u>Total</u>
8						<u>Return</u>
9	As of December 11, 2009	2.1%	+	11.58% ¹	=	13.68%

10 The tabulation shown above provides the dividend yield and capital gains yield of the
 11 companies followed by Value Line. Another measure of the total market return is provided by
 12 the DCF return on the S&P 500 Composite index. That return is shown below.

<u>DCF Result for the S&P 500 Composite</u>								
	D/P	(1+.5g)	+	g	=	k
	1.95%	(1.0413)	+	8.25%	=	10.28%
13	where:	Price (P)	at	30-Nov-2009	=	1095.63		
		Dividend (D)	for	1st Qtr. '09	=	5.35		
		Dividend (D)		annualized	=	21.40		
		Growth (g)		First Call EpS	=	8.25%		

14 Using these indicators, the total market return is 11.98% (13.68% + 10.28% = 23.96% ÷ 2)
 15 using both the Value Line and S&P derived returns. With the 11.98% forecast market return
 16 and the 4.50% risk-free rate of return, a 7.48% (11.98% - 4.50%) market premium would be
 17 indicated using forecast market data.

18 I have also provided market premiums that have been widely circulated among the
 19 investment and academic community, which today is published by Morningstar, Inc. These
 20 data are contained in the 2009 Ibbotson® Stocks, Bonds, Bills and Inflation ("SBBI") Classic

¹The estimated median appreciation potential is forecast to be 55% for 3 to 5 years hence. The annual capital gains yield at the midpoint of the forecast period is 11.58% (i.e., 1.55^{.25} - 1).
 I-4

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1 Yearbook. From the data provided on page 6 of Schedule 13, I calculate a market premium
2 using the historical common stock arithmetic mean returns of 11.7% less government bond
3 arithmetic mean returns of 6.1%. For the period 1926-2008, the market premium was 5.6%
4 (11.7% - 6.1%). I should note that the arithmetic mean must be used in the CAPM because it
5 is a single period model. It is further confirmed by Ibbotson who has indicated:

Arithmetic Versus Geometric Differences

6 For use as the expected equity risk premium in the CAPM, the
7 *arithmetic* or *simple difference* of the *arithmetic* means of stock
8 market returns and riskless rates is the relevant number. This
9 is because the CAPM is an additive model where the cost of
10 capital is the sum of its parts. Therefore, the CAPM expected
11 equity risk premium must be derived by arithmetic, *not*
12 *geometric*, subtraction.
13

Arithmetic Versus Geometric Means

14
15 The expected equity risk premium should always be calculated
16 using the arithmetic mean. The arithmetic mean is the rate of
17 return which, when compounded over multiple periods, gives
18 the mean of the probability distribution of ending wealth
19 values. This makes the arithmetic mean return appropriate for
20 computing the cost of capital. The discount rate that equates
21 expected (mean) future values with the present value of an
22 investment is that investment's cost of capital. The logic of
23 using the discount rate as the cost of capital is reinforced by
24 noting that investors will discount their (mean) ending wealth
25 values from an investment back to the present using the
26 arithmetic mean, for the reason given above. They will
27 therefore require such an expected (mean) return
28 prospectively (that is, in the present looking toward the future)
29 to commit their capital to the investment. (Stocks, Bonds, Bills
30 and Inflation - 1996 Yearbook, pages 153-154)
31
32

33 Also shown on page 6 of Schedule 13 is the long-horizon expected market premiums
34 of 6.5% also published in the SBBI Classic Yearbook. An average of the historical and
35 expected SBBI market premium is 6.05% ($5.6\% + 6.5\% = 12.1\% \div 2$).

36 For the CAPM, a market premium of 6.77% ($6.05\% + 7.48\% = 13.53\% \div 2$) would be
37 reasonable which is the average of the 6.05% SBBI data and the 7.48% Value Line and S&P
38 500 data.

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1

COMPARABLE EARNINGS APPROACH

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Value Line's analysis of the companies that it follows includes a wide range of financial and market variables, including nine items that provide ratings for each company. From these nine items, one category has been removed dealing with industry performance because, under approach employed, the particular business type is not significant. In addition, two categories have been ignored that deal with estimates of current earnings and dividends because they are not useful for comparative purposes. The remaining six categories provide relevant measures to establish comparability. The definitions for each of the six criteria (from the Value Line Investment Survey - Subscriber Guide) follow:

10

Timeliness Rank

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The rank for a stock's probable relative market performance in the year ahead. Stocks ranked 1 (Highest) or 2 (Above Average) are likely to outpace the year-ahead market. Those ranked 4 (Below Average) or 5 (Lowest) are not expected to outperform most stocks over the next 12 months. Stocks ranked 3 (Average) will probably advance or decline with the market in the year ahead. Investors should try to limit purchases to stocks ranked 1 (Highest) or 2 (Above Average) for Timeliness.

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Safety Rank

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A measure of potential risk associated with individual common stocks rather than large diversified portfolios (for which Beta is good risk measure). Safety is based on the stability of price, which includes sensitivity to the market (see Beta) as well as the stock's inherent volatility, adjusted for trend and other factors including company size, the penetration of its markets, product market volatility, the degree of financial leverage, the earnings quality, and the overall condition of the balance sheet. Safety Ranks range from 1 (Highest) to 5 (Lowest). Conservative investors should try to limit purchases to equities ranked 1 (Highest) or 2 (Above Average) for Safety.

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Financial Strength

1
2
3 The financial strength of each of the more than 1,600
4 companies in the VS II data base is rated relative to all the
5 others. The ratings range from A++ to C in nine steps. (For
6 screening purposes, think of an A rating as "greater than" a B).
7 Companies that have the best relative financial strength are
8 given an A++ rating, indicating ability to weather hard times
9 better than the vast majority of other companies. Those who
10 don't quite merit the top rating are given an A+ grade, and so
11 on. A rating as low as C++ is considered satisfactory. A rating
12 of C+ is well below average, and C is reserved for companies
13 with very serious financial problems. The ratings are based
14 upon a computer analysis of a number of key variables that
15 determine (a) financial leverage, (b) business risk, and (c)
16 company size, plus the judgment of Value Line's analysts and
17 senior editors regarding factors that cannot be quantified
18 across-the-board for companies. The primary variables that
19 are indexed and studied include equity coverage of debt,
20 equity coverage of intangibles, "quick ratio", accounting
21 methods, variability of return, fixed charge coverage, stock
22 price stability, and company size.

Price Stability Index

23
24
25
26 An index based upon a ranking of the weekly percent changes
27 in the price of the stock over the last five years. The lower the
28 standard deviation of the changes, the more stable the stock.
29 Stocks ranking in the top 5% (lowest standard deviations)
30 carry a Price Stability Index of 100; the next 5%, 95; and so on
31 down to 5. One standard deviation is the range around the
32 average weekly percent change in the price that encompasses
33 about two thirds of all the weekly percent change figures over
34 the last five years. When the range is wide, the standard
35 deviation is high and the stock's Price Stability Index is low.

Beta

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37
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39 A measure of the sensitivity of the stock's price to overall
40 fluctuations in the New York Stock Exchange Composite
41 Average. A Beta of 1.50 indicates that a stock tends to rise (or
42 fall) 50% more than the New York Stock Exchange Composite
43 Average. Use Beta to measure the stock market risk inherent
44 in any diversified portfolio of, say, 15 or more companies.
45 Otherwise, use the Safety Rank, which measures total risk
46 inherent in an equity, including that portion attributable to
47 market fluctuations. Beta is derived from a least squares
48 regression analysis between weekly percent changes in the

APPENDIX J TO DIRECT TESTIMONY OF PAUL R. MOUL

1 price of a stock and weekly percent changes in the NYSE
2 Average over a period of five years. In the case of shorter
3 price histories, a smaller time period is used, but two years is
4 the minimum. The Betas are periodically adjusted for their
5 long-term tendency to regress toward 1.00.

6 7 Technical Rank

8
9 A prediction of relative price movement, primarily over the next
10 three to six months. It is a function of price action relative to
11 all stocks followed by Value Line. Stocks ranked 1 (Highest)
12 or 2 (Above Average) are likely to outpace the market. Those
13 ranked 4 (Below Average) or 5 (Lowest) are not expected to
14 outperform most stocks over the next six months. Stocks
15 ranked 3 (Average) will probably advance or decline with the
16 market. Investors should use the Technical and Timeliness
17 Ranks as complements to one another.